

SUPREME AUDIT INSTITUTION OF INDIA लोकहितार्थ सत्यनिष्ठा Dedicated to Truth in Public Interest

Report of the Comptroller and Auditor General of India on Working of Mancheswar Carriage Repair Workshop in East Coast Railway and Construction of 5th and 6th line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

> Union Government Ministry of Railways Report No. 2 of 2025 (Compliance Audit - Railways)

### Report of the Comptroller and Auditor General of India on Working of Mancheswar Carriage Repair Workshop in East Coast Railway

and

Construction of 5<sup>th</sup> and 6<sup>th</sup> line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

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#### Preface

The Report for the year ended March 2023 has been prepared for submission to the President under Article 151 (1) of the Constitution of India.

The Report contains significant results of the audit of the Ministry of Railways of the Union Government on two topics viz. "Working of Mancheswar Carriage Repair Workshop in East Coast Railway" and "Construction of 5<sup>th</sup> and 6<sup>th</sup> line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station".

The instances mentioned in this Report are those which came to notice in the course of test audit for the period 2022-23 as well as those which came to notice in earlier years, but could not be reported in the previous Audit Reports; instances relating to the period subsequent to 2022-23 have also been included, wherever necessary.

The audit has been conducted in conformity with the Auditing Standards issued by the Comptroller and Auditor General of India.

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# **Executive Summary**

#### **Executive Summary**

The Audit Report for the year ending March 2023 comprises two Chapters-

#### Chapter I: Working of Mancheswar Carriage Repair Workshop in East Coast Railway

Chapter II: Construction of 5<sup>th</sup>and 6<sup>th</sup> line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

A brief overview of the important audit findings and recommendations is given below:

#### Chapter I: Working of Mancheswar Carriage Repair Workshop in East Coast Railway

Carriage Repair Workshop, Mancheswar (CRW/MCS) of East Coast Railway (ECoR) was established in November 1981 for the purpose of undertaking repair of Railway coaches. CRW/MCS initially had a capacity for Periodical Overhaul (POH) of 45 coaches per month which was increased to 100 coaches per month in 2003-04.

During 2008 to 2016, augmentation of the workshop was carried out to enhance the outturn capacity of the workshop to 150 coaches per month. As against the outturn capacity of 150 coaches per month, the outturn of the workshop during the period from 2016-17 to 2022-23 ranged between 86 and 113 coaches per month.

Audit on the working of the workshop was conducted to assess whether the targets were set based on actual POH arising of the workshop and were achieved in a timely manner. Audit also focused on the issues related to augmentation of the capacity of the workshop besides management of machinery and stores.

Audit observed that the projections for coaches due for POH were not realistic and the same had undergone downward revision every year. Besides delay in sending of coaches for POH by the depots, the time taken by the workshop in carrying out POH of coaches was up to three years as against the prescribed cycle days of 15/20 days. Audit also observed that the maximum instances of delays were in the Coach Body Repair Shop. 191 coaches were idle for a period ranging from 10 days to 171 days involving 6558 idle coach-days and in 43 instances, the coaches were idle for more than 50 days.

In August 2012, Railway Board directed all Zonal Railways to monitor coach failures within 100 days of POH and take preventive action. Further, in the minutes of meeting of Chief Works Engineers held in

February 2020, PCMEs of Zonal Railways were directed to ensure that the quality of outturn must be of high degree and quality parameters like sick marking of POH coaches should be monitored by CWE/CWM and root cause analysis of all the failures reported should be undertaken, and preventive action be taken accordingly.

Audit observed that the number of coaches that failed within 100 days of POH during the period 2018-19 and 2019-20 was 103 and 139 respectively. Out of 3402 coaches overhauled during 2020-23, 131 coaches failed within 100 days of POH.

The POH capacity of the workshop was understated while reporting to Railway Board. Despite enhancement of its POH capacity to 150 coaches per month in 2016, further capacity augmentation works worth ₹ 181.78 crore was taken up during 2018-19 to 2022-23 without assessing the compatibility of existing infrastructure and a realistic requirement in future.

Audit also observed that the budgeting of the workshop was not based on the unit cost as per codal provisions and also in commensurate with the projection for POH of coaches leading to excess budgeting. The coach ownership of ECoR shows wide variation in coach holding data of depots, Zonal Headquarter and Integrated Coach Management System (ICMS) due to not feeding real time data.

Four high-value machines worth ₹ 4.15 crore had been lying idle for years due to inherent defects of the machines. Shortfall in procurement of material had resulted in shortage of stocks and the user units repeatedly complained about non-availability of materials.

The monitoring of POH activities through Workshop Information System (WISE) application was not effective. There were several instances of mismatch of data between WISE and manual records.

#### **Major Recommendations:**

#### CRW/MCS needs to -

- Ensure realistic projection of coaches for POH based on actual return date of coaches and ensure timely supply of coaches to the workshop for POH.
- Follow the codal provision for budgeting based on unit cost and projection of outturn.
- Ensure POH of coaches within the stipulated time and avoid idling of coaches inside the workshop.
- > Monitor the reporting mechanism of coaching depots to ensure reporting of all instances of coach failures after POH.

- Re-assess the POH capacity of the workshop for various types of coaches in light of the existing capacity and ongoing augmentation works.
- Strengthen checks and monitoring mechanisms to ensure receipt of machinery of desired specification.
- Improve inventory management system to ensure availability of stores as per requirement.
- Maintain absolute transparency in feeding concurrent and correct data to make WISE a reliable application for decisionmaking.
- Ensure that proper checks are in place for the quality of POH repairs.

#### Chapter II: Construction of 5<sup>th</sup> and 6<sup>th</sup> line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

Railway Board's (RB) instructions of June 2008 for provision of housing to be kept to a bare minimum level only just to meet the functional requirements and submission of estimate with full details and justification were not followed at the time of preparing Detailed Estimate. This led to improper Detailed Estimate prepared by M/s. Rail India Technical and Economic Service (RITES) resulting in delay in its sanction by RB.

Baseline Socio-Economic (BSE) survey for Phase I work was not completed even after lapse of more than 11 years from September 2012. Further, Project Affected Persons (PAPs) were not rehabilitated (January 2024) as Mumbai Metropolitan Region Development Authority (MMRDA) could not complete the construction work of units at Kilburn, Nahur. This led to delay in getting possession of land.

Non-adherence of codal provisions and RB's instructions of minimum acquisition of land resulted in excess assessment of land requirement at the Detailed Estimate stage. Further, instances of lack of co-ordination between M/s. RITES and State Govt. agencies were noticed. These contributed in delay in BSE survey and land acquisition. Land acquisition process for Phase II work from Parel to CSMT was still at the initial stage.

Contracts for construction were awarded without approved designs and drawings, clear sites, *etc.* which led to delay in completion of work. Audit also observed instances of idling of electrical and Signal and Telecommunications (S&T) materials due to award of contracts without ensuring availability of clear sites. There was lack of co-ordination between Zonal Railways, as the proposal for transfer of land from

Western Railway (WR) to Central Railway (CR) was forwarded by CR to WR in December 2015, but transfer of land by WR has not been done till date (January 2024). The above factors contributed to the extension of the scheduled date of completion of the project from March 2021 to March 2024. Despite expenditure of ₹ 500.93 crore (56.22 *per cent*) (January 2024) made against the sanctioned estimate of ₹ 890.89 crore (September 2014), only 26 *per cent* of the work was physically completed (January 2024) indicating that the target date of completion of project would be further extended.

**Major Recommendations:** 

- Comprehensive assessment of requirement of land needs to be done for acquisition of land in densely populated areas.
- RB's instructions that contracts for works should not be awarded unless all plans, drawings and estimates duly approved are available and there is no hitch in handing over of site may be adhered to while awarding contracts.
- CR may enhance engagement with all stakeholders including Government agencies, Railway authorities, contractors and local communities to ensure alignment on project goals.

## **Chapter I-**

Working of Mancheswar Carriage Repair Workshop in East Coast Railway

## Working of Mancheswar Carriage Repair Workshop in East Coast Railway

#### 1.1 Introduction

Carriage Repair Workshop, Mancheswar (CRW/MCS) of East Coast Railway (ECoR) was established in November 1981 for the purpose of undertaking repair of Railway coaches. The first coach was turned out from the shop on 31 December 1983. CRW/MCS initially had a capacity for Periodical Overhaul (POH)<sup>1</sup> of 45 coaches per month which was increased to 100 coaches<sup>2</sup> per month in 2003-04.

The activities undertaken in the workshop include periodical and intermediate overhauling of ICF, LHB and MEMU<sup>3</sup> coaches, corrosion repair, supply of trolley, wheel sets and loose wheels to Coaching Depots of ECoR, special repairs and accident-related repairs of coaches, *etc*.

During 2008 to 2016, augmentation of the workshop was carried out to enhance the outturn capacity of the workshop to 150 coaches per month. As against the outturn capacity of 150 coaches per month, the outturn of the workshop during the period from 2016-17 to 2022-23 ranged between 86 and 113 coaches per month<sup>4</sup>.

#### **1.2** Organisational structure of the workshop

At Railway Board (RB) level, Member (Traction & Rolling Stock) is the head of Mechanical Workshops. At Zonal Headquarters level, Principal Chief Mechanical Engineer (PCME) is the head of the Mechanical Department under the General Manager (GM). He is assisted by Chief Workshop Engineer (CWE). Chief Workshop Manager (CWM) of CRW, MCS reports to CWE. The CWM is assisted by officers of various departments like Mechanical, Electrical, Civil Engineering, Personnel, Accounts, Security and Stores Department. The organisational structure of CRW/MCS is shown in the following chart.

1

<sup>&</sup>lt;sup>1</sup> POH is a major scheduled repair of coaches

<sup>&</sup>lt;sup>2</sup> 90 non-AC and 10 AC coaches

<sup>&</sup>lt;sup>3</sup> ICF stands for Integral Coach Factory type of coaches, LHB refers to Linke Hofmann Busch coach and MEMU stands for Mainline Electric Multiple Unit

<sup>&</sup>lt;sup>4</sup> As per Annual Reports of the GM/ECoR



#### 1.3 Coach maintenance schedules

Maintenance schedule of different classes of rolling stock is broadly classified by usage duration, from trip /weekly /monthly scheduled repairs to Intermediate Overhaul (IOH) at coaching depots and major scheduled repair i.e., Periodical Overhaul (POH) in the workshop, as stated in the following **Table 1.1**.

Table 1.1: Maintenance Schedules of v	various categories of coaches
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Rolling stock category	Shop maintenance schedule	
Integral Coach Factory (ICF) Coaches	IOH after 9 months (bogie repair)	
(AC and non-AC) and Mainline Electric	POH after 18 months (2 years for	
Multiple Unit (MEMU) coaches	first POH)	
Other Coaching Vehicles (OCV)/ Special		
Purpose Vehicles (SPV)		
Observation Car & Accident Relief	IOH after 12 months	
Train/Accident Relief Medical	POH after 48 months	
Equipment van		
Camp Coach, Tower Car and	IOH after 24 months	
Departmental Coach	POH after 48 months	
Linke Hofmann Busch (LHB) Coach (AC	Shop Schedule-I <sup>5</sup> (SS-1 i.e. IOH)	
and non-AC)	after 18 months	
	Shop Schedule-II and III (SS-II and	
	SS-III or POH) after 36 and 72	
	months respectively.	

Source: Maintenance Manual for LHB coaches and ICF coaches

During IOH, attention is given to under-gear (bogie frame, wheels, air brake) and shell whereas POH are major maintenance schedules of

<sup>&</sup>lt;sup>5</sup> IOH (Shop Schedule I): 18 months/6 lakh Km., whichever is earlier; POH (Shop Schedule II): 3 years/12 lakh Km., whichever is earlier and POH (Shop Schedule III): 6 years/24 lakh Km., whichever is earlier.

Chapter I- Working of Mancheswar Carriage Repair Workshop in East Coast Railway

thorough maintenance which involves separate, individual inspection and repair or replacement of parts and subparts of various components. In addition, some design upgrade or amenity refurbishment is also carried out during POH.

#### 1.4 Flow diagram of movement of coaches during POH

As per the decisions recorded in the minutes of meeting of CWEs held at Central Organisation for Modernization of Workshop (COFMOW) in March 2018, prescribed average cycle time for POH of ICF and LHB coaches was between 15 and 20 days. During POH, a coach passes through various shops of the workshop as shown in the following flow chart.

#### Flow Diagram of movement of coaches inside CRW, MCS of ECoR



#### 1.5 Audit objectives

The audit objectives were to assess whether -

- i. The targets were set based on actual POH arising<sup>6</sup> of the workshop and were achieved in a timely manner;
- ii. The capacity augmentation of the workshop was commensurate to the workload;
- iii. Management of machinery and stores was as per norms;
- iv. The monitoring and internal control mechanisms were functioning as per established frameworks and instructions.

#### **1.6** Scope and methodology of audit

The audit covered issues for assessing the working of the workshop with reference to planning, resource allocation, monitoring and internal control mechanism in place during the period 2020-21 to 2022-23.

The audit methodology involved examination of records of the workshop and analysis of relevant data obtained on functioning of the workshop. The audit was conducted as per the provisions of the "Regulations on Audit and Accounts 2020" formulated by the C&AG of India.

The entry and exit conferences in the Zonal Railway were held in May 2023 and May 2024 respectively. The response of the Ministry of Railways (October 2024) have been considered for drawing up the audit conclusion.

#### 1.7 Audit criteria

The criteria for evaluation of performance of the workshop were derived from the provisions contained in the following codes and manuals of Indian Railways:

- i. Indian Railways Rolling Stock Code-2016.
- ii. Indian Railways Finance Code Volume I-1999.
- iii. Indian Railways Stores Code 1990.
- iv. Maintenance Manuals for ICF (2002) & LHB coaches (2013).
- v. IRCA Rules Part-IV (June-2014).
- vi. Railway Board's instructions issued from time to time.

<sup>&</sup>lt;sup>6</sup> Number of coaches due for POH

#### 1.8 Audit sample

Audit adopted sample check for examining the relevant records on various issues as per the audit objectives. The criteria for selection of sample and the sample size is shown in the following **Table 1.2**.

Category	Criteria	Total Population	Sample Size	
Coaches	10 <i>per cent</i> of coaches overhauled within 30 days and 20 <i>per cent</i> of coaches with repair time beyond 30 days for each year	3402	447 <sup>7</sup>	
Stores	Selection through stratified random sampling in IDEA software covering 20 <i>per cent</i> of A category <sup>8</sup> and 10 <i>per cent</i> of other categories of materials for which Anticipated Annual Consumption (AAC) was prepared by Dy. CMM <sup>9</sup> /CRW/ MCS	1151	123 <sup>10</sup>	
Purchase Orders (POs)	POs of money value exceeding ₹ 10 lakh issued by Dy. CMM of CRW/MCS	3123	137	

Table 1.2: Sa	mple size for	test-check in audit
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#### 1.9 Audit findings

Audit Objective-I: Whether the targets were set based on actual POH arising of the workshop and were achieved in a timely manner.

#### 1.9.1 Target and performance of the workshop

Railway Board (RB) seeks the projection of receipt of coaches due for POH from all Zonal Railways (ZRs) for the ensuing year for fixing the annual target of POH of workshops. While seeking projection of POH of coaches, RB emphasised on correct assessment of arising mentioning past instances of mid-term correction of targets.

During the review period 2020-23, ECoR projected the number of POH arising in CRW/MCS for setting up targets by RB. The year-wise

<sup>&</sup>lt;sup>7</sup> Sample included 242 coaches out of 2374 coaches overhauled within 30 days and 205 coaches out of 1028 coaches overhauled in period beyond 30 days.

<sup>&</sup>lt;sup>8</sup> Materials are classified as A, B, C, D category by Railway based on the value of consumption where A category are high value stores.

<sup>&</sup>lt;sup>9</sup> Deputy Chief Material Manager

<sup>&</sup>lt;sup>10</sup> Sample included 17 out of 87 A category items, 16 out of 162 B-category and 90 out of 902 C&D Category materials

projection of POH arising vis-à-vis target fixed by RB is depicted in the following chart:



Chart 1.1: POH projection, target, receipt and outturn of coaches



From the above chart, it is observed that as against the initial projection of 4370 POH arising during the review period, RB set a target for POH of 3796 coaches and outturn of the workshop was 3402 coaches. Despite the instructions of RB to exercise due care while projecting POH arisings, the initial projection of ECoR was revised downward every year during the half yearly review. The reasons for downward revision of projection are shown in the following **Table 1.3**:

Year	Reasons for revision of projection					
2020-21	Change in POH periodicity, extension of schedule of POH and					
	reduced outturn due to COVID 19 pandemic.					
2021-22	• Reduction in service life of ICF coaches from 25 years to 20					
	years.					
	• ICF coaches of more than 18 years were not taken for POH.					
	• Revision of POH periodicity of departmental coaches from 2					
	years to 4 years.					
2022-23	Replacement of ICF rakes with LHB coaches.					

 Table 1.3: Reasons for downward revision of projection

Audit had sought the list of coach numbers, base depots and due dates of POH of coaches for which projection was sent to RB during 2020-21 to 2022-23. In reply, PCME/ECoR office stated (February 2024) that RB desired the POH arising only in figures and accordingly, the data was sent to RB in figures. It was also stated that the PCME office did not maintain the data of POH arising. In October 2024, the Ministry of Railway (MoR) stated that the outturn of the workshop was seriously affected due to Covid19 pandemic, reduction of ICF coach population and introduction of LHB coaches.

In this connection, it is stated that though the outturn of ICF coaches reduced from 887 in 2020-21 to 710 in 2022-23 (19.95 *per cent*), there was increase in outturn (985) in 2021-22.

POH projection and POH outturn of ICF and LHB coaches is shown in the following chart:



Chart 1.2: POH projection, receipt and outturn of ICF and LHB coaches

Source: Coach type-wise POH projection by PCME/ECoR, data of coach receipt and outturn in CRW/MCS.

From the above chart, it was observed that against a projection of 3324 ICF coaches receipt was 2753 (82 *per cent*) and for LHB coaches, the projection was 906 against which the receipt was 846 (93 *per cent*).

It was further observed that:

- The outturn of the workshop was 3402 (ICF-2582, LHB 804 and MEMU-16) during 2020-23, as against the receipt of 3615 coaches (ICF-2753, LHB- 846 and MEMU-16).
- The workshop could not achieve the target set by RB. As against the outturn target for POH of 1092, 1500 and 1204 coaches during 2020-23, actual outturn<sup>11</sup> was 1030, 1209 and 1163 coaches respectively.

During the exit conference, CWM stated (May 2024) that IOH/SS-I carried out by the workshop involved consumption of man-hour and

<sup>&</sup>lt;sup>11</sup> This includes 4,8 and 4 MEMU coaches overhauled during 2020-23.

resources which were not included in the outturn. However, the fact remains that the projections made were 20 *per cent* to 38 *per cent* higher than the outturn during the three year period, even if the outturn of IOH of coaches was taken into consideration as shown in the following **Table 1.4**:

Year	Projection/Outturn	РОН	IOH	IOH in terms of POH equivalent*	Total
2020-21	Projection	1461		96	1557
	Outturn	1030	955	96	1126
	Percentage of higher projection over outturn	42			38
2021-22	Projection	1498		92	1590
	Outturn	1209	920	92	1301
	Percentage of higher projection over outturn	24			22
2022-23	Projection	1411		103	1514
	Outturn	1163	1031	103	1266
	Percentage of higher projection over outturn	21	2906	290.6	20

Table 1.4:	Projectio	n vis-a-vis	outturn
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\*One IOH is equivalent to 0.1 of POH

### Source: Data of POH projection by ECoR, POH outturn data and IOH done by CRW/MCS as stated in the reply of MoR.

As per the instructions of RB, IOH repair is the job of coaching depots. By undertaking IOH repairs, CRW/MCS understated POH capacity to the RB.

## 1.9.2 Analysis of projection to Railway Board for coaches due for POH

Para 111(a) of Maintenance Manual for ICF coaches prescribes that all Passenger Coaching Vehicles (PCVs) and Other Coaching Vehicles (OCVs), owned by the zones, should be allotted a base depot by the Chief Mechanical Engineer of the zones for primary maintenance and a base workshop for POH. The base depot will be responsible for maintenance of the coaches and sending the coaches to the workshop for POH. No overdue POH coaches of other zones should be allowed in service but should be booked to the owning zones for POH.

ECoR is required to furnish the data to RB in respect of the projection of coaches due for POH in a year on the basis of actual return date<sup>12</sup> as per prescribed periodicity of 18 months for ICF coaches and 36 months for LHB coaches.

Audit analysed the data of coach ownership of ECoR and observed that the coach holding status varied among the different sources as indicated in the following **Table 1.5**:

Sources of data	ICF	LHB	MEMU	Total
Coach holding as per ICMS <sup>13</sup> data (as on	2161	2329	193	4683
19 July 2023)				
Coaches without base depot in ICMS	244	833	154	1231
data out of 4683				
Coach holding of coaching depots of	1098	1900	NIL	2998
ECoR shown in Monthly Confidential				
Demi-official (MCDO) for the month of				
July 2023.				
Coach holding of coaching depots of	1047	1946	NIL	2993
ECoR as per MCDO for the month of				
August 2023.				
Coach Master data supplied by the PCME	1880	2243	168	4291
office and MEMU shed/KUR				

Table 1.5: Coach holding status collected from different sources

Source: Rolling stock data as per ICMS Report No. 601D-Stock position on owning basis i.e, total holding of ECoR (July 2023), Coach master data supplied by PCME office and MEMU shed/KUR (August 2023) and Coach holding data of four coaching depots of ECoR (July & August 2023).

From the above table, it is observed that the coach ownership of ECoR shows wide variation in coach holding data of depots, Zonal HQ and ICMS. The difference of data was due to not feeding real time data in CMM module<sup>14</sup> by the coaching depots of ECoR.

<sup>&</sup>lt;sup>12</sup> Return date is the next due date (18/36 months later) after POH of each coach. The coach should return to workshop by that date for POH.

<sup>&</sup>lt;sup>13</sup> Integrated Coaching Management System (ICMS) is an IT application implemented in Indian Railways (IR) with the objective of monitoring punctuality of trains and online monitoring status of coaches in real time. ICMS comprises of Punctuality Analysis and Monitoring (PAM) module, Coaching Operation Information System (COIS) module, and Data/Report and Utility module.

<sup>&</sup>lt;sup>14</sup> Coach Maintenance Management (CMM) module is a part of ICMS project and implemented in IR for keeping records of maintenance of coaches. It is integrated with the ICMS Reports module.

As per records of the four coaching depots of ECoR, 2862 coaches<sup>15</sup> were due for POH during 2020-2023 which was less than the revised projection of 3526 coaches sent by PCME, ECoR to RB as shown in Chart 1.1.

Thus, inaccuracy in maintenance of coach holding data resulted in incorrect projection of POH arising and its subsequent downward revision during half yearly review.

MoR stated (October 2024) that the outturn of the workshop was affected due to Covid 19 pandemic. It was also stated that the extension of POH and IOH by six months due to the pandemic significantly reduced the arising.

Audit observed that even in the post Covid period in 2022-23, the outturn of the workshop was 1163 as against the receipt of 1284 coaches. Further, the workshop received 1066, 1265 and 1284 coaches during 2020-21, 2021-22 and 2022-23 respectively. The increasing trend of receipt of coaches contradicted the contention of MoR that the extension of POH and IOH schedules had significantly reduced the arising.

Regarding the difference in data drawn from different sources, MoR stated that ICMS data of coaches is maintained by CRIS, which does not reflect the ground realities. Ministry further asserted that coach holding data maintained by Mechanical Department of ECoR correctly reflect the ground reality on real-time basis.

The fact remains that ICMS application was developed by CRIS. The data available in ICMS report is a reflection of the data entry made by railway authorities at various levels through CMM, COIS and PAM modules which are integrated with ICMS reports module. Therefore, ICMS data should reflect the ground position on a real-time basis.

#### **1.9.3** Delay in sending coaches for POH by the coaching depots

Indian Railways Conference Association (IRCA) Rules Part-IV, Rule 2.3.4 prescribes that if a rolling stock due for POH is retained in service beyond return date for any reason, it shall be given another scheduled repair at depot within one month of expiry of the return date, after which the return date may be extended for three months from the date of such repair. If the return date of a coach is extended, it must be booked to workshop for POH as per the extended return date.

<sup>&</sup>lt;sup>15</sup> BBS -585, VSKP-1002, Puri-888 and SBP-387

Although coaches due for POH must come to workshop for POH within three months of scheduled return date, the four depots of ECoR did not adhere to the provision. During 2020-23, coaching depots sent 3086 coaches to the workshop. The status of time taken in sending coaches to the workshop is indicated in **Table 1.6**.

Range of delays	BBS	Puri	SBP	VSKP	Total	Per
						centage of
						total no. of
						coaches
Dispatched in time	274	479	229	415	1397	45.3
With delay up to 3	167	369	87	656	1279	41.4
months						
With delay of 3 to 6	44	47	15	61	167	5.4
months						
With delay of 6 to 12	22	8	3	12	45	1.5
months						
With delay exceeding 12	3	2	1	1	7	0.2
months						
Due date is not marked	11	3	20	0	34	1.1
Sent before due date	71	29	7	50	157	5.1
Total no. of coaches	592	937	362	1195	3086	
sent by depots						

Source: Data of coach dispatch dates and the respective return dates supplied by the coaching depots of ECoR

From the table above, it is observed that the depots sent 1397 (45.3 *per cent*) coaches for POH in time. 41.4 *per cent* of 3086 coaches were sent to the workshop with delays ranging from one to three months. Further, depots had sent 157 coaches to the workshop before the due date of POH. It was also observed that 12 coaches were sent to workshop more than six months in advance of the due return date.

The due return date was not mentioned in the depot records in case of 34 coaches which was in violation of IRCA Rule 2.3.4.

The Depot authority stated (January 2024) that the main reasons for delay in sending coaches for POH were Covid-19 pandemic and coaches detached from train service were kept in POH account to be sent to workshop by the Operating Department.

The reply of the Depot authority is generic in nature. Audit observed that although the delays increased during the pandemic, there were instances of delays in sending coaches for POH in the pre and post pandemic periods also as shown in the following **Table 1.7**:

Year	Total number of	Number of	Percentage of
	coaches sent by	coaches sent	coaches sent with
	depots	with delay	delays
2018-19	1116	321	29
2019-20	1322	303	23
2020-21	923	620	67
2021-22	1000	384	38
2022-23	1163	494	43

Table	1.7:	Number	of	coaches	sent for	POH	with	delay
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Source: Data of coach dispatch dates and the respective return dates supplied by the coaching depots of ECoR

It is observed that there was delay in sending coaches for POH during the pre-pandemic period ranging from 23 to 29 *per cent* which increased to 67 *per cent* during the pandemic. In the post pandemic years also, 38-43 *per cent* of the coaches were sent for POH with delays.

Thus, ECoR did not ensure timely dispatch of coaches from the coaching depots and held back coaches due for POH beyond the return dates in violation of the codal provisions. Delay in sending of coaches for POH also hindered the realistic projection and outturn of POH of ECoR.

#### 1.9.4 Overhauling of coaches

In March 2018, RB advised all ZRs to achieve an average cycle day of 20 days for POH of ICF AC coaches, 15 days for ICF non-AC coaches, and 20 days for POH of LHB coaches.

The time taken by the workshop in carrying out POH of 3402 coaches during 2020-23 is indicated in the following **Table 1.8**:

SI. No.	Cycle time of POH	No. of ICF Non-AC Coaches	No. of ICF AC and LHB coaches	Total	Percentage to total number of coaches
1	POH done within stipulated period <sup>16</sup>	964	664	1628	47.9
2	From stipulated period to 30 days	564	182	746	21.9
3	31 days to 90 days	302	381	683	20.0
4	91 days to 180 days	137	114	251	7.4

Table 1.8: Cycle time of POH of CRW/Mancheswar

<sup>16</sup> 15 days for ICF Non-AC and 20 days for other types

SI. No.	Cycle time of POH	No. of ICF Non-AC Coaches	No. of ICF AC and LHB coaches	Total	Percentage to total number of coaches
5	181 days to 365 days	58	22	80	2.4
6	366 days to 1003 days	10	4	14	0.4
7	Sub-total of coaches of POH time beyond stipulated days (SI. No. 2 to 6)	1071	703	1774	52.1
	Total	2035	1367	3402	

Source: POH outturn statement of CRW/MCS

Thus, from the above table, it is observed that in 1774 out of 3402 coaches (52.1 *per cent*), the time taken by the workshop in carrying out POH exceeded the stipulated period of 15/20 days.

In response to the audit query, the Workshop authority stated (February 2024) that all coaches fed to the workshop were not given immediate attention. They further stated that priority for POH was given to some selected coaches on the basis of the following criteria:

- i. Capacity of the shop concerned and its work load, availability of manpower with material;
- ii. Requirement/urgency of coaching stocks for different coaching depots.

Audit observed that there was significant delay in attending the coaches due to prioritising and many coaches remained idle. Audit analysed the delay in respect of a random sample of 447 coaches drawn from 10 *per cent* of coaches overhauled within 30 days and another 20 *per cent* of coaches overhauled beyond 30 days. The range of delays in respect of 447 coaches are indicated in the following **Table 1.9**:

Coach Type	Total	No. of coaches overhauled within					
	selection	15	Upto	21 to	1 to 3	3 to 6	6 months
		days	20	30	months	months	to 374
			days	days			days
ICF non-AC	248	98	33	28	53	26	10
ICF AC	93	-	20	12	38	20	3
LHB AC	54	-	16	7	26	5	0
LHB non- AC	52	-	27	1	20	2	2
Total	447	98	96	48	137	53	15
Idle coach-					7244	6414	3689
days							

Table 1.9: Overhauling of coaches

#### Source: Records of the workshop

From the above table, it is observed that -

- Overhauling of 137 coaches took over 30 days to 90 days, involving 7244 idle coach days.
- 53 coaches took 91 to 180 days for overhauling. Out of 6414 idle coach days, 2661 coach-days were shown against various shops, and the remaining 3753 coach-days were not displayed in the records of any shop.
- Overhauling of 15 coaches took time ranging from 180 days to 374 days. Of the total 3689 coach days, 818 coach days were shown against various shops, and the remaining 2871 coach days were not displayed in the records of any shop.
- Considering ₹ 5422.27 revenue<sup>17</sup> per coaching vehicle per day in ECoR for 2021-22, there was a loss of earning capacity of ₹ 7.69 crore due to idling of coaches inside the workshop beyond the stipulated cycle time of POH as shown in *Annexure- 1.1.*

Audit also observed that the maximum instances of delays were in the Coach Body Repair Shop. 191 coaches were idle for a period ranging from 10 days to 171 days involving 6558 idle coach-days and in 43 instances, the coaches were idle for more than 50 days.

MoR stated (October 2024) that delay was caused due to Covid outbreak and in general, the average time of POH was 51.54 days in 2020-21 was reduced to 23.08 days in 2021-22 and 16.72 days in

<sup>&</sup>lt;sup>17</sup> As per the Financial results & important Statistical Highlights published by Finance Department of ECoR

2022-23. They also stated that there was no loss since no train service was affected.

Audit analysis of cycle time of POH of all coaches of CRW/MCS as mentioned in Table 1.8 revealed that the maximum time taken for repair of coaches in the workshop was more than three years. The delay was due to not taking up repair work of coaches immediately after receipt in the workshop and the delayed coaches were lying in the yard unattended resulting in loss of earning capacity.

#### 1.9.4.1 Failure of coaches within 100 days of POH

In August 2012, RB directed all Zonal Railways to monitor coach failures within 100 days of POH and take preventive action. Further, in the minutes of meeting of Chief Workshop Engineers held in February 2020, PCMEs of Zonal Railways were directed to ensure that the quality of outturn must be of high degree and quality parameters like sick marking of POH coaches should be monitored by CWE/CWM and root cause analysis of all the failures reported should be undertaken, and preventive action be taken accordingly.

Audit observed that the number of coaches that failed within 100 days of POH during the period 2018-19 and 2019-20 was 103 and 139 respectively. Out of 3402 coaches overhauled during 2020-23, 131 coaches failed within 100 days of POH as mentioned in the following **Table 1.10**:

Range in		No. of coaches faile	d	Total
days	2020-21	2021-22	2022-23	
0-10	4	5	2	11
10-20	4	11	1	16
20-50	5	16	17	38
50-100	9	43	14	66
Total	22	75	34	131
Shops	Bogie Shop- 9,	Bogie Shop - 21,	Bogie Shop -	
responsible	Coach Lifting	Corrosion Shop -	13, Corrosion	
for failure of	Shop - 7, POH	7, Coach Lifting	Shop -3, Coach	
coaches	shop- 6	Shop-34, POH	Lifting Shop -	
		Shop-9, Wheel	16, POH Shop	
		Shop- 3, Other- 1	- 2,	

 Table 1.10: Number of coaches that failed within 100 days of POH

Source: Records maintained by the depots

Audit further observed that –

- Out of 131 coaches failed within 100 days of POH and repaired at depots, 14 instances were reported to CRW/MCS and PCME office of ECoR and the remaining 117 instances were not reported by the depots.
- In addition to failure of 131 coaches, PCME office intimated the workshop about the failure of 114 coaches within 100 days of POH due to mechanical and electrical faults. Out of these, CRW/MCS did not accept 71 failures as the depots concerned did not furnish the detailed report of failure.

In respect of 17 LHB coaches that failed within 100 days, Audit observed that 19 must-change mechanical items were replaced by second-hand serviceable items by the bogie repair shop during the POH, thereby not only violating the prescribed procedure of must change items during POH as mentioned in the LHB maintenance manual but also compromising passenger safety.

In this connection, the following case study is highlighted by way of illustration:

One LHB Coach No. 184681 (Old No. 18223) was sent by BBS Coaching Depot on 12 April 2022 for POH. The coach passed through different shops for repairing before it reached the bogie shop on 19 April 2022. Out of 14 must change items pertaining to the Bogie shop, three must change items (Traction centre elastic joint, lateral bump stop, and safety wire rope pin) were replaced by second-hand serviceable materials. The repaired coach was sent back to BBS coaching depot on 27 April 2022.

The coach was, however, reported sick in the BBS depot twice on 29 May 2022 and 19 July 2022, within 100 days of POH. On the first occasion, the coach failed due to the defect "L1 L2 R1 secondary spring rubber bump stop displaced rubbing with inner bolster spring". From the records it revealed that the must change rubber items were replaced by second-hand serviceable materials by the Bogie Repair Shop during POH. The coach was repaired at BBS depot by replacing the cracked rubber spring.

In the second instance of failure, the defect was a repetition of the earlier failure. The coach was again repaired and declared fit on 27 July 2022. This indicated both poor workmanship and deficiencies in identification of defects during inspection after POH. It was observed that BBS Coaching Depot did not report the second instance of failure to the workshop authority.

In their reply, MoR stated (October 2024) that in each of the failures, analysis was done by the workshop with inputs from the depots to identify the root cause and take remedial action to prevent recurrence of the same type of failures.

The fact remains that as mentioned earlier, 117 instances were not communicated by the depots as failures within 100 days of POH. Further, out of 114 coaches reported as failed within 100 days due to mechanical and electrical faults, CRW/MCS did not accept 71 failures as the depots concerned did not furnish the detailed report of failure.

Regarding must change items during POH, MoR admitted (October 2024) that instead of must change items, some components might have been allowed in exceptional instances and on technical basis of its condition due to delayed supply of materials and operational urgency.

In respect of Coach No.184681/LWSCN, the Railway Administration stated that new secondary rubber spring was fitted during POH. The records of the workshop however, revealed that second hand secondary rubber spring was fitted during POH.

Thus, CRW/MCS could not analyse all instances of failure of coaches within 100 days of POH due to non-reporting by the depots. Considering the coach earning capacity of ₹ 5422.27 per day, there was loss of earning capacity of ₹ 40.07 lakh on account of 115 coaches<sup>18</sup> that failed within 100 days of POH. There was lapse in reporting of failure of such coaches to the competent authority.

#### **1.9.5** Budgeting for expenditure of the workshop

Indian Railway Finance Code Volume I provides<sup>19</sup> that the preparation of the Budget Estimates (BE) should commence at the grassroot level and the entire responsibility for framing the estimates devolves upon the spending/earning authorities concerned. Estimates should be as accurate as possible, and to achieve this objective, the data on which the forecast is based should be adequate and reliable.

Indian Railway Finance Code Volume I also provides<sup>20</sup> for the preparation of the budget and revised estimates of expenditure on repair and maintenance of Rolling Stock, showing the estimated number of rolling stock proposed for repairs in the current year's budget and

<sup>&</sup>lt;sup>18</sup> Data in respect of remaining 16 coaches were not made available to Audit.

<sup>&</sup>lt;sup>19</sup> Para 309 and 310

<sup>&</sup>lt;sup>20</sup> Para 332

revised estimates and the budget of the ensuing year with corresponding unit cost.

Audit observed that the workshop prepared the budget on the basis of anticipated outturn of the workshop in the next year. It was also observed that the outturn projection for budgeting differed with the projection made by the Coaching Depots and PCME office of Zonal HQ as shown in the following **Table 1.11**:

Year	Outturn projection by Coaching Depot (in nos.)	Outturn projection reported to RB by PCME office (in nos.)	Outturn projection for budgeting# (in nos.)	Budget Estimate (₹ in crore)	Actual Expenditure (₹ in crore)
2020-21	1009	1461	1512	281.25	241.5
2021-22	1005	1498	1344	295.10	232.9
2022-23	1099	1411	1441	307.70	255.1
Total	3113	4370	4297	884.05	729.5

 Table 1.11:
 Variation of outturn projection by different units

From the table, it may be seen that the BE was not commensurate with the increase or decrease of outturn projection as the unit cost method was not followed for budget formulation.

Audit observed that based on unit cost, the BE for the review period 2020-23 should have been ₹ 685.94 crore<sup>21</sup> as against the BE of ₹ 884.05 crore made by the workshop resulting in excess budgeting of ₹ 198.11 crore (29 *per cent*) in contravention to provisions laid down in Indian Railway Finance Code.

A comparative position of BE made by the workshop with the BE that should have been drawn based on the unit cost method is shown in the following Chart.

<sup>#</sup> By associated Accounts Office in consultation with Dy. CME of CRW/MCS Source: Records of PCME and accounts office attached to the workshop

<sup>&</sup>lt;sup>21</sup> Ref. Chart 1.3



Chart 1.3: Comparison of BE as per the unit cost and actual BE sought by CRW/MCS (₹ in crore)

As against the BE of ₹ 884.05 crore for the years 2020-23, the Actual Expenditure (AE) of the workshop was ₹ 729.50 crore (82.52 *per cent*) during the same period. Further, the actual outturn of the workshop never achieved the projection made at various stages of budget as indicated in the following **Table 1.12**:

Year	No. of coa soug	aches for wh ght (Propose	Actual outturn of coaches/Percentage	
	Budget Estimate (BE)	Revised Estimate	Final Modification Estimate	with reference to BE
2020-21	1512	1058	1058	1030 (-32 per cent)
2021-22	1344	1357	1299	1209 (-10 per cent)
2022-23	1441	1204	1175	1163 (-19 <i>per cent)</i>
Total	4297	3619	3532	3402 (-21 per cent)

Table 1.12: Actual outturn against projection of the workshop

Source: Records of PCME and accounts office attached to the workshop

MoR stated (October 2024) that the unit cost of the previous year was the basis of the formulation of the BE of the ensuing year with consideration of factors for hike in labour and material cost. They also stated that the estimated cost worked out to ₹ 227.40 crore for 2020-21, ₹ 225.12 crore for 2021-22 and ₹ 202.46 crore for 2022-23 on the basis of unit cost of ₹ 15.04 lakh, ₹ 16.75 lakh and ₹ 14.05 lakh of the respective year.

Source: Records of Workshop Accounts Office

Audit, however, observed that CRW/MCS did not assess the BE on the basis of the above unit costs. CRW/MCS sought excess budget ranging from 12-53 *per cent* as shown in the following **Table 1.13**:

Year	No. of coaches for which BE was made	Total BE sought (₹ in crore)	Unit cost adopted (₹ in lakh)	Unit cost assessed in audit based on data of CRW/MCS (₹ in lakh)	Budget amount should be based on Unit cost assessed in audit (₹ in crore)	Percentage of excess budget sought (Col. 3 &6)
1	2	3	4	5	6	7
2020-21	1512	281.25	18.60	12.175	184.09	53
2021-22	1344	295.10	21.96	16.824	226.12	31
2022-23	1441	307.70	21.35	19.135	275.73	12

Table 1.13: Excess budgeting with	reference to unit cost budget
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Source: Analysis of records of accounts office attached to the workshop

From the above table, it is observed that the BE based on unit cost was much higher than the BE assessed in audit on the basis of data of CRW/MCS. Therefore, the contention of the Ministry that the budget was prepared on the basis of unit cost of previous year was not tenable.

#### **Recommendations -**

- I. ECoR needs to make realistic projection of coaches for POH based on actual return date of coaches.
- II. CRW/MCS needs to ensure POH of coaches within the stipulated period and avoid idling of coaches inside the workshop.
- III. ECoR needs to monitor the reporting mechanism of coaching depots to ensure reporting of all instances of coach failures after POH.
- *IV.* CRW/MCS needs to follow the codal provision for budgeting based on unit cost and projection of outturn.

Audit Objective II: Whether the capacity augmentation of the workshop was commensurate to the workload.

#### 1.9.6 Outturn vis-a-vis capacity of the workshop

In response to RB's queries<sup>22</sup> about the capacity of the workshop for fixing of annual target of POH, ECoR intimated the capacity of the workshop as 120 LHB coaches<sup>23</sup> per month for 2020-21,

<sup>&</sup>lt;sup>22</sup> Railway Board's letter dated 13/12/2019, 4/1/2021, 15/11/2022 and 2/11/2023.

<sup>&</sup>lt;sup>23</sup> ECoR Letter No. M2/21/Pt-XII/387 dated 23/12/2019.
125 coaches<sup>24</sup> per month for 2021-22; 89 coaches<sup>25</sup> per month for 2023-24 and 92 coaches<sup>26</sup> per month for 2024-25. Capacity of the workshop for the year 2022-23 was not intimated to RB.

Audit observed that the POH capacity of 100 coaches per month in 2003-04 was enhanced to 150 coaches per month in March 2016. ECoR, however, understated the POH capacity. The low target set by the RB was guided by the incorrect depiction of the POH capacity of the workshop. RB set target for POH of 91 coaches in 2020-21 and 125 coaches in 2021-22 and 99.5 coaches in 2022-23 as against the capacity of workshop for POH of more than 150 coaches per month.

MoR stated (October 2024) that the workload of the workshop had changed drastically over the years and the projection of POH capacity of the workshop was being communicated by ECoR to RB taking into account both the POH and IOH load.

Audit observed that RB instructed (May 2017 and March 2018) all ZRs to carry out IOH/SS-I of coaches in coaching depots instead of workshops. Accordingly, PCME/ECoR also instructed the depots (March 2018) to carry out such repairs in the depots itself. Despite explicit instructions of RB, CRW/MCS carried out IOH of 2906 coaches during 2020-23. The resources utilised for IOH of 2906 coaches would otherwise have resulted in increase in POH outturn by 291 coaches<sup>27</sup>.

The projection of the capacity of the workshop between 89 and 125 coaches per month during 2020-24 was less than the actual capacity of 150 coaches per month. The receipt and outturn of the workshop as against the reduced projection of capacity of the workshop is shown in the following **Table1.14**:

Year	Projected capacity (yearly)	Receipt	Outturn
2020-21	1440 (120 coaches per month)	1066	1030
2021-22	1500 (125 coaches per month)	1265	1209
2022-23	1068 (89 coaches per month)	1284	1163
	Total	3615	3402

Table 1.14: POH outturn vis-a-vis projected capacity of the workshop

Source: Capacity of workshop intimated by ECoR to RB, receipt and outturn data of CRW/MCS.

<sup>&</sup>lt;sup>24</sup> ECoR Letter No. M2/218/Pt-IV/17 dated 18/1/2021.

<sup>&</sup>lt;sup>25</sup> ECoR Letter No. M2/21/Pt-XII/333 dated 6/12/2022.

<sup>&</sup>lt;sup>26</sup> ECoR Letter No. M2/21/Pt-XII/389 dated 22/12/2023.

<sup>&</sup>lt;sup>27</sup> One IOH is equivalent to 0.1 of POH. Table 1.4 of Para 1.9.1

Thus, it was observed that the POH outturn of the workshop was less than the actual receipt and projected capacity of the workshop. Therefore, the drastic change in workload, as contended by the Ministry, was not tenable. Despite under-utilisation of the existing capacity, CRW/MCS continued for further augmentation of the workshop as discussed below.

#### **1.9.6.1** Capacity augmentation of workshop

Para 1041 of Indian Railways Rolling Stock Code provides that expansion of workshop to meet capacity shortfalls should be made with abundant caution. It further provides that before proposing any expansion program, it is to be checked whether the ascending requirement is transient and the demand is likely to get nullified by technological advances.

Para 201 and 204 of Indian Railways Finance Code Volume I provides that the expenditure incurred on new assets or for improvement of existing assets should be financially justified and investment decisions are to be made by keeping long term perspective in mind. It further provides that no proposal for fresh investment will be considered as financially justified unless it can be shown that the net gain expected to be realised as a result of the proposed outgo would yield a return of not less than 10 *per cent* under Discounted Cash Flow (DCF) method<sup>28</sup>.

CRW/MCS augmented (March 2016) the POH capacity of the workshop for outturn of 150 coaches per month at an estimated cost of ₹ 38.62 crore (₹ 25.8 crore for ICF coaches and ₹ 12.82 crore for LHB coaches). The augmentation work was justified with 17.61 *per cent* Rate of Return (ROR) projecting that additional overhauling of 60 coaches per month would result in net saving of ₹ 11.55 crore per year.

Audit observed that despite having infrastructure for 150 coaches, the outturn of the workshop ranged between 97 and 113 coaches per month during 2016-17 to 2022-23. Under-utilisation of plant capacity had adverse impact on the projected ROR and the same could not be brought out in absence of post-project appraisal by CRW/MCS.

CRW/MCS had further undertaken following six more major works valuing ₹ 181.78 crore for creating additional infrastructure for

<sup>&</sup>lt;sup>28</sup> Discounted Cash Flow (DCF) is a valuation method that estimates the value of an investment using its expected future cash flows. It determines the value of an investment today, based on projections of how much money that investment will generate in the future.

enhancement of capacity of the workshop during the period from 2018-19 to 2022-23 as shown in the following **Table 1.15**.

SI. No.	Name of Work	Year of sanction	Sanctioned cost (₹ in	Progress as of December
			crore)	2023
1.	Development of infrastructure	2018-19	13.65	Completed
	facilities for maintenance of			
	LHB bogie with allied works			
2.	Improvement in infrastructure	2018-19	21.52	Completed
	facilities for maintenance of			
	LHB coaches			
3.	Automation in work area for	2019-20	26.80	No progress
	enhancement of POH capacity			
4.	Improvement, augmentation &	2019-20	47.78	30 per cent
	replacement of old			progress
	infrastructure for enhancement			
	of POH of LHB coaches			
5.	Construction of POH shop for	2020-21	52.03	No progress
	MEMU coaches, PHASE-1			
6.	Infrastructure development for	2022-23	20.00	No progress
	reduction in periodic			
	overhauling cycle time of			
	Rolling Stock Workshops			

Table 1.15: Statement of major infrastruc	ctural projects of CRW/MCS
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Source: Indian Railway Project Sanctions and Management (IRPSM).

Audit observed that -

I. Infrastructure worth ₹ 38.62 crore (₹ 25.80 crore for ICF and ₹ 12.82 crore for LHB coaches) was already developed in March 2016 during capacity augmentation from 100 to 150 coaches. In 2018-19, CRW undertook three infrastructural projects (SI. No. 1,2 and 4) worth ₹ 82.95 crore for overhauling of LHB coaches which included 53.89 crore (65 *per cent*) for creation civil engineering assets like administrative buildings, tracks, covered sheds *etc.* In the justification for these new works of LHB coaches, it was mentioned that the workshop had capacity to overhaul 150 ICF coaches and with ICF being phased out, there was requirement of LHB infrastructure. The justification did not spell out the factual position as infrastructure worth ₹ 12.82 crore was created by March 2016 for overhauling of LHB coaches.

In reply to the audit query (December 2023), the workshop authority admitted (January 2024) that most of the existing infrastructure and machinery were used both for ICF and LHB coaches. The scope for utilisation of the existing machinery was not however, brought out in the justification for the proposal for new works.

II. In respect of works at SI. No. 3, 5 and 6, there was no progress as of March 2023, due to delay in sanction of detailed estimate (15 to 48 months), change of executing agency and for delay in floating/awarding of tender (19 to 21 months).

MoR replied (October 2024) that the work for augmentation of POH capacity from 100 to 150 ICF coaches per month, sanctioned in 2008-2009 at a cost of ₹ 25 crore (subsequently revised to ₹ 38.62 crore) was completed in March 2016. After completion of the work, the augmented POH capacity of the workshop was for 150 ICF coaches. It was further stated that the workload of the POH workshops had changed drastically and the planning of future workshop infrastructure requirements, as per present policy guidelines and availability of coaches, was being done consistently.

Audit, however, noticed that in addition to ICF coaches, capacity for POH of LHB coaches was also provisioned in the augmentation work of 150 coaches due to which the estimated cost was revised from ₹ 25 crore to ₹ 38.62 crore. Thereafter, ECoR executed further maintenance of LHB infrastructure works for coaches worth ₹ 21.52 crore and LHB bogies worth ₹ 13.65 crore (SI. No. 1 and 2 of Table 1.15). Despite infrastructure development for POH of LHB coaches, ECoR understated the POH capacity of the workshop ranging from 125 to 89 coaches per month while intimating the same to the RB. It was not logical to depict POH capacity of the workshop on a decreasing trend over the years when the actual POH capacity of the workshop after execution of additional infrastructural works has not been assessed.

Thus, despite having infrastructure for POH of 150 coaches per month, which was not fully utilised, CRW/MCS continued for further augmentation of capacity by creating additional infrastructure which was not supported by adequate justification.

#### **Recommendation:**

ECoR should re-assess the POH capacity of the workshop for various types of coaches in light of the existing capacity and ongoing augmentation works.

Audit Objective III- Whether management of machinery and stores was as per norms.

#### 1.9.7 Machinery and stores management

#### 1.9.7.1 Idling of Plant and Machinery

In May 2006, RB issued guidelines for procurement of Plant & Machinery (M&P) and timely commissioning of M&P. The guidelines inter alia prescribe that –

- Eighty *per cent* of payment may be made on proof of inspection certificate and challan and balance 20 *per cent* within 90 days after satisfactory installation, commissioning and proving out test of M&P subject to submission of bank guarantee for an amount of 10 *per cent* of contract value, as warranty security.
- Warranty period for M&P is 24 months from date of commissioning and during warranty a maximum period of two weeks is allowed for attending and rectification of fault by the party. Maximum downtime during the warranty period would be two *per cent* (for online M&P) and10 *per cent* (for offline M&P).
- Penalty of 0.5 *per cent* of the contract value per week is levied for delay in response time for attending during the warranty period subject to maximum five *per cent* of the contract value.
- Bad performance of the firm should be recorded and circulated to all zones for deciding future orders on the firm. Tenderers are required to quote post warranty annual maintenance for a period of five years along with their offers and charges for such annual preventive maintenance would be included in the contract. Terms and conditions of Annual Maintenance Contract (AMC) must clearly specify the maximum down time and maximum response time.

In September 1999, RB instructed that M&P items repeatedly failing and causing concern be identified by the approving authority and the specifications and sources be revalidated. It was also instructed to report failures of M&P to authorities responsible for issue of list of approved vendors for appropriate action.

Review of the functioning of machineries in CRW/MCS as of December 2023 revealed that four high value machines worth ₹ 4.15 crore were lying out of order for years for want of repair as mentioned in the following **Table 1.16**:

SI. No.	Name of the machine	Cost of machine	Date of commissi oning	Period of breakdown of the machine	Codal life in years	Percentage of remaining codal life as of December 2023
1	Hydraulic plate bending and rolling machine (on replacement account)	₹ 2.34 crore	16/6/2012	for 9 years since 15/1/2014	20	45 per cent
2	Vertical Turret lathe	₹ 92.09 lakh	27/11/2008	1798 days (4.9 years) in 53 spells since 8/1/2013	20	24.5 per cent
3	Horizontal Drilling Tapping machine	₹ 74.38 lakh	19/11/2011	2630 days (7.2 years) in nine spells since 15/12/2011	20	36 per cent
4	Coil Spring Scragging & Load Deflection testing machine	₹ 14.81 lakh	8/9/2014	2869 days i.e 7.86 years, in 24 spells since 13/9/2014	15	52.4 per cent

Table 1.16: Statement showing the status of non-functional machines

Source: Machineries procurement file (M&P Program) and machineries breakdown register of CRW/MCS.

Audit observed that the workshop authority failed in adhering to the prescribed guidelines for procurement, commissioning, repair and maintenance of machinery as detailed in the following paragraphs:

#### A. Hydraulic plate bending and rolling machine

The machine was commissioned in June 2012 despite having inherent defects like "Main roller diameter more than the required inner diameter, higher center between distance rollers, failure of lower side wall and lower spring due to oversized



rollers, *etc.*" CRW/MCS, however, issued the Proving Test Certificate (PTC) in May 2013 ignoring these defects. As a result, the machine met with frequent breakdowns and finally stopped functioning from January 2014 onwards. The firm attended the machine twice in October 2014

and July 2015 but could not repair it. Thereafter, the firm did not respond and the machine remained idle since January 2014.

Audit observed that this machine was procured on replacement of the old machine which was proposed for condemnation (September 2008) due to expiry of its codal life. The workshop authority, however, continued managing activities with the old machine (installed in 1983) as the intended benefit could not be derived from the new machine due to unsuitable specification.

MoR stated (October 2024) that PTC was issued after the compliance of deficiencies noticed at the time of commissioning of the machine.

Audit however, observed that the reply of MoR did not mention the inherent defects pointed out in the Joint Performance Report (November 2014) which included (i) over-sized rollers as well as 4 Roller system led to Lower side wall part failure, (ii) Supporting system of the roller hindering to provide support required before applying bending force, (iii) In the Ring for lower spring seat "Main Roller diameter is more than the required inner dia". SSE/Millwright & Smithy stated (September 2023) that machine could not be used due to its higher capacity and much larger roller diameter. Tripartite inspection of COFMOW, firm and the consignee in July 2015 also recorded that the size of the indicated job piece was too small to accommodate in between rollers because of higher center distance between the rollers. Workshop authority failed in identifying the inherent defects before commissioning of the machine and issue of PTC. As a result, there was frequent breakdowns of the machine and finally stopped functioning from January 2014 onwards.

#### B. <u>Vertical turret lathe</u>

The machine was delivered on 10 February 2006 but commissioned in Wheel Shop on 27 November 2008 due to non-completion of foundation



the firm's work by representative. The commissioning was done noticing despite some manufacturing maior defects like "non-drawal of 15 wheels set in mandated 8 hours" and

"Non-achievement of desired surface finish of 1.6 micron Ra of the wheel hub bore". PTC was issued in March 2009 ignoring these defects. The machine remained out of order since September 2019.

MoR stated (October 2024) that PTC was issued after the firm rectified the defects. It was also stated that the machine was being processed for repair through outside agency.

Audit observed that the commissioning was hindered due to noncompliance to machine specifications such as non-achievement of the required productivity of 15 solid wheels in 08 hours shift and the desired level of accuracy surface finish of 1.6 Microns Ra. Audit also observed that the machine was commissioned without Pillar crane for material handling.

#### C. Horizontal drilling and tapping machine

The machine was commissioned in November 2011 despite noticing some major manufacturing defects like "Higher cycle time of turning out one axle (61 minutes) against the mandated 54 minutes as per contract

condition" and "nonprovision of automatic lubrication system at all locations". There were several instances of breakdown since commissioning of the machine. Despite frequent breakdowns since December 2011, PTC was issued in June 2012 ignoring



these defects. 12 instances of breakdowns were noticed between April 2012 and December 2018. The machine remained idle due to complete breakdown since December 2018.

MoR replied (October 2024) that PTC was issued in June 2012 with mention of the deficit/shortfall.

Audit observed that the machine was commissioned despite noticing the following serious defects (i) cycle time for one axle including loading and unloading took 61 minutes against the mandated cycle time of 54 minutes, (ii) automatic lubrication was not provided in self-centering chuck for job and telescopic cover for bed which was mandated in Accepted Tender (AT) clauses 8.1, 8.4 & 8.5 of COFMOW which stated that "Manual lubrication is not needed as automatic lubrication has been provided".

Further, as per the joint note for performance of CRW/MCS (14 February 2012) the machine was under breakdown from 3 April 2012 onwards due to various reasons like drive enable switch not working and power switch not working and defective ball screw with nut. Despite having those defects, the PTC was issued with the remark that "this issue of PTC proves only the technical acceptability and functioning of the machine on the date of issue of this certificate" and the inherent defects led to subsequent breakdown of the machine.

#### D. Coil spring scragging & Load deflection testing machine

The machine was commissioned in Bogie Repair Shop in September



2014. Soon after commissioning, some defects were noticed (October 2014). Since then. there were several instances of breakdown of the machine. Conditional PTC was issued in June 2016 despite various noticing defects like (i) Input of

computer command was not being accepted by the machine (ii) RAM was creating unusual sound while working up and down (iii) RAM upper plate gradually bending and RAM Load Shell Plate always moving (iv) RAM speed automatically increasing and decreasing (v) Leakage of oil from hydraulic tank (vi) Reading of spring in first test and reading of the same spring in next test is showing different heights (vii) During testing, free height and final height of some springs was indicating negative (-11.995) reading (viii) RAM limit not getting cut off in selected load in the machine. The PTC was issued indicating all the defects, recommending withholding of 20 per cent pending bill and blacklisting the firm.

In their reply (October 2024), MoR admitted that the machine broke down in October 2014 soon after commissioning in September 2014. They further stated that though the firm rectified the defect in April 2015, the machine again faced breakdown from June 2015 onwards. They also stated that provisional PTC was issued in June 2016 indicating all the defects and withholding of 20 *per cent* pending bills.

In this connection, it is stated that the breakdown of machine within one month of its commissioning was indicative of lapses on the part of the workshop authority in proper verification of the machine. CWM/MCS intimated the supplier (19 September 2016) that the machine was showing poor performance due to defects as mentioned above. Despite having these defects, conditional PTC was issued for the machine which was non-functional since its commissioning.

Thus, though the defects of the above four machines were noticed at receipt and commissioning stage, CRW/MCS authorities accepted and commissioned them. As a result, these machines had been lying unused for a period ranging from five to nine years.

Further, as per RB's instructions (May 2006), provisions for post warranty annual maintenance for a period of five years and cost of essential spares and service charges for each item of work of repair of M&P were to be incorporated in the tender schedule for procurement of M&P. It was observed that the above guidelines of RB were not adhered to. Despite several reminders from the CRW/MCS about the defective machines, the suppliers did not repair the machines. Penalty at five *per cent* of the contract value of the four machines amounting ₹ 20.75 lakh was recoverable for the warranty defaults which was, however, not levied by CRW/MCS.

Thus, CRW/MCS failed in ensuring technical acceptability and functioning of the machines before issue of PTC. As a result, despite protracted pursuance with the firms concerned, the machines could not be rectified and made functional.

# Recommendation: CRW/MCS needs to strengthen checks and monitoring mechanisms to ensure receipt of machinery of desired specification.

#### **1.9.7.2 Procurement of stores**

Indian Railways Rolling Stock Code prescribes<sup>29</sup> that stock items regularly used in the workshop are stocked in the store depot while non-stock items are indented as and when required.

For procurement of materials for the workshop, the user departments annually submit the Expected Annual Consumptions (EAC) of various types of materials to the Dy. Chief Material Manager (Dy. CMM) of CRW/MCS, who in turn consolidates the list and sends consignee-wise projections to the PCMM office at Zonal HQ for procurement of stores. Dy. CMM/CRW/MCS procures the non-stock items for the user

<sup>&</sup>lt;sup>29</sup> Para 501 of the IR Rolling Stock Code.

departments/shops and borrows stock items from stores of nearby ZR through book adjustment to meet the requirements of the consignees. The procurement and supply of stores to the users are maintained in the Material Management Information System (MMIS) portal.

ABC analysis of materials<sup>30</sup> revealed that as on 31 March 2023, there were 87 types of A-category materials (61 Mechanical and 26 Electrical items), 162 B-category materials (122 Mechanical and 40 Electrical items) and 902- C and D category items (470 Mechanical, 193 Electrical and 239 other items).

Out of 3123 Purchase Orders (POs) issued by the Dy. CMM/MCS during 2020-21 to 2022-23, a sample of 78 stock and 59 non-stock POs of money value of more than ₹ 10 lakhs was selected for test check to examine the timeliness in procurement of materials. These 137 POs covered procurement of 411 stock and 66 non-stock items.

Audit observed that -

- Out of total PO value of ₹ 23.04 crore for procurement of stock items, materials worth ₹ 11.81 crore (51 *per cent*) were received. POs for procurement of materials worth ₹ 2.21 crore were neither received nor cancelled, and POs were shown as pending even after the expiry of the delivery period. The remaining POs worth ₹ 9.02 crore (39 *per cent*) were cancelled, out of which materials worth ₹ 8.69 crore (96 *per cent*) were to be procured from other zones through book adjustment.
- The reasons for cancellation of 107 POs worth ₹ 9.02 crore were
   (i) materials not spared by the zones concerned in case of 65 items worth ₹ 2.38 crore and (ii) materials not required in case of 32 items worth ₹ 5.33 crore. For the ten cancelled POs worth ₹ 1.31 crore, the reasons for cancellation were not mentioned. The POs cancelled were not retendered except for one PO valuing ₹ 12.60 lakh.
- In case of procurement of stock items, time taken from the date of indent to the issue of PO was upto 28 days (average 1.3 days) and the time taken from the indent date to material receipt date was in the range of 3 days to 146 days (average of 19 days).

<sup>&</sup>lt;sup>30</sup> All high consumption value items which represent 70 per cent of total annual usage value are classified as "A" category, items which represent 20 per cent of total usage value are classified as "B" category and all remaining items representing 10 per cent consumption value are grouped in "C" & "D" category.

- Fifty-one non-stock POs worth ₹ 2.71 crore were issued for procurement of 36 stock items by CRW/MCS.
- Out of the total non-stock PO value of ₹ 16.94 crore materials worth ₹ 14.71 crore (87 per cent) were received. POs for procurement of materials worth ₹ 1.32 crore were cancelled and remaining POs valued ₹ 0.91 crore were not cancelled even though the material was not received after the scheduled delivery period.
- For procurement of non-stock items, 59 POs were issued. There was delay ranging from 11 to 1113 days (average delay was 179 days) in issue of POs. Out of 59 POs, in 15 cases, delay in issue of POs was more than six months and in 49 cases, time taken from indent to receipt of material was 31 to 1382 days (average delay was 271 days). The delay in procurement of stores is shown in the following **Table 1.17**.

Range of time taken	Number of Non-stock POs			
from indent date	Indent date to PO	Indent date to receipt of		
	date	material		
Within 1 month	1	0		
1 month to 3 months	21	4		
3 months to 6 months	22	16		
More than 6 months	15 (25 per cent)	29 + 10 POs <sup>31</sup> (66 <i>per cent</i> )		
Total	59	59		

Table 1.17: Delay in procurement of non-stock items in CRW/MCS

#### Source: Data analysis of MMIS

Regarding delay in procurement of non-stock items, MoR replied (October 2024) that in between generation of non-stock indents and submission to the Stores Department, a lot of activities are involved like approval of competent authority, fund certification, accounts observations and technical clarifications *etc.*, which in rare cases may take some extra time.

Audit however, observed that the cases involving average delay of six months and maximum delay exceeding three years in issue of POs could not be considered as rare occurrence in the workshop. The inordinate delay in administrative approvals, fund certification for issue of POs against the indents defeated the purpose of procurement of nonstock material which is indented as and when required. In this connection, the findings of the following case study are highlighted by way of illustration:

<sup>&</sup>lt;sup>31</sup> material was not received in 10 Pos till March 2023.

AC shop of CRW/MCS had indented for two numbers of '25 KVA underslung Inverter' worth  $\gtrless$  7.76 lakh for coach No. 958070 through non-stock Demand No. 0977550034/20 dated 30 June 2020. The coach came to the workshop on 7 February 2020 and its outturn date was 11 September 2020. After more than four months of the coach outturn and seven months after the indent date, the Stores Department issued PO No. 92205227100067 on 18 January 2021 for procurement of that material at a higher value of  $\gtrless$  10.62 lakh. The material was supplied after 433 days from the indent date on 31 July 2021.

MoR stated (October 2024) that the requirement of '25 KVA underslung *Inverter*' was met from the existing stock and later on, the same item was procured as 'non-stock' item after getting required fund from the consignee.

The reply of the Ministry was generic and did not address the specific audit observations. In this connection, reference is drawn to Para 504 of IR Rolling Stock Code which provides that non-stock items, which are regularly procured, should be converted to stock to avoid multiple and wasteful procurement. Thus, procurement of stock item through 'non-stock' purchase order after the coach was turned out was irregular.

#### 1.9.7.3 Availability of stores

To examine the availability of materials in CRW/MCS, a sample of 123 stock items was selected, covering 20 *per cent* of A category and 10 *per cent* of other categories of stock materials for which Dy. CMM/CRW/MCS prepared Anticipated Annual Consumption (AAC). Audit observed that -

 In 63 stock items, availability of stores<sup>32</sup> was less than the AAC and the user units repeatedly complained about non-availability of materials in 20 stock items as shown in *Annexure- 1.2.* The range of shortfall in availability of stores is shown in the following Table 1.18.

<sup>&</sup>lt;sup>32</sup> Opening balance plus procurement during the year.

Range of shortfall	No. of stock items				
Less than 25 per cent	33				
25 per cent to 50 per cent	18				
50 per cent to 75 per cent	7				
More than 75 per cent	5				
Total	63				

 Table 1.18: Shortfall in availability of stores

Source: Analysis of data from MMIS

In nine out of 19 vital/safety/must-change items, availability of stores was less than the AAC and the shortfall ranged between 11 and 50 *per cent.* Out of the nine items, though POs were issued in respect of eight items, the PO quantities were less than the AAC as shown in *Annexure-1.3*.

During the exit conference, the Dy. CMM/MCS stated (May 2024) that the delay in procurement of materials was due to delay in sending indent in many cases.

MoR stated (October 2024) that procurement was made on the basis of six month's requirement to avoid wastage of money. The Ministry admitted that consignees had drawn in some cases in excess of their projection as the situation of ICF coach usage turned out different from the anticipation.

Audit however, observed that the availability of material less than the AAC had resulted in shortage of stocks and the user units repeatedly complained about non-availability of materials. The reply of the MoR was silent on the less procurement of vital/safety/must-change items. Less procurement of vital/safety/must-change items was a serious lapse which resulted in use of second-hand materials in place of must-change items and resultant failure of coaches within 100 days of POH as discussed in Para 1.9.4.1.

Thus, the material management in CRW/MCS did not ensure availability of materials to the users. There was inordinate delay in procurement of materials against the non-stock indents. In case of stock items also, materials were not procured as per the AAC leading to shortage of materials.

Recommendation: CRW/MCS needs to improve the inventory management system to ensure availability of stores as per requirement.

#### 1.9.7.4 Turn Over Ratio

Turn Over Ratio (TOR) measures the efficiency of inventory management. It is the ratio of year-end balance of stores held in stock to total issues made during the year. High TOR denotes lesser issues and/or more receipts (in comparison to anticipated figures) during the year, thereby increasing the value of closing balance of inventory at the end of the year. Since the closing balance of inventory is linked to the blocking up of capital, the level of TOR should be kept to the minimum possible. CRW/MCS has not determined the TOR ratio. The desired level of TOR being followed in ICF/ Chennai is 12 per cent.

Audit observed that the TOR of the workshop during 2020-23 was in the range of 38.26 *per cent* to 13.04 *per cent* as indicated in the following **Table 1.19**:

Year	Opening	Receipts	Issues	Closing	TOR
	Balance	(₹ in	(₹ in	Balance	(in <i>per cent</i> )
	(₹ in crore)	crore)	crore)	(₹ in crore)	
2020-21	33.31	84.72	85.37	32.66	38.26
2021-22	32.66	93.80	99.38	27.08	27.25
2022-23	27.08	122.86	132.64	17.30	13.04

Table 1.19: Inventory position of CRW/MCS

Source: Data from Material Management Information System

From the table, it may be observed that during the years 2020-23, the TOR of the workshop was above the desired level of TOR.

MoR replied (October 2024) that the TOR of CRW/MCS is generally between 20 to 25 *per cent* but it was high due to Covid pandemic.

ECoR needs to devise a desired level of TOR to monitor efficiency of inventory management.

Audit Objective IV: Whether the monitoring and internal control mechanism were functioning as per established frameworks and instruction.

For planning the repair and maintenance of carriages in CRW/MCS, monthly meetings are conducted by the DyCME of the workshop with the representatives of four coaching depots of ECoR and stores department. Issues discussed in the meetings, *inter alia*, include crisis coaches needing quicker attention, coaches identified by the depots for POH in the subsequent month, coach feeding programme of the depots and outturn planning.

Audit, however, observed deficiencies in maintenance of records for correct assessment of coach holding status for projection of POH arising and setting of targets by the RB, as variations were seen in coach holding data among different sources as detailed in Para 1.9.2. Delay in procurement of stores as mentioned in Para 1.9.7.2, particularly, non-stock items which are procured as and when required, indicate the scope for improvement in monitoring. Due to weaknesses in monitoring and internal controls, there was inordinate delay in overhauling of coaches and also failure of coaches within 100 days of POH as indicated in Paras 1.9.4 & 1.9.4.1.

#### **1.9.8 Monitoring through Workshop Information System (WISE)**

Mancheswar Workshop implemented "Workshop Information System" (WISE) in October 2019. In October 2021, CRW/MCS intimated GM/CRIS/New Delhi that 44 out of the 51 modules of WISE had been fully implemented and one module related to warranty claim was under implementation. The remaining six modules were not applicable to the workshop as they were related to production activities (five modules) and incentive scheme (one module).

Para 808 of the Indian Railways Rolling Stock Code prescribes that 100 *per cent* implementation and operationalisation of WISE modules is to be ensured by ZR HQs/CWMs of workshops. All important parameters of workshops, such as outturn, cycle time, Rolling Stock holding, *etc.*, should be accessed by the ZR HQs/RB through WISE only and the data retrieved through WISE would be considered as authentic data for workshops. WISE is the primary MIS tool for the RB and higher management for decision-making.

Test check of 447 samples of coaches revealed that there was mismatch between WISE and manual records in respect of entry ('workshop-in") and exit dates (Workshop Traffic-out) of coaches from the workshop as discussed below:

I. In respect of 50 coaches, the 'workshop-in" date as per WISE was different from the actual "workshop-in" date mentioned in the outturn register, and the mismatch between WISE and the register of the Corrosion Shop ranged from 1 to 291 days in 23 coaches. Further, although these coaches were inside the workshop (for 2019 coach days) for POH, they were not taken into the WISE application as indicated in the following **Table 1.20**.

Year	No. of corrosion repaired coaches	No. of coaches where 'Workshop- In' date in WISE was same as outturn register	No. of coaches where there was mismatch in WS-IN dates	Mismatch range	No. of coach days not shown in WISE although coach was inside workshop
2020-21	26 out of 161	23	3	15 days to 291 days	480 days
2021-22	10 out of 166	4	6	1 day to 177 days	338 days
2022-23	14 out of 120	0	14	24 days to 289 days	1201 days
Total	50 out of 447	27	23	1 day to 291 days	2019 days

Table 1.20: Mismatch	of Workshop-In	WISE data with	manual records
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Source: Data from WISE application and outturn register of corrosion

Regarding mismatch of WISE data and manual records, Workshop Administration replied (February 2024) that all coaches received at workshop were not attended immediately. It was also stated that only those coaches were given priority and fed into WISE immediately which required POH attention. MoR also admitted (October 2024) that there was mismatch.

The contention of the Workshop authority/MoR indicated that although various types of coaches were received in the workshop, all coaches were not fed into WISE and priority was assigned to some selected coaches and fed into WISE. In response to audit query, Workshop authority stated (February 2024) that the coaches fed into WISE are to be trafficked out.

From the Table 1.20, it is observed that 2019 coach days were not shown in WISE although coaches were inside the workshop. This depicted incorrect holding of rolling stock in the workshop and thus violated the provisions of Para 808 of the Indian Railways Rolling Stock Code that WISE data would be considered as authentic for managerial decision making.

II. In respect of 90 coaches, "Workshop Traffic-out" dates as per WISE were different from the actual "Workshop Traffic-out dates". Further, although these coaches were inside the workshop after POH, those were not taken into the WISE application, as mentioned in the following **Table 1.21**:

Year	No. of coaches	No. of mismatch	Mismatch range	No. of coach days
2020-21	162	4	1 day to 2 days	6 days
2021-22	165	9	1 day to 13 days	27 days
2022-23	120	77	1 day to 14 days	174 days
Total	447	90	1 day to 14 days	207 days

### Table 1.21: Mismatch of traffic out time between WISE and manual records

Source: Data from WISE application and Coach handing over notes of CMS/CRW/MCS

The Workshop Administration stated (February 2024) that dispatch of coaches out of the workshop was sometimes delayed due to taking up further repair and rectification of detected defects in the pit line.

In this connection, it is stated that after fitness by the Neutral Train Examiner (NTXR<sup>33</sup>), the Workshop cannot perform any maintenancerelated activity for that rolling stock. The coaches lying inside the workshop should not be shown as "Traffic out" in WISE for presenting better performance of the workshop.

III. As per the maintenance manual of coaches (LHB and ICF), the exterior painting of coaches involves direct acts like washing with suitable detergent (one day), application of putty (one day), rubbing down putty and application of surfacer (one day), window masking, roof painting, end painting and painting of side panels leaving down-side area (one day), masking of upper area and downside painting (one day), removal of masks, touch up, lettering, cleaning and other works (one day), and parallel act of interior painting for two days. Thus, the painting work should take at least five to six days.

Audit observed that as per the WISE data, 134 coaches were painted in one day and 400 other coaches were painted in two days which were indicative of data inconsistency in WISE application.

The reply of MoR (October 2024) was silent on the issue of data inconsistency in WISE application.

#### 1.9.9 Quality checks after overhauling through NCO

A Neutral Control Organisation (NCO) was established under IRCA to prescribe common standards for Rolling stock maintenance.

<sup>&</sup>lt;sup>33</sup> NTXR is the personnel of Neutral Control Organisation (NCO) entrusted with the quality checks of coaches after completion of POH

Maintenance standards prescribed in IRCA Conference Rules, Part III and IV, respectively, are in force across Indian Railways. NCO was entrusted with examination, impartial and objective reports, and independent quality control checks in the workshop. Review of the working of the NCO revealed that –

- I. During 2020-21 to 2022-23, 43 coaches failed within 100 days of their POH for reasons attributable to Bogie Repair Shop. Out of that, 17 LHB coaches were declared fit by NCO despite noticing defects like CBC<sup>34</sup> jam, sensor cable not fitted, UIC<sup>35</sup> rubber broken both ends *etc*. In the inspection sheet, NCO recorded the defects. However, while issuing 'Fit Memo' on the same day of inspection, clearance was given without assigning reasons thereof. Thus, proper quality inspection of overhauled coaches was not ensured in CRW/MCS.
- II. NCO carries out the final inspection of overhauled coaches based on a check sheet which varies across different ZRs. Further, no standard/benchmark timing was fixed for the final inspection of overhauled coaches (separately for LHB and ICF coaches) by the NCO.

MoR in their reply (October 2024) admitted that standard/benchmark timing was not fixed for the final inspection of overhauled coaches. The reply was however, silent in respect of coaches being declared fit despite noticing defects.

#### **Recommendations:**

CRW/MCS needs to –

- I. Maintain absolute transparency in feeding concurrent and correct data to make WISE a reliable application for decision-making.
- *II.* Ensure that proper checks are in place for the quality of POH repairs.

#### 1.10 Conclusion

Railway Board instructed to exercise due care while projecting POH arising. The initial projection of CRW/MCS was, however, revised downward every year. CRW/MCS could not achieve RB target. Despite

<sup>&</sup>lt;sup>34</sup> CBC (Centre buffer coupler) is a device for connecting one coach with another

<sup>&</sup>lt;sup>35</sup> UIC type rubber is a component of coach vestibules.

enhancement of its POH capacity to 150 coaches per month in 2016, further capacity augmentation works worth ₹ 181.78 crore was taken up during 2018-19 to 2022-23 without assessing the compatibility of existing infrastructure and a realistic requirement in future. POH capacity of the workshop was understated while reporting to RB.

There was inordinate delay in sending of coaches for POH by the depots. Audit observed that the time taken by the workshop in carrying out POH of coaches was up to three years as against the prescribed cycle days of 15 to 20 days. There were instances of failure of coaches within 100 days of POH and some of them were not reported to the competent authorities by the depots.

Audit also observed that the budgeting of the workshop was not based on the unit cost and in commensurate with the projection for POH of coaches leading to excess budgeting. Coach holding database was not uniform among the various units of ECoR.

Four high-value machines worth ₹ 4.15 crore had been lying idle for years due to inherent defects of the machines. Availability of material less than the AAC had resulted in shortage of stocks and the user units repeatedly complained about non-availability of materials. Shortfall in procurement of vital/safety/must-change items was a serious lapse which resulted in use of second-hand materials in place of must-change items and resultant failure of coaches within 100 days of POH.

The monitoring of POH activities through WISE application was not effective. There were several instances of mismatch of data between WISE and manual records. All coaches received in the workshop were not fed into WISE instantly and priority was assigned to some selected coaches. Deficiency in checks and quality control was observed as coaches were declared fit despite noticing defect.

#### 1.11 Summary of recommendations

#### CRW/MCS needs to -

- Ensure realistic projection of coaches for POH based on actual return date of coaches and ensure timely supply of coaches to the workshop for POH.
- Follow the codal provision for budgeting based on unit cost and projection of outturn.
- Ensure POH of coaches within the stipulated time and avoid idling of coaches inside the workshop.

- > Monitor the reporting mechanism of coaching depots to ensure reporting of all instances of coach failures after POH.
- Re-assess the POH capacity of the workshop for various types of coaches in light of the existing capacity and ongoing augmentation works.
- Strengthen checks and monitoring mechanisms to ensure receipt of machinery of desired specification.
- Improve inventory management system to ensure availability of stores as per requirement.
- Maintain absolute transparency in feeding concurrent and correct data to make WISE a reliable application for decisionmaking.
- Ensure that proper checks are in place for the quality of POH repairs.

## **Chapter II-**

Construction of 5th and 6th line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

#### Construction of 5<sup>th</sup> and 6<sup>th</sup> line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

#### 2.1 Introduction

The Suburban Railway System of Mumbai is the life-line of the city. Central Railway (CR) Suburban network caters to 3 million commuters every day. Overcrowding in Mumbai local trains has grown to such an extent that against the rated carrying capacity of 2400 passengers, more than 6,000 passengers travel in a 12 car train during peak hours. This results in what is known as peak time super dense crush load of up to 16 standing passengers per square meter of floor space. Accidental deaths due to falling from local trains ranged from 94 to 401 per year with an average of 275 deaths per year during the period 2014 to 2023 (up to August 2023)<sup>36</sup>. In addition, the number of people injured due to falling from trains during the above period ranged from 162 to 766 per year.

#### 2.2 Background

Mumbai Suburban section of CR from Chhatrapati Shivaji Terminus Mumbai (now renamed as Chhatrapati Shivaji Maharaj Terminus<sup>37</sup> (CSMT)) to North of Kurla<sup>38</sup> has two corridors, each corridor having two lines for UP and DN directions. West side corridor consists of two local lines for stopping of local trains at all stations. East side corridor consists of two through lines and is known as fast corridor where suburban trains stop at selected stations. This corridor is also being utilised for running long distance non-suburban passenger and freight trains. The CSMT-Dadar-Kurla section is a highly saturated section and the traffic demand in this section has been increasing steadily. It is, therefore, necessary to segregate non-suburban traffic from suburban traffic to increase the peak hour capacity of the suburban section.

Railways also felt the need to segregate the long-distance traffic from suburban traffic between Thane and CSMT as well as to improve the suburban services on CR. With the purpose of meeting the demands of the ever-growing passenger traffic, Ministry of Railways (MoR) and the Government of Maharashtra (GoM) joined hands through Mumbai

<sup>&</sup>lt;sup>36</sup> As informed by Government Railway Police in September 2023.

<sup>&</sup>lt;sup>37</sup> (Km. 0.00)

<sup>&</sup>lt;sup>38</sup> (Km. 17.390)

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Railway Vikas Corporation Limited (MRVC)<sup>39</sup>. The work of construction of 5<sup>th</sup> and 6<sup>th</sup> line between CSMT-Kurla section<sup>40</sup> under Mumbai Urban Transport Project –II (MUTP) project of MRVC was sanctioned at a total cost of ₹ 659 crore in the Pink Book 2009-10. MRVC awarded the consultancy service contract with a completion period of 30 months to M/s. RITES in June 2009 for survey, preparation of site plans, yard plans, General Arrangement Drawings, Detailed Estimate, Bill of Quantity, detailed design/drawings, land acquisition plans, computation of additional land width required, *etc.* for Civil, Electrical and S&T works in connection with Detailed Engineering work.

The detailed role and responsibility to execute the work was assigned to different authorities/agencies as shown in the flow chart below:



Source: (i) M/s. RITES agreement dated 15 September 2009. (ii) MRVC's letter No. MRVC/E/R/18 Pt. VI dated 5 September 2012. (iii) Subsidiary agreement between Govt. of Maharashtra, MMRDA and MRVC dated 1 September 2009. (iv) Sr. AFA (C)/Dadar's letter dated 7 November 2023.

<sup>&</sup>lt;sup>39</sup> A Public Sector Undertaking of Govt. of India under Ministry of Railways formed in July 1999.

<sup>&</sup>lt;sup>40</sup> Passing through Masjid, Sandhurst Road, Byculla, Chinchpokli, Curry Road, Parel, Dadar, Matunga and Sion stations.

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The work was to be executed on a cost sharing basis between CR and GoM in the ratio of 50:50. The Detailed Estimate of the project amounting to ₹ 890.89 crore was sanctioned by Railway Board (RB) in September 2014.

The project was targeted to be completed within five years subject to clearance of all the encroachments. The target date of completion was fixed as March 2021<sup>41</sup> and further extended up to March 2024<sup>42</sup>. However, despite expenditure of ₹ 500.93 crore (56.22 per cent) (January 2024) sanctioned estimate of made against the ₹ 890.89 crore (September 2014), only 26 per cent of the work was physically completed (January 2024). The project was divided into two phases, i.e. Phase-I consists of section from Kurla station to Parel station and Phase- II from Parel station to CSMT station as shown in Fig. 2.1. CR decided to complete the Phase- I work first.





Source: PCDO of CAO(C) CR to RB

<sup>&</sup>lt;sup>41</sup> Source: The Periodical Confidential Demi Official (PCDO) letter for the month of November 2018 of the CAO (C), CR to RB.

<sup>&</sup>lt;sup>42</sup> For Phase I- March 2024. For Phase II- No target date was fixed for completion.

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#### 2.3 Audit objectives

Audit of the project was taken up to assess whether:

- Project planning was done considering the practical constraints and the project was implemented as per the project plan.
- Co-ordination amongst multiple agencies involved was effective to take the project forward in a timely manner.

#### 2.4 Audit criteria

The audit criteria was sourced from Indian Railway Code for Engineering Department and instructions issued by RB from time to time.

#### 2.5 Scope and methodology of audit

Audit focused on the project planning and implementation process including land acquisition for the period from 2009-10 (project sanction) to January 2024. The audit methodology entailed examination of related records of RB and CR.

#### 2.6 Project status

The status of Phase- I work (as on January 2024) is as under:

SI.	Particulars	Targeted work	Work completed
No.			
1	Route length	10.10 Route Kilometer	Nil
		(RKM)	
2	Land acquisition	10060.99 Sqm	2656 Sqm land acquired
3	Rehabilitation	758 PAPs identified	41 PAPs rehabilitated in 2017.
	and	and to be rehabilitated.	
	Resettlement of		
	Project Affected		
	Persons (PAPs)		
4	Suburban	To be constructed at	Work completed in March 2019.
	Terminus	Parel	
5	Service Buildings	67 structures to be	Three structures (Parel, Matunga and
	to be relocated	relocated and	Kurla) completed, work of four (Dadar,
	and rebuilt	constructed	Matunga, Sion and Kurla) in progress.
6	Road Over	Two ROBs at Sion and	Contract for ROB at Sion awarded.
	Bridges (ROBs)	Dharavi	Tender for ROB at Dharavi was not
			processed due to non-issue of No

 Table 2.1: Status of Phase-I (Kurla-Parel) work

SI. No.	Particulars	Targeted work	Work completed
			Objection Certificate by Traffic Police Department, Mumbai.
7	Rail Flyover	Two Flyovers (Kurla Flyover and King Circle Flyover)	Kurla Flyover work in progress (30 <i>per cent</i> progress). No progress in King Circle Flyover due to pending land acquisition.
8	Foot Over Bridges (FOBs)	19 FOBs were to be constructed/modified	Five FOBs constructed. Work of remaining 14 FOBs was held up due to non-availability of clear site for extension/ modification.

In respect of **Phase II** work, CR submitted land acquisition proposal in October 2023. There was no physical progress in the Phase II work.

#### 2.7 Audit findings

#### 2.7.1 **Project Planning and its implementation**

Appropriate project management structure, proper execution and monitoring methodology, sufficient project financing and prompt dispute resolution mechanism are prerequisites to ensure commissioning of any project in a timely manner and within the sanctioned budget.

#### 2.7.1.1 Planning for Detailed Estimate

RB instructions (June 2008) regarding preparation of estimates clearly state that the tendency to provide facilities in an extravagant and lavish manner has to be severely curbed. Estimates pertaining to service buildings, particularly those for housing the Signal & Telecom infrastructure, sheds in workshops, offices for inspectorial staff, *etc.* must be pruned down to bare minimum level only just to meet the functional requirements and nothing more.

A contract for survey, preparation of site plans, yard plans, General Arrangement Drawings, Detailed Estimate, Bill of Quantity, detailed design/drawings, land acquisition plans, computation of additional land width required, *etc.* for Civil, Electrical and S&T works in connection with Detailed Engineering work was awarded to M/s RITES in June 2009<sup>43</sup>.

<sup>&</sup>lt;sup>43</sup> With completion period of 30 months.

Accordingly, M/s. RITES prepared and submitted the consolidated Detailed Estimate of ₹ 923.78 crore in February 2012 which was sent to RB by CR in January 2013 for sanction.

RB, during examination of the Detailed Estimate, raised queries to CR on inclusion of the following major items:

- Provision of 134 new residential quarters and extension of platforms and platform shelters as these works were not directly linked to the work (May 2013 and February 2014).
- Electrical and S&T equipment to be removed (September 2013).
- Provision of furniture and hiring of vehicles (February 2014).
- Incomplete justification for increase in the number of FOBs in the project and flyover at Kurla (May 2014 and July 2014).

On the advice of RB, the number of residential quarters provided in the Detailed Estimate was reduced to 72 from 134 (June 2014) and provision of electrical equipment of ₹ 9.64 crore was deleted as MRVC agreed to provide these items under a separate arrangement (October 2013). Detailed justification for increase in number of FOBs in the project and for the flyover to be constructed at Kurla, was submitted by CR to RB in June 2014 and August 2014 respectively.

The modified Detailed Estimate at a reduced cost of ₹ 890.89 crore was sanctioned by RB in September 2014.

Audit observed that non-adherence of RB's instructions of June 2008 for provision of housing to be kept to a bare minimum level and submission of estimate with incomplete justification led to avoidable delay in sanctioning of the Detailed Estimate.

MoR in its reply (September 2024) stated that in compliance with the Railway Board's observations, corrections were made to the Detailed Estimate and the modified Detailed Estimate was sanctioned by the Railway Board in September 2014. While preparing the Detailed Estimate, the requirements were considered at a bare minimum level.

MoR's reply was generic and did not comment on the inclusion of 134 residential quarters in the Detailed Estimate submitted to the Railway Board, which were later reduced to 72 by the Railway Board while sanctioning the estimate. Furthermore, no comments were made regarding submission of the estimate to the Railway Board with incomplete justification, which resulted in avoidable delay in sanctioning of the Detailed Estimate.

#### 2.7.1.2 Planning for land acquisition and its implementation

Paras 803 and 804 of Indian Railway Code for Engineering Department stipulate that in acquiring land for railway purposes, the Railway Administration is responsible to see that: (i) it is necessary to acquire the land; (ii) the sanction of competent authority exists for the acquisition; (iii) if any departure from the rules is contemplated, the specific approval of the RB to such departure has been obtained; (iv) a proper title to the land acquired is secured and kept and it is capable of accurate identification; (v) purchase price is reasonable, and (vi) the land is utilised to the best advantage.

The initial responsibility for ensuring that land is not acquired without ensuring its clear necessity, therefore, rests with the Heads of Departments concerned in respect of land acquired for their departments.

Moreover, MoR also issued instructions (December 2009) regarding action to be taken to make acquisition more attractive and in a timely manner and to streamline the process of acquisition of land. Some of the action points were as under:

- Acquisition of private land may be done only when very essential and unavoidable.
- Projects shall be planned in such a manner so as to cause minimum acquisition of land, particularly agricultural land, and dislocation of landowners.

Review of records in connection with land acquisition revealed that though the contract for detailed engineering work was awarded to M/s. RITES in June 2009, the work of preparation of land plans for land acquisition was started by M/s. RITES only in August 2012.

M/s. RITES informed CR (January 2014) that even after making consistent liaison with revenue officials of the State Government concerned for a substantial period, all the required sheets for preparation of land acquisition plans were not issued. M/s. RITES completed the work of preparation of land plans only in May 2014.

In the Detailed Estimate (September 2014), requirement of 21038.56 Sqm land was assessed for the project with provision of keeping distance of railway land boundary up to five meters from the center of outer track<sup>44</sup>, providing Over Head Equipment (OHE) portal and side drains along the boundary to avoid flooding. Accordingly, CR submitted 53 nos. of land

<sup>&</sup>lt;sup>44</sup> based on RB's instruction of 2008

acquisition proposal plans for 23789.6 Sqm of land to the Collector, Mumbai (November 2014).

Initially, these proposals were returned by the Collector's office (February 2015) to CR stating that the Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement Act, 2013 (RFCTLARR Act, 2013) does not provide right of land acquisition to their office.

These 53 nos. of land proposals for acquisition submitted earlier (November 2014) were streamlined in January 2016. The requirement of land was reduced by approximately 6000 Sqm (29 *per cent*) on account of excess assessment<sup>45</sup> and a revised list of 23 land plans for 17,682 Sqm was sent by CR to the Collector, Mumbai.

Audit observed that non-adherence of the codal provisions and RB's instructions of minimum acquisition of land resulted in excess assessment of land requirement proposed in the Detailed Estimate. Further, instances<sup>46</sup> of lapses on the part of M/s. RITES were also noticed which contributed to delay in land acquisition.

MoR in its reply (September 2024) stated that the requirement for private land acquisition was calculated based on the bare minimum needed for constructing the proposed 5th and 6th lines between CSMT and Kurla. Consequently, 53 land acquisition proposal plans covering 23,789.6 square meters were submitted to the Collector's office, Mumbai, to initiate the land acquisition process. These proposals involved the acquisition and demolition of numerous multi-storied private buildings. After multiple discussions and site verifications with various authorities, it became apparent that acquiring multi-storied private buildings would be challenging due to potential litigation and disputes, leading to significant project delays. Therefore, the land requirement was revised to 17,682 square meters by adjusting the proposed alignment. Mumbai's suburban area, particularly in the Greater Mumbai city area, features densely populated high-rise buildings, making land acquisition a complex process due to various constraints. Nevertheless, utmost care was taken to adhere to codal provisions and Railway Board guidelines and accurately assess land requirements based on prevailing conditions.

<sup>&</sup>lt;sup>45</sup> At Chinchpokli East, Kurla, parts of Sion (W) and Parel (E).

<sup>&</sup>lt;sup>46</sup> Non-attending of meetings by M/s. RITES representatives on 15 December 2016, 10 January 2017 and 18 December 2017. Also required documents such as land proposals were not submitted in proper forms by M/s. RITES.

MoR's reply is not acceptable. The initial land assessment in November 2014 was inadequate. Had MoR's December 2009 instructions been followed, an over-assessment of 6,000 square meters (29 *per cent*) could have been avoided. Furthermore, the challenges in acquiring multi-storied buildings should have been anticipated initially to prevent excess land assessment.

#### A. Land acquisition for Phase- I (Kurla-Parel) work

Out of 17,682 Sqm of land (Government and Private), 10,060.99 Sqm of land of five locations was to be acquired for Phase I work. The status of land acquisition for Phase I work is shown in **Table 2.2**:

SI. No.	Land to be acquired	Area (Sqm)	Payment made	Status of land acquisition	Audit comments
	from/type		(₹ in		
	of land		crore)		
1	National	2656	129.30	Proposal submitted on	Although the
	Textile			18/1/2018. Land	approval for
	Corporation			acquisition process	land transfer
	(NTC)-			started in March 2018.	was given by
	Parel			Ministry of Textiles	the Ministry of
	Railway			approved the land	Textiles in
	Station			transfer to Railway in	December
	area			December 2020. CR	2020, it took
	East/Govt			made payment of land	three years for
	land			cost to NTC in	actual
				December 2021.	acquisition of
				Physical possession of	the land.
				land received	
				(November 2023).	
				Assignment deed was	
				made on 2/11/2023 and	
				sent to Revenue	
				Authority for mutation.	

Table 2.2: Status of land acquisition for Phase-I work

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SI.	Land to be	Area	Payment	Status of land	Audit
No.	acquired	(Sqm)	made	acquisition	comments
	of land		(₹ in crore)		
2	Municipal Corporation of Greater Mumbai (MCGM) Sion- Dharavi area/Govt land	723	6.35	Proposal submitted on 18/1/2018. Land acquisition process started in March 2018. Payment was made by CR to MCGM in May/August 2022. MCGM has approved the land transfer and possession will be given after rehabilitation of PAPs, which is pending on behalf of Mumbai Metropolitan Region Development Authority (MMRDA).	The transfer and possession of land was held up due to non- rehabilitation of PAPs, which was pending on behalf of MMRDA.
3	MCGM land given on lease to Shalimar Paints Factory (Kings Circle Harbour Flyover) /Govt land	260.34	1.96	Proposal was submitted on 18/1/2018. Land acquisition process started in March 2018. CR approached BMC for direct purchase method in December 2019. Payment of land was made in July 2022. Collector Mumbai city declared award on 30/8/2022. Action for rehabilitation of PAPs is pending on behalf of MMRDA.	Payment of land was made in July 2022. However, possession of land was held up due to non- shifting of PAPs.
4	Tata Power + I.S. Pathak/ Private land	2109.25	2.28	Proposal submitted on 18/1/2018. Public notice issued on 26/10/2018. A meeting was held between Railway, Land Acquisition Officials, Tata Power and MMRDA on 16/12/2021.	The possession of land was held up due to non- shifting of PAPs by MMRDA.

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SI.	Land to be	Area	Payment	Status of land	Audit
No.	acquired	(Sqm)	made	acquisition	comments
	from/type		(₹ in		
	of land		crore)		
				Tata Power stated that	
				unless Railways cleared	
				the working site of Tata	
				Power, NOC from Tata	
				Power will not be	
				issued. It was also	
				stated that they had no	
				objection in transferring	
				the land to CR, provided	
				Railways renabilitate	
				from the land of Tota	
				Power over which	
				transmission line	
				foundation has to be	
				constructed by them	
				arising due to this land	
				transfer. Order letter	
				issued by Dy. Distt.	
				Collector on 16/6/2022.	
				Action for rehabilitation	
				of PAPs is pending on	
				behalf of MMRDA.	
				Possession of land can	
				only be taken after	
				shifting of PAPs by	
				MMRDA.	
5	Swadeshi	4390.65	13.95	Proposal was submitted	PAP survey
	Mill (land			to Dy. Collector on	could not be
	between			9/3/2019. It is a	carried out due
	Kulla-Sloll			asputed land under	to resistance
	Chunabhatti)			Receiver NOC grapted	The land
				by Hon High Court	
	Iand			Mumbai on 5/1/2022	nrocess has
				Notice under section 11	not vet
				was issued on	completed
				23/5/2022, 30 per cent	(June 2024).
				advance payment made	(
				on 27/10/2022.	

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SI. No.	Land to be acquired from/type of land	Area (Sqm)	Payment made (₹ in crore)	Status of land acquisition	Audit comments
				Occupants did not allow Baseline Socio- Economic (BSE) survey team to do survey on 27/7/2022 and 31/12/2022 for identification of PAPs for rehabilitation. Notice published under RFCTLARR Act 2013, Clause No. 11 on 28/2/2024 by SDO Vidyavihar.	

MoR in its reply (September 2024) reiterated the earlier land acquisition status as commented by Audit. MoR stated that the rehabilitation of Project Affected Persons (PAPs) related to (i) Municipal Corporation of Greater Mumbai (MCGM) Sion-Dharavi area/Government land, (ii) MCGM land leased to Shalimar Paints Factory (Kings Circle Harbour Flyover)/Government land, and (iii) Tata Power + I.S. Pathak/Private land would be completed by September 2024. Regarding Swadeshi Mill, located between Kurla-Sion and Kurla-Chunabhatti/Private land, MoR mentioned that the Railway Administration is actively pursuing the matter with SDO Vidyavihar for its acquisition.

#### B. Land Acquisition for Phase- II (Parel to CSMT) work

For Phase- II work, acquisition of about 6767<sup>47</sup> Sqm of land against total balance quantity of 7621 Sqm and dismantling of private structures and buildings between Sandhurst Road and CSMT was involved. To avoid the acquisition and demolition of 11 multi-storey buildings, CR proposed to the GoM (December 2014) for alternate alignment with provision to divert the existing Harbour line from Dockyard Road station towards P D'mello Road to create space for 5<sup>th</sup> and 6<sup>th</sup> lines, to accord approval. As in-principle approval of the State Government for alternate alignment was awaited, CR requested (February 2016) Chief Secretary, GoM and Principal Secretary to Hon'ble Chief Minister of Maharashtra to accord in-principle approval for the above proposed alternate alignment. GoM was

<sup>&</sup>lt;sup>47</sup> 1743 Sqm at Byculla and 5024 Sqm at Masjid.
again requested to give formal approval for the proposed alignment in April 2021. In June 2021, Indian Railway Station Development Corporation<sup>48</sup> (IRSDC) included this matter of in-principle approval from GoM for Harbour line diversion along P D'mello Road as an agenda item in the High-Level Committee meeting, chaired by Chief Secretary of Maharashtra. The meeting of the High-Level Committee held on August 2022 concluded non-feasibility for diverting existing Harbour line from Dockyard Road station towards P D'mello Road and recommended to adopt the initial proposal of alignment parallel to existing Railway land between Sandhurst Road and Masjid stations. Thereafter, CR submitted (October 2023) land acquisition proposal to Dy. Collector (LA Officer) for CSMT to Sandhurst Road section.

Thus, delay in taking a decision regarding diversion of existing Harbour line from Dockyard Road station towards P D'mello Road delayed the execution of Phase II work by more than seven years.

MoR in its reply (September 2024) reiterated the above facts and stated that the Collector, Mumbai has initiated the land acquisition process. However, as of September 2024, there has been no physical progress in acquiring the land.

### 2.7.1.3 Planning for Rehabilitation and Resettlement of Project Affected Persons

(i) The responsibility of Rehabilitation and Resettlement (R & R) of PAPs for the project lies with MRVC. Baseline Socio-Economic Survey (BSES) work for affected structures/households falling under the alignment of 5<sup>th</sup> and 6<sup>th</sup> line between CSMT and Kurla station was entrusted to the Society for Promotion of Area Resource Centre (SPARC). MRVC requested (October 2010) CR to expedite the finalisation of alignment as SPARC could not commence the BSES work due to non-availability of land alignment plans.

The schematic diagrams for land acquisition submitted by M/s. RITES (April 2012), were not found to be suitable for R&R of PAPs. MRVC advised (May 2012) to send scale plans for the locations where land acquisition was to be made which was essential for initiating BSE survey.

<sup>&</sup>lt;sup>48</sup> A Joint Venture company of Rail Land Development Authority (RLDA), a statutory authority under the Ministry of Railways and IRCON International Limited. It aims to develop/re-develop the existing/new railway station which will consist of upgrading the level of passenger amenities by new constructions/renovations including re-development of the station buildings, platform surfaces, circulating area, *etc.*, to better standards.

Accordingly, M/s. RITES in August 2012, submitted land acquisition plans with drawings for land to be acquired nearby to the Masjid, Byculla, Chinchpokli, Currey Road, Parel, Matunga, Sion and Kurla stations. MRVC, in September 2012, handed over the above drawings to SPARC to initiate BSE survey and requested to complete the Phase I work at the earliest. Thus, the actual BSE survey was started from September 2012.

Again, in July 2017, MRVC forwarded three<sup>49</sup> land plans to SPARC to carry out BSE survey. SPARC identified 758 PAP cases, out of which 41 cases were already rehabilitated and resettled in 2017. BSE survey for land proposal of Swadeshi Mill could not be completed (as on January 2024) due to resistance from the occupants of this land.

Audit noticed that factors like inadequate land plans for BSE survey submitted by M/s. RITES and resistance from the PAPs resulted in non-completion of BSE survey for Phase I work even after lapse of more than 11 years from September 2012.

MoR in its reply (September 2024) did not address the inadequate land plans for the BSE survey submitted by M/s. RITES. However, MoR stated that for the Swadeshi Mill land, the Railway has applied for its acquisition under Section 10(D) of the RFCTLARR Act, 2013, due to resistance from residents occupying the land, which hindered the BSE survey. The Revenue authorities of Maharashtra, specifically the Deputy Collector, Bandra, approved the proposal and initiated the land acquisition process. In April 2024, the Sub-Divisional Officer (SDO), Vidyavihar, requested the Railway to conduct a joint survey and measurement of the land. The Railways is actively pursuing the matter with the Revenue authorities for the land acquisition. Regarding the remaining 717 Project Affected Persons (PAPs), MoR stated that they would be rehabilitated by September 2024.

However, as of September 2024, these 717 PAPs have yet to be rehabilitated.

(ii) Govt. of Maharashtra appointed Mumbai Metropolitan Region Development Authority (MMRDA) as the nodal agency (September 2010) to execute the work of R&R of the project affected households. The rehabilitation scheme for 634 nos. of PAPs was submitted by MMRDA in August 2021. The survey report of 60 nos. of PAPs on Western Railway (WR) land at Dadar and left out

<sup>&</sup>lt;sup>49</sup> Sion-Dharavi from Km. 12.138 to Km. 12.831, Parel from Km. 7.806 to Km. 8.319 and R&R at Parel Skywalk

23 nos. of PAPs (Parel and King Circle stations) was submitted by CR to MMRDA in September 2021 and November 2021 respectively. The rehabilitation of all the above PAPs was required to be done by MMRDA in units at Kilburn, Nahur. However, due to non-completion of construction work of these units, PAPs were not shifted there. MMRDA informed (October 2023) that all the above PAPs would be rehabilitated at Kurla (West) by the end of September 2024.

Audit observed that PAPs were not rehabilitated (January 2024) as MMRDA could not complete the construction work of units at Kilburn, Nahur. This has resulted in delay in getting possession of land in case of four proposals i.e. MCGM land (Sion-Dharavi)- 723 Sqm., MCGM land on lease to Shalimar Paints Factory (Kings circle)- 260.34 Sqm., Tata Power and I. S. Pathak land- 2109.25 Sqm. and Swadeshi Mill land (Kurla-Sion-Chunabhatti)- 4390.65 Sqm. as mentioned in **Table 2.2** under **Para No. 2.7.1.2**.

MoR in its reply (September 2024) reiterated the above facts. However, there has been no progress regarding the rehabilitation of Project Affected Persons (PAPs) resulting in delayed possession of land at the aforementioned locations.

### 2.7.1.4 Excess booking of Direction and General charges

In the Detailed Estimate, provision of ₹ 44.37 crore was available for the Direction and General (D&G) charges – Establishment, Civil, Electrical and S&T Departments which was for both Phase I and Phase II of the project. However, Audit observed that an expenditure of ₹ 45.43 crore had already been booked for the project against the D&G charges as of March 2023 which further increased to ₹ 49.39 crore till August 2023. Thus, there had already been an excess expenditure of ₹ 5.02 crore against the D&G charges till August 2023. At present, only Phase I work is being taken up. Thus, D&G charges booked had already exceeded the provision made in the Detailed Estimate for the entire project without assigning any reason for the same.

MoR in its reply (September 2024) stated that an excess expenditure of ₹ 5.02 crore was incurred against Deposit and General (D&G) charges to meet unavoidable staff payment expenses of the construction unit. However, this excess will be adjusted during the preparation of the Revised Estimate for the project at the earliest.

### 2.7.1.5 Irregularity in Contract Management

Railway Board's orders issued in 1972, 1980, 1985 and 1993 stipulate that contract for work should not be awarded unless soil test, site investigations, *etc.* have been completed, all plans, drawings and estimates duly approved/sanctioned by the competent authority and there is no hitch in handing over the site.

Review of the contracts awarded revealed that RB instructions were not followed in the case of the following Civil Engineering, Electrical Engineering, and Signal & Telecommunications contracts.

(i) A contract for the work of construction of seven Foot over Bridges (FOBs) in the section between Sion (including) and Matunga (including) was awarded in June 2015 at a cost of ₹ 17.49 crore with a completion period of 24 months. Audit observed that only two FOBs<sup>50</sup> at Sion were completed till January 2024. The drawings of other five FOBs could not be finalised and issued to the contractor for execution and were finally deleted from the list of contract (November 2019).

MoR in its reply (September 2024) stated that the proposed Foot Over Bridges (FOBs) were basically extensions or modifications of existing FOBs necessitated due to the addition of two new lines alongside the existing four main lines between Kurla and CSMT. However, since the extensions require land acquisition at multiple locations, construction of these FOBs could not proceed.

Thus, the contract was awarded without fulfilling the necessary prerequisites, contravening Railway Board's orders issued from time to time.

(ii) A ROB, located between Matunga and Sion stations on CSMT-Kurla Main line, was to be rebuilt at its existing location. Accordingly, for closure and dismantling the existing ROB, CR sought No Objection Certificate (NOC) from Mumbai Traffic Police Department in November 2018. In the meantime, a contract for construction of above ROB was awarded in March 2021 with a completion period of 30 months i.e., by September 2023. However, the work could not be started for want of requisite NOC from Mumbai Traffic Police Department. CR took up the matter with the Mumbai Traffic Police Department in March 2019, November 2019, August 2021, October 2021, March 2022, August 2022, October 2022, November 2022,

<sup>&</sup>lt;sup>50</sup> First one FOB was completed in March, 2019 and second one was completed in February 2022.

December 2022 and January 2023. At last, NOC from the Mumbai Traffic Police Department was received in October 2023.

Audit observed that CR earlier (March 2019) apprised the Mumbai Police Department about the fact that if the ROB at Sion is not completed timely, this might adversely affect timely commissioning of the project and the purpose of facilitating the ever increasing suburban and mail/express passenger traffic and ensure smooth functioning and punctuality of both train services' will be lost. Despite this, five years' time was taken by Mumbai Police Traffic Department to issue NOC to Railways resulting in delay in dismantling/ construction of ROB. Further, the dismantling of the existing ROB was yet to be started (January 2024).

MoR in its reply (September 2024) reiterated the above facts and stated that the dismantling of the Railway Over Bridge (ROB) is still pending due to public representations. The local Member of Parliament has also intervened in the matter and raised some public concerns. However, the Mumbai Traffic Police Department issued a traffic press note for the closure of vehicular traffic on the ROB, effective from August 1, 2024. The dismantling program of this ROB will be taken up shortly in consultation with the Traffic Police Department.

Thus, dismantling of the existing ROB was yet to be started (September 2024).

(iii) CR proposed to construct a flyover for Harbour line at Kurla station to accommodate proposed 5<sup>th</sup> and 6<sup>th</sup> lines at ground level. Further, this would also help in segregating the Harbour line traffic from the goods traffic coming from Mumbai Port Trust (MPT) and Trombay. Both these goods lines could join the 5th and 6th lines directly, without crossing the Harbour line on the ground level. If the flyover is not constructed and Harbour line are accommodated on the ground level, the existing Goods lines, which are being used for the stabling of the Goods trains before crossing the Harbour line, would have to be surrendered. Because of the high frequency of the trains on the Harbour line, goods train movements from MPT would get further constrained. Further, benefits expected to accrue from the proposed 3<sup>rd</sup> line (Goods line) from Vadala Road to Kurla would also not be available. The provision for the above work was made in the Detailed Estimate at a cost of ₹ 66.47 crore. CR awarded two contracts for the construction work of this flyover at Kurla, as detailed below:

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(a) "Construction of a Rail flyover for Harbour lines at Kurla": A contract was awarded in January 2016 for ₹ 89.26 crore with a completion period of 36 months. Audit observed that the contract was awarded without any approved design and drawings. M/s. RITES, being appointed under consultancy contract of June 2009, submitted the schedule for tender, design and drawing on the basis of actual site data later. This resulted in upward variation in scheduled quantity at execution stage. The first variation proposed by Construction Department of CR in December 2019 with variation of (+) 38.91 per cent with revised contract value of ₹ 124.00 crore was returned without vetting by Associate Finance of CR with a comment that the variation was very high and a number of other queries were also raised. The proposal for interim variation was reviewed by Construction Department of CR and it was observed that 38.91 per cent was a huge variation and after approval of the design, the variation would be inescapable. Hence, it was decided to exclude those items which can be executed independently such as mezzanine floor, platform deck, etc. from the scope of work resulting in variation of ₹ 106.00 crore which was still 18.30 per cent excess over the original contract value. While concurring with the variation (April 2021), the Associate Finance commented that (a) there is a clear loss of huge money to the exchequer, as even after making payment of ₹ 6.00 crore to M/s. RITES for consultancy work, the Detailed Estimate submitted by them was faulty, causing huge variations in scope of work in all areas (b) Certificate for releasing money to M/s. RITES were being issued by Construction Department in a very casual manner without imposing any penalty for poor quality of Detailed Estimate, and (c) Even after lapse of seven year since award of consultancy contract to M/s. RITES, tender for the above flyover work was invited and awarded in 2016 without General Arrangement Drawings resulting in substantial variations.

Extensions were granted during the period from January 2019 to December 2023 under clause 17A of General Conditions of Contract (GCC) without penalty and with Price Variation Clause (PVC), for reasons attributable to the Railway Administration such as 'encroachment on the alignment of the work, work stopped by hutment dwellers and non-possession of clear site for execution of work, pending diversion of existing Harbour line, site not clear due to underground activities, *etc*. Thus, after a lapse of seven years from the date of award of contract to M/s. RITES in 2009, tender was invited and contract awarded in 2016 without approved General Arrangement Drawing (GAD) of work resulting in substantial variations and liability of PVC payment to the contractor. Audit further observed that a separate contract for the works such as mezzanine floor, platform deck, *etc.*, which were excluded from the scope of the earlier contract and to be executed separately was awarded in June 2023 at a cost of ₹ 43.01 crore. Thus, Railway Administration had to incur an extra expenditure of ₹ 25 crore by awarding a separate contract for the balance work.

MoR in its reply (September 2024) agreed with the audit contention regarding awarding the contract without an approved General Arrangement Drawing (GAD). However, MoR stated that the estimate for the work was initiated after approval of the detailed alignment layout plan. However, the reply did not address the observations made by Associate Finance regarding the variation (April 2021) and avoidable liability for Payment Variation Clause (PVC).

Regarding the separate contract awarded in June 2023 for works like mezzanine floor and platform deck (excluded from the earlier contract's scope), MoR stated these exclusions were due to space constraints and operational requirements, not variation in scheduled quantity.

However, this explanation is unacceptable. The exclusion was due to the first variation proposed by Central Railway in response to Associate Finance's comments, aiming to avoid significant contract value variations. These works could have been executed under the original contract after completing the Rail flyover for Harbour lines at Kurla. Awarding a separate contract in June 2023 (₹ 43.01 crore) resulted in an avoidable liability of ₹ 25 crore.

(b) 'Construction of Composite Girder for Flyover at Kurla: A contract for this work was awarded in October 2019 at a cost of ₹ 16.42 crore with a completion period of 18 months. However, it was observed that the work was not started due to reasons such as (i) Standard RDSO drawings were not available to execute the work, (ii) pile foundation not possible due to the vicinity of storm water open *nullahs*, (iii) presence of hutments at the location of pier foundation which took time to relocate, *etc*.

Railway Administration in response (December 2023) to the audit observation regarding non-commencement of work stated that the detailed design and drawing of the above work was received from M/s. RITES with various revisions (July 2019, November 2019, December 2020 and September 2023) in drawing. The same were submitted to IIT, Mumbai for proof checking with various revisions and corrections. The final approval from IIT, Mumbai was received in January 2021. The contractor was advised to start the work of girders at RDSO approved workshop. 70 *per cent* of work has been completed and the remaining work would be completed in the next three to four months.

Audit observed that the firm was granted three<sup>51</sup> extensions up to June 2024 for want of detailed drawings and designs. Hence, the award of contract without approved designs and drawings led to delay in completion of work.

MoR in its reply (September 2024) did not address the concern regarding the awarding of the contract without approved designs and drawings, which led to delays in completing the work. It was, however, stated that the work is expected to be completed within the next 3-4 months.

(iv) A contract for the work of 'Extension/Alteration of platforms, construction of platform shed, development of circulating area and construction of toilets and other miscellaneous works at Matunga and Sion stations' was awarded in June 2016 for ₹ 7.31 crore with a completion period of 24 months. However, the work could not be completed due to reasons such as Cover over Platform (COP) drawings under approval, non-shifting of stores belonging to S&T department (Open line) kept at site, *etc.* Six extensions were granted during the period from June 2018 to December 2023. Thus, the work had not been completed even after eight years.

MoR in its reply (September 2024) stated that above work was going on.

(v) A contract for various civil works at Parel station and construction of service buildings between CSMT and Vidyavihar stations was awarded in May 2016 for ₹ 55.58 crore with a completion period of 30 months. The scope of the work included construction of a new platform No. 1, 2 and 3 at Parel station, foundation work of COP and FOB, Skywalk, Parel Terminus Civil work and relocation of service buildings between CSMT and Vidyavihar stations, *etc.* The work was to be completed by 15 November 2018. However, the contractor could not complete the work within original date of completion and

<sup>&</sup>lt;sup>51</sup> Up to 30/6/2022, 30/6/2023 and 30/6/2024

five extensions were granted by Railway Administration for the period from 16 November 2018 to 31 December 2023. The ground for extension was non-submission of Drawing (GAD) for Master Plan for Parel station by M/s. RITES. Due to non-preparation of Master Plan, the work for skywalk and modified FOB at Parel could not be started. Further, the site could not be finalised till the Master plan was approved which was dependent upon the proposed Parel Coaching Complex Engineering Scale Plan (ESP) getting approved. The work of construction of service buildings at Dadar, Matunga Workshop, Kurla, *etc.* were in progress.

Thus, the work included in the contract awarded in 2016 was yet to be completed even after lapse of more than five years beyond the scheduled date of completion.

MoR in its reply (September 2024) disputed the audit observation, stating that the work was not hindered by the non-preparation of the Master Plan and Engineering Scale Plan (ESP) for Parel Coaching Complex. MoR attributed the delays to existing utilities cables (S&T, Electrical, OFC, etc.) and operational activities that required relocation to facilitate construction of the new platform and infrastructure.

However, MoR's explanation is untenable. The extension for completing the work was granted due to M/s. RITES' delayed submission of the General Arrangement Drawing (GAD) for Parel station's Master Plan. Consequently, work on the skywalk and modified Foot Over Bridge (FOB) at Parel could not commence. Moreover, the site finalisation was contingent upon the Master Plan's approval, which in turn depended on the approval of the proposed Parel Coaching Complex ESP.

As of September 2024, the work remained incomplete.

(vi) A contract for the work of "Earthwork formation and extension of minor bridges/culvert and other ancillary works from Vidyavihar station to Byculla station" was awarded in August 2016 for ₹ 12.52 crore with a completion period of 36 months.

Audit observed that the work had not been completed by the scheduled date of completion and four extensions were granted for the period from August 2019 to August 2023. The extensions were granted on account of non-issue of drawings of minor bridges, non-possession of clear sites for execution of work and restrictions due to the pandemic.

MoR stated in its reply (September 2024) that the work is currently in progress. However, MoR's response failed to address the issue of extensions granted due to non-receipt of minor bridge drawings.

As of September 2024, the project remains unfinished, exceeding its scheduled completion date by more than five years.

(vii) A contract for 'design, supply of materials, removal of infringements, modification, erection, testing and commissioning of 1500VDC/25KV OHE for proposed New Suburban Terminal at Parel' was awarded in February 2015 for ₹ 8.19 crore with a completion period of 12 months. The contractor had completed 95 *per cent* of the work and was paid ₹ 2.47 crore up to 6<sup>th</sup> on account bill in June 2018. The final bill of the work was not prepared for want of finalisation of material reconciliation and final variation. Extension was granted up to December 2022. Further extensions of work, if any, were not on record.

Audit observed that materials valuing ₹ 1.01 crore supplied against the contract was lying unutilised in the Stores depot.

In its reply (September 2024), MoR confirmed that the final bill of ₹ 4.21 crore has been cleared and that unused materials were repurposed for other projects, such as Panvel yard Remodelling, Asangaon-Kasara 3rd line, Karjat yard Remodelling, and Kalamboli Coaching Complex.

(viii) A contract for the work of 'Supply, Installation, Testing and Commissioning of indoor and outdoor signaling equipment with alteration in various existing Route Relay Interlocking/Panel Interlocking (RRI/PI) and Auto-Hut in Sion-Parel' was awarded in July 2018 for ₹ 12.95 crore with a completion period of 11 months. The contractor could not complete the work within the scheduled time of completion. Nine extensions were granted for the period from June 2019 to March 2023 on account of non-availability of required site for outdoor works and building for Auto-Hut from Engineering Department. Further, work was short closed in July 2023 due to nonavailability of required site from Engineering Department.

Audit observed that the contract was awarded without ensuring availability of site. As a result, changes were made in Signal Interlocking Plan (SIP) prepared earlier and the scope of work was changed. There was no progress in the balance RRI work for the last five years. This led to short closure of work and material valuing ₹ 7.06 crore supplied against the contract was lying idle in the Stores depot.

MoR in its reply (September 2024) agreed with the audit's finding that the work was closed prematurely due to site unavailability. However, MoR failed to address the issue regarding unused materials worth ₹ 7.06 crore, supplied against the contract, which remain idle in the Stores depot and are at risk of becoming obsolete.

### 2.7.2 Co-ordination at all departmental levels in execution of project

## 2.7.2.1 Co-ordination between Construction and other open line departments of Central Railway

During construction of the line, each plan and design of the work in connection with the construction of the line was to be approved by the Operating and other Open Line Departments concerned. Despite request made by the Construction Department of CR to the concerned departments of Open Line, instances of delay in approval of such plans, designs and drawings, non-availability of Engineering Scale Plan of the Parel Coaching Complex, non-availability of site for outdoor works and building for Auto-Hut from Engineering Department, *etc.* and non-removal of infringing structures<sup>52</sup> were noticed which delayed the progress of work.

MoR's reply was generic and not specific to issue as raised by Audit.

### 2.7.2.2 Co-ordination between different zones of Railways

In addition to 17682 Sqm of land (government and private) required for the project, 8554.72 Sqm of land at Dadar was to be transferred from Western Railway (WR) to Central Railway (CR). Accordingly, in December 2015, CR forwarded the plan for the proposed 5<sup>th</sup> and 6<sup>th</sup> line at Dadar (West) station to WR along with a request to decide new location for shifting of structures located at Dadar and cost of work on equivalent area basis. WR intimated (April 2016) to CR the abstract estimate cost of ₹ 12.43 crore for relocation of Western Railway South colony at Dadar. CR communicated (April 2017) in-principle approval for the above cost estimate of ₹ 12.43 crore and requested WR to take up the work without any further delay. Further, in July 2017, CR requested WR to hand over the land required by them. However, the required land was not handed over to CR.

Thereafter, CR requested (August 2018) WR to approve drawings regarding CR's proposed construction of 5<sup>th</sup> and 6<sup>th</sup> line project at Dadar West station. Request for the same was again made by CR to WR in July 2019, December 2020, December 2021 and June 2022.

<sup>&</sup>lt;sup>52</sup> Non-shifting of stores belonging to S&T Department (Open Line) kept at site.

In December 2021, it was also intimated to WR that their structures are coming in the way of the proposed alignment of 5th & 6th line between CSMT-Kurla Project. These structures are to be relocated first by WR for which relocation cost had already been agreed to by CR. After relocation, these existing structures will be dismantled, land of WR will be transferred to CR and then laying of 5th and 6th line along with construction of two number of platforms at Dadar will be done.

Audit observed that though the sanction of Railway Board to Detailed Estimate of 5<sup>th</sup> and 6<sup>th</sup> line between CSMT to Kurla project was received in September 2014 and proposed plan for transfer of land from WR to CR was forwarded by CR to WR in December 2015, the transfer of land by WR to CR has not been done (January 2024). This resulted in non-commencement of work planned at Dadar station.

MoR's reply (September 2024) confirmed the audit finding that the transfer of land from WR to CR has not occurred, resulting in the delayed start of works at Dadar station.

### 2.8 Conclusion

RB's instructions of June 2008 for provision of housing to be kept to a bare minimum level only just to meet the functional requirements and submission of estimate with full details and justification were not followed at the time of preparing Detailed Estimate. This led to improper Detailed Estimate prepared by M/s. RITES resulting in delay in its sanction by RB.

BSE survey for Phase I work was not completed even after lapse of more than 11 years from September 2012. Further, PAPs were not rehabilitated (January 2024) as MMRDA could not complete the construction work of units at Kilburn, Nahur. This led to delay in getting possession of land.

Non-adherence of codal provisions and RB's instructions of minimum acquisition of land resulted in excess assessment of land requirement at the Detailed Estimate stage. Further, instances of lack of co-ordination between M/s. RITES and State Govt. agencies were noticed. These contributed in delay in BSE survey and land acquisition. Land acquisition process for Phase II work from Parel to CSMT was still at the initial stage.

Contracts for construction were awarded without approved designs and drawings, clear sites, *etc.* which led to delay in completion of work. Audit also observed instances of idling of electrical and S&T materials due to award of contracts without ensuring availability of clear sites. There was lack of co-ordination between Zonal Railways, as the proposal for transfer of land from WR to CR was forwarded by CR to WR in December 2015, but

Chapter II- Construction of 5<sup>th</sup> and 6<sup>th</sup> line between Chhatrapati Shivaji Maharaj Terminus (CSMT)-Kurla Station

transfer of land by WR has not been done till date (January 2024). The above factors contributed to the extension of the scheduled date of completion of the project from March 2021 to March 2024. Despite expenditure of ₹ 500.93 crore (56.22 *per cent*) (January 2024) made against the sanctioned estimate of ₹ 890.89 crore (September 2014), only 26 *per cent* of the work was physically completed (January 2024) indicating that the target date of completion of project would be further extended.

#### 2.9 Summary of recommendations

- Comprehensive assessment of requirement of land needs to be done for acquisition of land in densely populated areas.
- RB's instructions that contracts for works should not be awarded unless all plans, drawings and estimates duly approved are available and there is no hitch in handing over of site may be adhered to while awarding contracts.
- CR may enhance engagement with all stakeholders including Government agencies, Railway authorities, contractors and local communities to ensure alignment on project goals.

Alingue Jos

New Delhi Dated: 0 3 MAR 2025

(ATREYEE DAS) Deputy Comptroller and Auditor General

Countersigned

(K SANJAY MURTHY) Comptroller and Auditor General of India

New Delhi Dated: 0 3 MAR 2025

# Annexures

Annexures

(0	Loss of earning capacity @ ₹ 5422.27 per day	265691.23	206046.26	309069.39	309069.39	374136.63	976008.6	330758.47	639827.86	319913.93	574760.62	412092.52
in CRW/MC	Detention beyond stipulated days	49	38	57	25	69	180	61	118	69	106	26
ulated days	Stipulate d cycle days	15	15	15	15	15	15	15	15	15	20	15
eding stip	Cycle days of repair	64	53	72	72	84	195	76	133	74	126	91
e- 1.1 cle time excee igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	30/04/2020	11/05/2020	22/05/2020	22/05/2020	23/05/2020	27/05/2020	28/05/2020	29/05/2020	30/05/2020	30/05/2020	30/05/2020
Annexur ue to POH cy eference Para	Workshop In_Date	26/02/2020	19/03/2020	11/03/2020	11/03/2020	29/02/2020	14/11/2019	13/03/2020	17/01/2020	17/03/2020	25/01/2020	29/02/2020
f coaches d (Re	AC/Non- AC	ICF NON AC	ICF AC	ICF NON AC								
apacity o	Depot	BBS	VSKP	BBS	BBS	PURI	VSKP	VSKP	SBP	BBS	BBS	VSKP
Loss of earning capad	Coach Type	MGSCZJ	GSLRD	GSLRD	WGSCN	WGSCN	GS	WGCB	WGSCN	GS	SWGACCN	RS
	Old coach No											94885
	Coach No.	02601	05701	12707	018231	978246	10409	16802	10203	13411	09142	948422
	SI. No.	~	2	ε	4	5	9	7	ω	<b>о</b>	10	11

Annexures

			l	1		1	-		1	1	l	1	1
(0	Loss of earning capacity @ ₹ 5422.27 per day	428359.33	16266.81	59644.97	954319.52	471737.49	471737.49	986853.14	878407.74	807918.23	374136.63	43378.16	16266.81
in CRW/MC	Detention beyond stipulated days	62	ε	11	176	87	87	182	162	149	69	8	ε
ulated days	Stipulate d cycle days	15	15	15	15	20	20	20	15	15	15	15	15
eding stip	Cycle days of repair	94	18	26	191	107	107	202	177	164	84	23	18
e- 1.1 rcle time exce igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	16/06/2020	19/06/2020	22/06/2020	25/06/2020	29/06/2020	29/06/2020	30/06/2020	04/06/2020	04/06/2020	08/06/2020	17/07/2020	17/07/2020
Annexur lue to POH cy eference Para	Workshop In_Date	14/03/2020	01/06/2020	27/05/2020	17/12/2019	14/03/2020	14/03/2020	11/12/2019	10/12/2019	23/12/2019	16/03/2020	24/06/2020	29/06/2020
f coaches d (R	AC/Non- AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF AC	LHB NON AC	ICF NON AC				
of earning capacity of coac	Depot	PURI	VSKP	VSKP	PURI	VSKP	VSKP	PURI	VSKP	BBS	PURI	PURI	VSKP
	Coach Type	WGSCN	GS	GSLR	WGSCN	LWACCW	WGACCN	LS	WGSCN	WGSCN	WGSCN	GSLRD	GSLRD
Loss	Old coach No												
	Coach No.	998273	13425	008716	12274	13057	05101	12420	10243	10245	04201	15725	16701
	SI. No.	12	13	14	15	16	17	18	19	20	21	22	23

Annexures

		1	r	1	1	1	1	1	1		1	r	
(0	Loss of earning capacity @ ₹ 5422.27 per day	140979.02	81334.05	86756.32	558493.81	1057342.65	612716.51	601871.97	70489.51	563916.08	677783.75	43378.16	623561.05
in CRW/MCS	Detention beyond stipulated days	26	15	16	103	195	113	111	13	104	125	ω	115
ulated days	Stipulate d cycle days	20	15	15	20	15	15	15	20	20	20	15	20
eding stip	Cycle days of repair	46	30	31	123	210	128	126	33	124	145	23	135
e- 1.1 cle time excee igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	17/07/2020	20/07/2020	21/07/2020	22/07/2020	23/07/2020	23/07/2020	24/07/2020	27/07/2020	06/07/2020	27/07/2020	09/07/2020	15/07/2020
Annexur lue to POH cy eference Para	Workshop In_Date	01/06/2020	20/06/2020	20/06/2020	21/03/2020	26/12/2019	17/03/2020	20/03/2020	24/06/2020	04/03/2020	04/03/2020	16/06/2020	02/03/2020
f coaches d (Ro	AC/Non- AC	ICF AC	ICF NON AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF AC	ICF AC	ICF NON AC	ICF AC
Loss of earning capacity of coach	Depot	VSKP	KUR	SBP	VSKP	PURI	PURI	VSKP	PURI	BBS	SBP	BBS	VSKP
	Coach Type	WGACCN	RT	WGSCZ	WGFAC	WGSCZ	GSLRD	GS	LWACCN	WGACCN	WGACCN	GS	WGACCW
	Old coach No												
	Coach No.	12150	92902	998604	12001	088603	14716	11416	12129	05118	988101	008487	98061
	SI. No.	24	25	26	27	28	29	30	31	32	33	34	35

Annexures

			0	90	62	32	<b>35</b>	29	18	47	21	03	34	59
(0		Loss of earning capacity @ ₹ 5422.27 per day		965164.(	32533.(	86756.3	1165788.(	146401.2	184357.	872985.4	124712.3	1024809.0	227735.:	92178.
in CRW/MC		Detention beyond stipulated days	0	178	9	16	215	27	34	161	23	189	42	17
ulated days	•	Stipulate d cycle days	15	15	15	20	20	15	15	15	15	15	20	20
eding stip		Cycle days of repair	12	193	21	36	235	42	49	176	38	204	62	37
e- 1.1 cle time excee	ıgraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	28/07/2020	15/07/2020	29/07/2020	30/07/2020	17/07/2020	30/07/2020	30/07/2020	29/07/2020	07/08/2020	08/08/2020	17/08/2020	20/08/2020
Annexur ue to POH cy	eference Para	Workshop In_Date	16/07/2020	04/01/2020	08/07/2020	24/06/2020	25/11/2019	18/06/2020	11/06/2020	04/02/2020	30/06/2020	17/01/2020	16/06/2020	14/07/2020
f coaches d	(Re	AC/Non- AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF AC	ICF NON AC	ICF AC	LHB NON AC				
Loss of earning capacity of coache		Depot	VSKP	BBS	VSKP	PURI	SBP	SBP	VSKP	BBS	PURI	PURI	VSKP	PURI
	)	Coach Type	GS	SWGSCN	WGSCN	LWCBAC	WGACCN	WGSCN	GS	GSRD	GS	WGSCN	WGACCN	LWSCN
		Old coach No												
		Coach No.	07417	10217	05206	12801	10113	02211	028414	08712	08418	05208	14115	12260
		SI. No.	36	37	38	39	40	41	42	43	44	45	46	47

Annexures

Annexure- 1.1

		r	1	1	1		1		1	1		
Ś	Loss of earning capacity @ ₹ 5422.27 per day	16266.81	16266.81	43378.16	1480279.71	168090.37	0	0	0	401247.98	195201.72	1382678.85
in CRW/MC	Detention beyond stipulated days	Ϋ́	3	ω	273	31	0	0	0	74	36	255
ulated days	Stipulate d cycle days	15	15	15	15	20	15	15	20	15	20	15
eding stip	Cycle days of repair	18	18	23	288	51	11	2	14	89	56	270
cle time exce ıgraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	21/08/2020	22/08/2020	24/08/2020	27/08/2020	28/08/2020	29/08/2020	31/08/2020	31/08/2020	17/08/2020	02/09/2020	08/09/2020
lue to POH cy eference Para	Workshop In_Date	03/08/2020	04/08/2020	01/08/2020	13/11/2019	08/07/2020	18/08/2020	24/08/2020	17/08/2020	20/05/2020	08/07/2020	13/12/2019
f coaches d (Re	AC/Non- AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF NON AC	LHB NON AC	ICF NON AC
apacity o	Depot	BBS	BBS	BBS	VSKP	PURI	VSKP	BBS	BBS	SBP	PURI	PURI
of earning ca	Coach Type	WGSRJ	GS	WGSCZJ	WGSCN	LWCBAC	WGSCN	WGSCN	LWSCN	RTTV	LWSCN	GSLRD
Loss	Old coach No									968425		
	Coach No.	02702	13407	09601	07219	12805	05223	15201	17212	X96842 5	12248	14711
	SI. No.	48	49	50	51	52	53	54	55	56	57	58

Annexures

(0	Loss of earning capacity @ ₹ 5422.27 per day	244002.15	0	0	401247.98	374136.63	450048.41	59644.97	444626.14	325336.2	119289.94	1106143.08	493426.57
in CRW/MC	Detention beyond stipulated days	45	0	0	74	69	83	11	82	60	22	204	91
ulated days	Stipulate d cycle days	20	15	15	20	20	15	15	20	20	15	15	20
eding stip	Cycle days of repair	65	10	14	94	89	98	26	102	80	37	219	111
e- 1.1 ⁄cle time excee ıgraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	10/09/2020	15/09/2020	21/09/2020	21/09/2020	28/09/2020	30/09/2020	03/10/2020	07/10/2020	12/10/2020	19/10/2020	21/10/2020	23/10/2020
Annexur lue to POH cy eference Para	Workshop In_Date	07/07/2020	05/09/2020	07/09/2020	19/06/2020	01/07/2020	24/06/2020	07/09/2020	27/06/2020	24/07/2020	12/09/2020	16/03/2020	04/07/2020
f coaches d (Ré	AC/Non- AC	ICF AC	ICF NON AC	ICF NON AC	ICF AC	ICF AC	ICF NON AC	ICF NON AC	ICF AC	LHB AC	ICF NON AC	ICF NON AC	ICF AC
apacity o	Depot	PURI	SBP	BBS	PURI	BBS	SBP	BBS	PURI	VSKP	VSKP	PURI	SBB
of earning ca	Coach Type	WGFCWAC	WGSCN	WGCB	WGACCW	WGACCN	WGSCN	WGSCN	WGFAC	LWACCN	WGSCN	GS	WGACCN
Loss	Old coach No												
	Coach No.	14026	16230	16807	12064	14107	998380	15211	12002	09946	06229	11405	10110
	SI. No.	59	60	61	62	63	64	65	66	67	68	69	70

Annexures

	Loss	of earning ca	apacity of	f coaches di (Re	Annexur ue to POH cy eference Para	e- 1.1 cle time exceo igraph- 1.9.4)	eding stip	ulated days	in CRW/MC	S
002	01d coach Vo	Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
		WGSCZAC	PURI	ICF AC	07/07/2020	23/10/2020	108	20	88	477159.76
		WGSCZ	PURI	ICF NON AC	20/02/2020	24/10/2020	247	15	232	1257966.64
		WGSCN	PURI	ICF NON AC	13/10/2020	24/10/2020	11	15	0	0
		RA	KUR	ICF AC	03/09/2020	31/10/2020	58	20	38	206046.26
		WGSCN	PURI	ICF NON AC	20/10/2020	02/11/2020	13	15	0	0
		LWSCN	PURI	LHB NON AC	22/08/2020	11/11/2020	81	20	61	330758.47
		LS5	PURI	LHB NON AC	13/10/2020	11/11/2020	29	20	თ	48800.43
		WGSCN	VSKP	ICF NON AC	30/10/2020	13/11/2020	14	15	0	0
		LWFAC	BBS	LHB AC	09/09/2020	13/11/2020	65	20	45	244002.15
		GSLR	SBP	ICF NON AC	02/11/2020	16/11/2020	14	15	0	0
		GS	PURI	ICF NON AC	01/06/2020	19/11/2020	171	15	156	845874.12
		LS5	PURI	LHB NON	22/10/2020	24/11/2020	33	20	13	70489.51

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AC

Annexures

		Loss	of earning ca	apacity of	f coaches di (Re	Annexul ue to POH cy iference Para	re- 1.1 /cle time excee agraph- 1.9.4)	eding stip	ulated days	in CRW/MC	(0)
O Z	to ach	Old coach No	Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
<u> </u>	2123		LWACCN	PURI	LHB AC	13/10/2020	24/11/2020	42	20	22	119289.94
_	7802		LWCBAC	PURI	LHB AC	12/09/2020	27/11/2020	76	20	56	303647.12
	9151		WGSCZAC	PURI	ICF AC	27/06/2020	30/11/2020	156	20	136	737428.72
	91054	998363	WGSCN	PURI	ICF NON AC	17/10/2020	10/11/2020	24	15	6	48800.43
	121156	12231	LWSCN	PURI	LHB NON AC	24/08/2020	08/12/2020	106	20	86	466315.22
	41150	14124	WGACCN	VSKP	ICF AC	12/11/2020	16/12/2020	34	20	14	75911.78
	01192	10130	LWACCN	BBS	LHB AC	12/11/2020	17/12/2020	35	20	15	81334.05
_	41151	14060	WGACCW	VSKP	ICF AC	27/08/2020	21/12/2020	116	20	96	520537.92
	71233	07147	LWACCN	BBS	LHB AC	11/11/2020	23/12/2020	42	20	22	119289.94
	061207	06102	WGACCN	BBS	ICF AC	31/07/2020	23/12/2020	145	20	125	677783.75
	21177	12224	LWSCN	PURI	LHB NON AC	22/09/2020	24/12/2020	93	20	73	395825.71
<u> </u>	71496	17216	LWSCN	PURI	LHB NON AC	13/10/2020	28/12/2020	76	20	56	303647.12
	21175	12120	LWACCN	PURI	LHB AC	13/10/2020	29/12/2020	77	20	57	309069.39

Annexures

c,		Loss of earning capacity @ ₹ 5422.27 per day	211468.53	216890.8	488004.3	48800.43	341603.01	254846.69	233157.61	699472.83	10844.54	271113.5	222313.07	108445.4
in CRW/MC		Detention beyond stipulated days	39	40	06	6	63	47	43	129	2	50	14	20
ulated davs		Stipulate d cycle days	20	20	20	20	20	15	20	15	15	20	15	15
edina stip		Cycle days of repair	59	60	110	29	83	62	63	144	17	70	56	35
e- 1.1 cle time excee	ıgraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	29/12/2020	30/12/2020	31/12/2020	31/12/2020	14/12/2020	14/12/2020	16/12/2020	21/12/2020	01/01/2021	02/01/2021	06/01/2021	07/01/2021
Annexui ue to POH cv	eference Para	Workshop In_Date	31/10/2020	31/10/2020	12/09/2020	02/12/2020	22/09/2020	13/10/2020	14/10/2020	30/07/2020	15/12/2020	24/10/2020	11/11/2020	03/12/2020
f coaches d	(Re	AC/Non- AC	LHB NON AC	LHB NON AC	ICF AC	ICF AC	LHB NON AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF NON AC
of earning capacity of coache		Depot	PURI	PURI	VSKP	SBP	PURI	PURI	KUR	PURI	VSKP	PURI	BBS	VSKP
	ה ק ן	Coach Type	RWSCN	RWSCN	WGACCN	WGACCW	LWSCN	MGSCN	RA	WGSCN	WGSCN	RWSCN	SÐ	GS
Loss	Loss of ear	Old coach No	17202	17206	06130	16052	12216	04215	90880	11215	13208	12222	10421	15416
		Coach No.	171498	171497	061205	161163	124010	044005	901003	114003	134001	124006	104007	154005
		SI. No.	96	97	98	66	100	101	102	103	104	105	106	107

Annexures

Annexure- 1.1

		Loss	of earning ca	apacity o	f coaches d (Re	ue to POH cy sference Para	ycle time exce agraph- 1.9.4)	eding stip	ulated days	s in CRW/MC	S
No.	Coach No.	Old coach No	Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
108	124008	12401	GS	VSKP	ICF NON AC	15/12/2020	08/01/2021	24	15	ດ	48800.43
109	141172	143880	LWFCZAC	PURI	LHB AC	25/11/2020	12/01/2021	48	20	28	151823.56
110	064002	06444	GS	VSKP	ICF NON AC	01/01/2021	13/01/2021	12	15	0	0
111	021099	028138	WGACCN	PURI	ICF AC	08/12/2020	15/01/2021	38	20	18	97600.86
112	07851		WRRMDAC	BBS	ICF AC	08/01/2021	15/01/2021	2	20	0	0
113	104016	10206	WGSCN	PURI	ICF NON AC	05/09/2020	16/01/2021	133	15	118	639827.86
114	154009	15413	GS	PURI	ICF NON AC	18/12/2020	18/01/2021	31	15	16	86756.32
115	09146		SWGACCN	BBS	ICF AC	29/01/2020	19/01/2021	356	20	336	1821882.72
116	034011	03420	GS	VSKP	ICF NON AC	01/01/2021	19/01/2021	18	15	3	16266.81
117	041184	04026	WGFCWAC	PURI	ICF AC	08/12/2020	22/01/2021	45	20	25	135556.75
118	174023	17401	rs	PURI	LHB NON AC	04/12/2020	23/01/2021	50	20	30	162668.1
119	141176	14061	WGACCW	VSKP	ICF AC	17/12/2020	25/01/2021	39	20	19	103023.13

Annexures

S	Loss of earning capacity @ ₹ 5422.27 per day	43378.16	0	688628.29	0	0	0	97600.86	1919483.58	10844.54	92178.59	43378.16
s in CRW/MC	Detention beyond stipulated days	ω	0	127	0	0	0	18	354	7	21	8
ulated days	Stipulate d cycle days	15	15	15	15	15	15	20	20	15	20	15
eding stip	Cycle days of repair	23	10	142	6	6	6	38	374	17	37	23
e- 1.1 /cle time excee agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	27/01/2021	28/01/2021	28/01/2021	30/01/2021	30/01/2021	30/01/2021	30/01/2021	30/01/2021	02/02/2021	03/02/2021	08/02/2021
Annexul ue to POH cy eference Para	Workshop In_Date	04/01/2021	18/01/2021	08/09/2020	21/01/2021	21/01/2021	21/01/2021	23/12/2020	22/01/2020	16/01/2021	28/12/2020	16/01/2021
of coaches d (Re	AC/Non- AC	ICF NON AC	LHB AC	ICF AC	ICF NON AC	LHB NON AC	ICF NON AC					
apacity o	Depot	PURI	VSKP	PURI	VSKP	VSKP	VSKP	BBS	SBP	VSKP	BBS	PURI
of earning ca	Coach Type	WGSCN	WGSCN	WGCB	WGSCN	MGSCN	WGSCN	LWLRRM	WCDAC	WGSCN	ST	GS
Loss	Old coach No	018214	06206	06804	06233	04235	06218	06854	96101	998321	17417	08405
	Coach No.	014014	064015	064012	064029	044029	064028	061213	X96101	994014	174024	084018
	SI. No.	120	121	122	123	124	125	126	127	128	129	130

Annexures

(0	Loss of earning capacity @ ₹ 5422.27 per day	5422.27	140979.02	824185.04	162668.1	569338.35	97600.86	119289.94	151823.56	113867.67	287380.31	21689.08	0
in CRW/MCS	Detention beyond stipulated days	-	26	152	30	105	18	22	28	21	53	4	0
ulated days	Stipulate d cycle days	20	20	20	20	20	15	15	20	15	20	15	15
eding stip	Cycle days of repair	21	46	172	50	125	33	37	48	36	73	19	Ø
e- 1.1 rcle time exce igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	11/02/2021	16/02/2021	22/02/2021	24/02/2021	24/02/2021	24/02/2021	24/02/2021	25/02/2021	25/02/2021	27/02/2021	01/03/2021	03/03/2021
Annexur lue to POH cy eference Para	Workshop In_Date	21/01/2021	01/01/2021	03/09/2020	05/01/2021	22/10/2020	22/01/2021	18/01/2021	08/01/2021	20/01/2021	16/12/2020	10/02/2021	23/02/2021
f coaches d (Re	AC/Non- AC	ICF AC	LHB AC	ICF AC	ICF AC	ICF AC	ICF NON AC	ICF NON AC	LHB AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC
Loss of earning capacity of coa	Depot	VSKP	VSKP	VSKP	PURI	BBS	PURI	VSKP	BBS	PURI	BBS	SBP	VSKP
	Coach Type	WGACCN	LWCBAC	WGSCZAC	WGACCN	WGCWNAC	WGSCN	GS	LWFAC	GS	SWGACCN	GS	WGSCN
	Old coach No	04135	143803	05152	16102	07076	15217	12413	07002	03416	11101	13429	07237
	Coach No.	041188	141179	051176	161173	071255	154042	124026	071240	034023	110014	134126	074103
	SI. No.	131	132	133	134	135	136	137	138	139	140	141	142

Annexures

		Loss	of earning ca	apacity of	f coaches d (Re	Annexul ue to POH cy sference Para	e- 1.1 /cle time exce agraph- 1.9.4)	eding stip	ulated days	in CRW/MC	Ø
. oa	сh	Old coach No	Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
4	025	12426	rs	PURI	LHB NON AC	22/08/2020	05/03/2021	195	20	175	948897.25
2	212	06851	LWLRRM	VSKP	LHB AC	19/09/2020	05/03/2021	167	20	147	69.67079.69
হ	038	998203	WGSCN	PURI	ICF NON AC	01/02/2021	06/03/2021	33	15	18	97600.86
Z.	1087	05612	WGSCZ	VSKP	ICF NON AC	15/02/2021	06/03/2021	19	15	4	21689.08
ω	3023		MEMUTC	KUR	ICF NON AC	30/09/2020	12/03/2021	163	15	148	802495.96
5	246	07077	WGCWNAC	PURI	ICF AC	05/01/2021	17/03/2021	71	20	51	276535.77
Ā	101	14450	GS	SBP	ICF NON AC	10/02/2021	18/03/2021	36	15	21	113867.67
<u>.</u>	268	14153	LWSCZAC	PURI	LHB AC	25/06/2021	19/08/2021	55	20	35	189779.45
$\sum_{i=1}^{n}$	195	12106	LWACCN	BBS	LHB AC	16/12/2020	20/03/2021	94	20	74	401247.98
Ā	140	14704	GSLRD	BBS	ICF NON AC	02/03/2021	20/03/2021	18	15	3	16266.81
N	140	17228	LWSCN	PURI	LHB NON AC	17/02/2021	22/03/2021	33	20	13	70489.51
<b>.</b>	1313	08137	WACCNH	PURI	ICF AC	10/02/2021	23/03/2021	41	20	21	113867.67

Annexures

S		Loss of earning capacity @ ₹ 5422.27 per day	0	0	21689.08	16266.81	439203.87	319913.93	0	146401.29	0	260268.96	27111.35	86756.32
in CRW/MC		Detention beyond stipulated days	0	0	4	8	18	59	0	27	0	48	Ð	16
ulated days		Stipulate d cycle days	15	15	15	15	20	15	15	20	15	20	15	15
eding stip		Cycle days of repair	13	15	19	18	101	74	14	47	14	68	20	31
e- 1.1 /cle time excee	14.9.1 - 1.9.4)	Workshop Traffic Out date (TRF_OUT)	24/03/2021	25/03/2021	25/03/2021	27/03/2021	27/03/2021	27/03/2021	31/03/2021	31/03/2021	03/04/2021	07/04/2021	07/04/2021	09/04/2021
Annexulue to POH cy		Workshop In_Date	11/03/2021	10/03/2021	06/03/2021	09/03/2021	16/12/2020	12/01/2021	17/03/2021	12/02/2021	20/03/2021	29/01/2021	18/03/2021	09/03/2021
of coaches d		AC/Non- AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF NON AC	ICF NON AC	ICF AC	ICF NON AC	LHB AC	ICF NON AC	ICF NON AC
Loss of earning capacity		Depot	AXSV	JNSKP	JNSKP	AXSV	BBS	PURI	BBS	BBS	SBP	KUR	WAT	WAT
		Coach Type	WGSCN	WGSCN	MGSCN	GSLRD	LWACCW	WGSCN	GSLRD	WGSCZAC	GSLRD	LWSCZAC	GS	GS
		Old coach No	05308		04233	06702	07053	09222	09701	11152	04711	143173	04413	12403
		Coach No.	054100	078283	044103	064119	071244	094015	094104	111211	044128	141205	044119	124136
		SI. No.	155	156	157	158	159	160	161	162	163	164	165	166

Annexures

	Loss	of earning ca	apacity of	f coaches d	Annexurue to POH cy	re- 1.1 /cle time excee	eding stip	ulated days	s in CRW/MC	S
				(Re	eference Para	agraph- 1.9.4)				
Old coach No		Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
3 10101		WGACCN	KUR	ICF AC	29/12/2020	10/04/2021	102	20	82	444626.14
03707	1	GSLRD	KUR	ICF NON AC	26/03/2021	13/04/2021	18	15	3	16266.81
13116	1	WGACCN	KUR	ICF AC	12/01/2021	13/04/2021	91	20	71	384981.17
) 10227	1	WGSCN	WAT	ICF NON AC	20/03/2021	15/04/2021	26	15	11	59644.97
08610		WGSCZ	KUR	ICF NON AC	16/02/2021	21/04/2021	64	15	49	265691.23
99820	ø	WGSCN	KUR	ICF NON AC	22/12/2020	23/04/2021	122	15	107	580182.89
3 12110	1	LWACCN	KUR	LHB AC	15/02/2021	23/04/2021	67	20	47	254846.69
07150	1	LWACCN	KUR	LHB AC	15/03/2021	29/04/2021	45	20	25	135556.75
) 10235	1	WGSCN	KUR	ICF NON AC	19/04/2021	29/04/2021	10	15	0	0
06402		GS	WAT	ICF NON AC	12/04/2021	29/04/2021	17	15	2	10844.54
~		WGSCZAC	KUR	ICF AC	05/03/2021	30/04/2021	56	20	36	195201.72
1 08126	1	WACCNH	KUR	ICF AC	27/03/2021	30/04/2021	34	20	14	75911.78

Annexures

Loss of earning cap	Loss of earning cap	of earning cap Coach	9	acity of	f coaches d (Re AC/Non-	ue to POH cy sference Para workshon	cle time excee graph- 1.9.4) workshop	eding stip	ulated days	s in CRW/MC	S I ace of earning
No. coach Type ACNUI- WUI- No No AC	coach Type Achoir Woir No No	Type ACMUI- WUI-		AC In E		late	Traffic Out date (TRF_OUT)	days of repair	oupulate d cycle days	betenuon beyond stipulated days	capacity @ ₹ 5422.27 per day
104182 10433 GS KUR ICF NON 03/ AC	10433 GS KUR ICF NON 03/ AC	GS KUR ICF NON 03/ AC	KUR ICF NON 03/ AC	ICF NON 03/ AC	03/	04/2021	04/05/2021	31	15	16	86756.32
124141 12430 GS WAT ICF NON 13/ AC	12430 GS WAT ICF NON 13/ AC	GS WAT ICF NON 13/ AC	WAT ICF NON 13/ AC	ICF NON 13/	13/(	03/2021	06/05/2021	24	15	66	211468.53
144247 14402 GS WAT ICF NON 19/0 AC	14402 GS WAT ICF NON 19/0 AC	GS WAT ICF NON 19/0 AC	WAT ICF NON 19/0 AC	ICF NON 19/( AC	19/(	04/2021	10/05/2021	21	15	9	32533.62
071276 07116 WGACCN WAT ICFAC 11/	07116 WGACCN WAT ICFAC 11/	WGACCN WAT ICF AC 11/	WAT ICF AC 11/	ICF AC 11/	11/	03/2021	10/05/2021	09	20	40	216890.8
104170 10431 GS WAT ICF NON 22/( AC	10431 GS WAT ICF NON 22/	GS WAT ICF NON 22/	WAT ICF NON 22/( AC	ICF NON 22/( AC	22/(	03/2021	11/05/2021	50	15	35	189779.45
044183 04209 WGSCN SBP ICF NON 29/	04209 WGSCN SBP ICF NON 29/	WGSCN SBP ICF NON 29/	SBP ICF NON 29/ AC	ICF NON 29/ AC	29/	04/2021	12/05/2021	13	15	0	0
064174 06703 GSLRD WAT ICF NON 07/ AC	06703 GSLRD WAT ICF NON 07/ AC	GSLRD WAT ICF NON 07/ AC	WAT ICF NON 07/ AC	ICF NON 07/ AC	/20	04/2021	12/05/2021	35	15	20	108445.4
121212 12104 WGACCN KUR ICF AC 16/	12104 WGACCN KUR ICFAC 16/	WGACCN KUR ICFAC 16/	KUR ICFAC 16/	ICF AC 16/(	16/(	02/2021	15/05/2021	88	20	89	368714.36
111215 11052 WGACCW KUR ICF AC 05/	11052 WGACCW KUR ICF AC 05/	WGACCW KUR ICF AC 05/	KUR ICF AC 05/	ICF AC 05/	05/(	03/2021	15/05/2021	71	20	51	276535.77
094182 09214 WGSCN SBP ICF NON 30/0 AC	09214 WGSCN SBP ICF NON 30/C	WGSCN SBP ICF NON 30/C	SBP ICF NON 30/C	ICF NON 30/0 AC	30/0	04/2021	17/05/2021	17	15	5	10844.54
171615 17118 LWACCN KUR LHBAC 26/	17118 LWACCN KUR LHBAC 26/	LWACCN KUR LHBAC 26/	KUR LHBAC 26/	LHB AC 26/	26/	03/2021	19/05/2021	54	20	34	184357.18
064162 06708 GSLRD KUR ICF NON 05/ AC	06708 GSLRD KUR ICF NON 05/	GSLRD KUR ICF NON 05/	KUR ICF NON 05/	ICF NON 05/( AC	05/(	04/2021	19/05/2021	44	15	29	157245.83

Annexures

									-					
(0		Loss of earning capacity @ ₹ 5422.27 per day	75911.78	21689.08	37955.89	0	0	48800.43	390403.44	488004.3	260268.96	189779.45	1599569.65	81334.05
in CRW/MC		Detention beyond stipulated days	14	4	2	0	0	6	72	06	48	35	295	15
ulated davs	,	Stipulate d cycle days	15	15	15	15	15	15	20	15	20	20	15	20
eding stip	-	Cycle days of repair	29	19	22	15	13	24	26	105	68	55	310	35
-e- 1.1 rcle time exce	agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	19/05/2021	22/05/2021	27/05/2021	04/06/2021	07/06/2021	08/06/2021	09/06/2021	11/06/2021	15/06/2021	23/06/2021	23/06/2021	30/06/2021
Annexurue to POH cv	eference Para	Workshop In_Date	20/04/2021	03/05/2021	05/05/2021	20/05/2021	25/05/2021	15/05/2021	09/03/2021	26/02/2021	08/04/2021	29/04/2021	17/08/2020	26/05/2021
f coaches d	(Re	AC/Non- AC	ICF NON AC	ICF AC	ICF NON AC	ICF AC	ICF AC	ICF NON AC	LHB NON AC					
apacity o	-	Depot	SBP	SBP	SBP	SBP	SBP	WAT	KUR	KUR	WAT	WAT	KUR	KUR
Loss of earning ca	)	Coach Type	RH	GS	GS	WGSCN	MGSCN	WGSCN	WGCWNAC	WGSCN	WGACCN	WGACCN	SWGSCN	LWSCN
		Old coach No		09413	13418	05228	14235	13211	06078	03203	13125	13102	09289	18203
		Coach No.	06868	094184	134280	054191	144280	134288	071274	034070	131416	131428	090023	184154
		SI. No.	191	192	193	194	195	196	197	198	199	200	201	202

Annexures

			r	1	1	r –	r –			r	1		—
(0	Loss of earning capacity @ ₹ 5422.27 per day	200623.99	135556.75	0	0	16266.81	0	0	233157.61	168090.37	531382.46	92178.59	384981.17
in CRW/MCS	Detention beyond stipulated days	37	25	0	0	Ϋ́	0	0	43	31	86	17	71
ulated days	Stipulate d cycle days	20	20	15	15	15	15	15	20	20	15	15	20
eding stip	Cycle days of repair	57	45	12	13	18	∞	6	63	51	113	32	91
e- 1.1 cle time exce igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	30/06/2021	06/07/2021	06/07/2021	09/07/2021	16/07/2021	23/07/2021	24/07/2021	28/07/2021	29/07/2021	29/07/2021	30/07/2021	30/07/2021
Annexur ue to POH cy eference Para	Workshop In_Date	04/05/2021	22/05/2021	24/06/2021	26/06/2021	28/06/2021	15/07/2021	15/07/2021	26/05/2021	08/06/2021	07/04/2021	28/06/2021	30/04/2021
f coaches d (Re	AC/Non- AC	LHB NON AC	ICF AC	ICF NON AC	LHB NON AC	LHB AC	ICF NON AC	ICF NON AC	LHB AC				
apacity of	Depot	KUR	KUR	KUR	KUR	KUR	WAT	WAT	KUR	KUR	KUR	KUR	KUR
of earning ca	Coach Type	LWSCN	WGACCW	GS	WGSCN	WGSCN	GS	GS	LWS	LWACCN	MEMUDMC	WGSCZ	LWCBAC
Loss	Old coach No	17213	13051	15423	16203	10261	05428	05432	17413	17106			05806
	Coach No.	174231	131441	164165	164167	104268	054269	054268	184153	171659	18908	108601	051210
	SI. No.	203	204	205	206	207	208	209	210	211	212	213	214

Annexures

Ø	Loss of earning capacity @ ₹ 5422.27 per day	694050.56	580182.89	113867.67	113867.67	0	124712.21	238579.88	124712.21	130134.48	227735.34	151823.56
in CRW/MC	Detention beyond stipulated days	128	107	21	21	0	23	44	23	24	42	28
ulated days	Stipulate d cycle days	20	15	15	20	15	20	20	15	15	20	20
eding stip	Cycle days of repair	148	122	36	41	7	43	64	38	39	62	48
e- 1.1 cle time excet igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	31/07/2021	03/08/2021	06/08/2021	09/08/2021	09/08/2021	11/08/2021	11/08/2021	12/08/2021	13/08/2021	16/08/2021	16/08/2021
Annexur ue to POH cy sference Para	Workshop In_Date	05/03/2021	03/04/2021	01/07/2021	29/06/2021	02/08/2021	29/06/2021	08/06/2021	05/07/2021	05/07/2021	15/06/2021	29/06/2021
of coaches di (Re	AC/Non- AC	ICF AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF NON AC	LHB NON AC	LHB NON AC	ICF NON AC	ICF NON AC	LHB AC	LHB AC
apacity o	Depot	KUR	KUR	WAT	KUR	WAT	KUR	KUR	KUR	WAT	KUR	WAT
of earning ca	Coach Type	WGSCZAC J	GS	GSLRD	rs	MGSCN	LWSCN	LS	GSLRD	WGSCN	LWLRRM	LWACCN
Loss	Old coach No	07151	12410	13706	18407	07227	18212	18408		10269		17115
	Coach No.	081323	124190	134359	184237	074283	184235	184166	108708	104280	143858	183068
	SI. No.	215	216	217	218	219	220	221	222	223	224	225

Annexures

Ś	Loss of earning capacity @ ₹ 5422.27 per day	281958.04	276535.77	178934.91	276535.77	628983.32	455470.68	81334.05	173512.64	260268.96	0	97600.86	0
in CRW/MC	Detention beyond stipulated days	52	51	33	51	116	84	15	32	48	0	18	0
ulated days	Stipulate d cycle days	15	15	15	20	15	15	15	20	20	15	20	15
eding stip	Cycle days of repair	67	66	48	71	131	66	30	52	68	10	38	13
e- 1.1 /cle time excee agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	17/08/2021	20/08/2021	24/08/2021	25/08/2021	31/08/2021	01/09/2021	02/09/2021	03/09/2021	07/09/2021	09/09/2021	13/09/2021	15/09/2021
Annexul ue to POH cy sference Para	Workshop In_Date	11/06/2021	15/06/2021	07/07/2021	15/06/2021	22/04/2021	25/05/2021	03/08/2021	13/07/2021	01/07/2021	30/08/2021	06/08/2021	02/09/2021
f coaches d (Re	AC/Non- AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF AC	ICF NON AC	ICF AC	ICF NON AC
Loss of earning capacity o	Depot	KUR	KUR	WAT	KUR	KUR	KUR	WAT	KUR	KUR	WAT	WAT	WAT
	Coach Type	GS	WGSCN	GS	R	GSLRD	WGCB	GS	LWSCN	WGACCW	MGSCN	WGACCN	WGSCN
	Old coach No	05413	12270	14423	18416	11706	11802	05403	18226	65060		03105	03238
	Coach No.	054224	124317	144401	184178	124250	114124	054288	184258	101286	042426	041268	034155
	SI. No.	226	227	228	229	230	231	232	233	234	235	236	237
Annexures

(0	Loss of earning capacity @ ₹ 5422.27 per day	271113.5	374136.63	32533.62	27111.35	0	113867.67	401247.98	32533.62	70489.51	0	265691.23	43378.16
in CRW/MC	Detention beyond stipulated days	50	69	9	ى ك	0	21	74	9	13	0	49	8
ulated days	Stipulate d cycle days	20	15	20	15	15	15	15	15	15	20	15	15
eding stip	Cycle days of repair	20	84	26	20	15	36	89	21	28	14	64	23
e- 1.1 rcle time exceo igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	15/09/2021	16/09/2021	20/09/2021	20/09/2021	21/09/2021	22/09/2021	23/09/2021	24/09/2021	28/09/2021	30/09/2021	30/09/2021	30/09/2021
Annexur lue to POH cy eference Para	Workshop In_Date	07/07/2021	24/06/2021	25/08/2021	31/08/2021	06/09/2021	17/08/2021	26/06/2021	03/09/2021	31/08/2021	16/09/2021	28/07/2021	07/09/2021
f coaches d (R	AC/Non- AC	ICF AC	ICF NON AC	ICF AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF NON AC					
of earning capacity of c	Depot	WAT	KUR	KUR	WAT	WAT	WAT	WAT	KUR	SBP	WAT	WAT	WAT
	Coach Type	WGACCN	SWGSCN	WGACCN	GSLRD	WGSCN	GS	GS	GS	GS	LS	WGSCN	GS
Loss	Old coach No	06108	10213	07118	11709	05275	14429	12502	15418	11408		12272	12443
	Coach No.	071322	100021	071342	124475	054342	144488	124334	154399	114234	181163	124382	134462
	No.	238	239	240	241	242	243	244	245	246	247	248	249

Annexures

Annexure- 1.1

S	Loss of earning capacity @ ₹ 5422.27 per day	119289.94	0	32533.62	65067.24	48800.43	0	162668.1	81334.05	276535.77	271113.5	189779.45	0	0
in CRW/MC	Detention beyond stipulated days	22	0	9	12	6	0	30	15	19	20	35	0	0
ulated days	Stipulate d cycle days	20	15	20	15	20	15	20	15	20	15	20	15	15
eding stip	Cycle days of repair	42	12	26	27	29	13	50	30	71	65	55	10	9
cle time excee ıgraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	05/10/2021	05/10/2021	07/10/2021	08/10/2021	13/10/2021	21/10/2021	23/10/2021	25/10/2021	26/10/2021	27/10/2021	28/10/2021	28/10/2021	29/10/2021
ue to POH cy eference Para	Workshop In_Date	24/08/2021	23/09/2021	11/09/2021	11/09/2021	14/09/2021	08/10/2021	03/09/2021	25/09/2021	16/08/2021	23/08/2021	03/09/2021	18/10/2021	23/10/2021
of coaches d (R€	AC/Non- AC	ICF AC	ICF NON AC	LHB AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC						
apacity c	Depot	KUR	WAT	KUR	WAT	WAT	KUR	KUR	KUR	KUR	WAT	KUR	KUR	WAT
of earning ca	Coach Type	WGACCN	GS	SWGFAC	GSLRD	WGACCN	WGSCN	WGACCN	WGSCZ	LWACCN	WGSCN	WGACCN	GS	GSLRD
Loss	Old coach No	15118	08425	10001	13703	16128	07225	15125	11615	90620	10244	08104	16434	11715
	Coach No.	151472	084340	100028	134485	161242	074381	151486	114285	081394	114230	081445	164289	114339
	SI. No.	250	251	252	253	254	255	256	257	258	259	260	261	262

Annexures

		←	4	o.	0	Σ	5	Ν.	0	с	0	0	Ņ	4
6	Loss of earning capacity @ ₹ 5422.27 per day	162668.	281958.0	146401.2		124712.2	113867.6	54222.		103023.1			189779.4	65067.2
in CRW/MC	Detention beyond stipulated days	30	52	27	0	23	21	10	0	19	0	0	35	12
ulated days	Stipulate d cycle days	20	15	20	20	20	15	20	15	15	15	15	20	15
eding stip	Cycle days of repair	50	67	47	15	43	36	30	12	34	15	ø	55	27
e- 1.1 cle time exce agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	02/11/2021	05/11/2021	08/11/2021	16/11/2021	16/11/2021	16/11/2021	18/11/2021	18/11/2021	23/11/2021	24/11/2021	26/11/2021	29/11/2021	29/11/2021
Annexui ue to POH cy sference Para	Workshop In_Date	13/09/2021	30/08/2021	22/09/2021	01/11/2021	04/10/2021	11/10/2021	19/10/2021	06/11/2021	20/10/2021	09/11/2021	18/11/2021	05/10/2021	02/11/2021
/ of coaches di (Re	AC/Non- AC	ICF AC	ICF NON AC	ICF AC	ICF AC	ICF AC	ICF NON AC	LHB AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF AC	ICF NON AC
tpacity o	Depot	KUR	WAT	SBP	KUR	SBP	KUR	WAT	WAT	KUR	WAT	SBP	WAT	KUR
of earning capa	Coach Type	WGCWNAC	WGSCZ	WGACCN	WGACCW	WGACCN	GS	LWLRRM	GS	WGSCN	GS	GS	WGACCN	SWGSCN
Loss (	Old coach No	06076		15135	14053	07117	10434	13861	12448	09203	16401	16420	07114	10214
	Coach No.	071360	128602	151493	141370	071379	104395	141371	134527	094419	164311	164325	071376	100036
	SI. No.	263	264	265	266	267	268	269	270	271	272	273	274	275

Annexures

(0		Loss of earning capacity @ ₹ 5422.27 per day	368714.36	0	412092.52	70489.51	0	92178.59	455470.68	233157.61	395825.71	0	0	450048.41
in CRW/MC		Detention beyond stipulated days	68	0	76	13	0	21	84	43	73	0	0	83
ulated days		Stipulate d cycle days	20	15	15	15	15	15	15	20	15	20	15	15
əding stip		Cycle days of repair	88	9	91	28	9	32	66	63	88	4	2	86
re- 1.1 /cle time excee	agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	30/11/2021	30/11/2021	04/12/2021	06/12/2021	07/12/2021	08/12/2021	08/12/2021	09/12/2021	11/12/2021	17/12/2021	17/12/2021	17/12/2021
Annexu ue to POH cy	eterence Par	Workshop In_Date	03/09/2021	24/11/2021	04/09/2021	08/11/2021	02/12/2021	06/11/2021	31/08/2021	07/10/2021	14/09/2021	13/12/2021	15/12/2021	10/09/2021
of coaches du (Re	AC/Non- AC	ICF AC	ICF NON AC	ICF AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF NON AC						
ipacity o		Depot	WAT	KUR	KUR	SBP	WAT	KUR	SBP	KUR	KUR	KUR	WAT	WAT
f earning capa		Coach Type	WGACCN	WGSCZ	MEMUTC	WGCB	GS	WGSCN	WGSCN	WACCNH	GSRD	LWSCN	WGSCN	GSLRD
Loss		Old coach No	14105			16804	03415	11205	11212	08136	08714		05224	12711
		Coach No.	141355	098623	18944	164304	044460	114377	114231	081460	084350	182155	054458	124591
		SI. No.	276	277	278	279	280	281	282	283	284	285	286	287

Annexures

		Loss (	of earning ca	Ipacity of	<sup>:</sup> coaches di (Re	Annexur ue to POH cy eference Para	re- 1.1 /cle time excee agraph- 1.9.4)	eding stip	ulated days	in CRW/MC	(A)
SI. No.	Coach No.	Old coach No	Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
288	141375	14111	WGACCN	KUR	ICF AC	18/10/2021	18/12/2021	61	20	41	222313.07
289	120001	12059	SWGACCW	KUR	ICF AC	15/11/2021	23/12/2021	38	20	18	97600.86
290	051270	05151	WGSCZAC	WAT	ICF AC	16/12/2021	30/12/2021	14	20	0	0
291	121366	12058	WGACCW	SBP	ICF AC	01/12/2021	31/12/2021	30	20	10	54222.7
292	021156	02851	LWLRRM	KUR	LHB AC	27/12/2021	04/01/2022	8	20	0	0
293	121388	12139	WGACCN	WAT	ICF AC	28/12/2021	06/01/2022	6	20	0	0
294	034261	03410	GS	KUR	ICF NON AC	30/12/2021	08/01/2022	6	15	0	0
295	081493	08102	WGACCN	WAT	ICF AC	24/12/2021	10/01/2022	17	20	0	0
296	081497	08105	WGACCN	KUR	ICF AC	27/12/2021	17/01/2022	21	20	~	5422.27
297	064553	06425	GS	WAT	ICF NON AC	06/01/2022	18/01/2022	12	15	0	0
298	134526	12445	GS	WAT	ICF NON AC	21/10/2021	22/01/2022	93	15	78	422937.06
299	104527	10445	SO	SBP	ICF NON AC	06/01/2022	25/01/2022	19	15	4	21689.08
300	084611	08706	GSLRD	WAT	ICF NON AC	18/01/2022	25/01/2022	2	15	0	0

Annexures

cs	Loss of earning capacity @ ₹ 5422.27 per day	0	8 422937.06	21689.08	2 553071.54		0	0 0 0 0	0 0 0 0 0 0			0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 2 10844.54 9 48800.43
in CRW/MC	Detention beyond stipulated days	0	78	4	102		0	0 0	000	0 0 0 0	00000	0 0 0 0 0 N	0 0 0 0 0 N 0
ulated days	Stipulate d cycle days	20	15	15	15		20	15	20 15 15	20 15 15	20 15 15 15	20 15 15 15 15 15	20 15 15 15 15 20
eding stip	Cycle days of repair	8	93	19	117	-	18	∞ ∞ ∞	18	18 14 18	18 1 18   5 1 7 8	18 1 18   14 7 8   17 5 1	18 8 8   14 7 8   12 14 7
e- 1.1 cle time exce graph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	28/01/2022	29/01/2022	29/01/2022	05/02/2022		07/02/2022	07/02/2022 08/02/2022	07/02/2022 08/02/2022 10/02/2022	07/02/2022 08/02/2022 10/02/2022 10/02/2022	07/02/2022 08/02/2022 10/02/2022 10/02/2022 14/02/2022	07/02/2022 08/02/2022 10/02/2022 10/02/2022 14/02/2022 14/02/2022	07/02/2022 08/02/2022 10/02/2022 10/02/2022 14/02/2022 14/02/2022 16/02/2022
ue to POH cy sference Para	Workshop In_Date	20/01/2022	28/10/2021	10/01/2022	11/10/2021		2202/10/02	31/01/2022	20/01/2022 31/01/2022 03/02/2022	27/01/2022 31/01/2022 03/02/2022 27/01/2022	20/01/2022 31/01/2022 03/02/2022 27/01/2022 09/02/2022	20/01/2022 31/01/2022 03/02/2022 27/01/2022 09/02/2022 28/01/2022	20/01/2022 31/01/2022 03/02/2022 09/02/2022 28/01/2022 18/01/2022
y of coaches due t (Refer	AC/Non- AC	LHB AC	ICF NON AC	ICF NON AC	ICF NON AC			ICF NON AC	AC NON ICF NON ICF NON AC	AC NON ICF NON ICF NON ICF NON AC NON	AC NON ICF NON ICF NON ICF NON ICF NON ICF NON	AC NON ICF NON AC NON ICF NON AC NON AC NON AC NON AC NON	ICF NON ICF NON ICF NON ICF NON ICF NON ICF NON ICF NON ICF NON
apacity o	Depot	KUR	SBP	BSP	KUR	WAT		KUR	KUR WAT	KUR WAT KUR	KUR WAT KUR WAT	KUR WAT WAT KUR	KUR WAT WAT WAT WAT
or earning ca	Coach Type	LWLRRM	WGSCN	WGSCN	GS	WGACCN		GS	GS WGSCN	GS WGSCN SWGSCN	GS WGSCN SWGSCN GS	GS WGSCN GS GS	GS WGSCN SWGSCN GS GS LWACCW
Loss o	Old coach No	17858	11218	17215	11413	10124		16432	16432 05215	16432 05215 09282	16432 05215 09282 11402	16432 05215 09282 11402 13404	16432 05215 09282 11402 13404 07056
	Coach No.	171717	114369	174391	114367	101349		164394	164394 054542	164394 054542 100047	164394 054542 100047 114551	164394 054542 100047 114551 134680	164394 054542 100047 114551 134680 071424
	SI. No.	301	302	303	304	305		306	306 307	306 307 308	306 307 308 309	306 307 308 309 310	306 307 308 309 310 311

Annexures

		Loss	of earning ca	ipacity of	coaches dı (Re	Annexur ue to POH cy sference Para	e- 1.1 ⁄cle time excee ıgraph- 1.9.4)	eding stip	ulated days	in CRW/MC	ý
SI. No.	Coach No.	Old coach No	Coach Type	Depot	AC/Non- AC	Workshop In_Date	Workshop Traffic Out date (TRF_OUT)	Cycle days of repair	Stipulate d cycle days	Detention beyond stipulated days	Loss of earning capacity @ ₹ 5422.27 per day
313	101353	10111	WGACCN	SBP	ICF AC	31/01/2022	21/02/2022	21	20	1	5422.27
314	094544	09410	GS	KUR	ICF NON AC	02/02/2022	21/02/2022	19	15	4	21689.08
315	181876		LWS	KUR	LHB NON AC	11/02/2022	22/02/2022	11	20	0	0
316	074645	07404	GS	WAT	ICF NON AC	08/02/2022	23/02/2022	15	15	0	0
317	111461	11114	LWACCN	WAT	LHB AC	25/01/2022	28/02/2022	34	20	14	75911.78
318	094511	09211	WGSCN	SBP	ICF NON AC	24/01/2022	28/02/2022	35	15	20	108445.4
319	051290	05109	WGACCN	KUR	ICF AC	16/02/2022	08/03/2022	20	20	0	0
320	064663	06209	WGSCN	KUR	ICF NON AC	05/03/2022	10/03/2022	5	15	0	0
321	134786	13414	GS	WAT	ICF NON AC	08/02/2022	11/03/2022	31	15	16	86756.32
322	134801	13716	GSLRD	KUR	ICF NON AC	16/02/2022	15/03/2022	27	15	12	65067.24
323	074697	07205	WGSCN	KUR	ICF NON AC	07/03/2022	16/03/2022	6	15	0	0
324	141478	14851	LWLRRM	TAW	LHB AC	12/03/2022	18/03/2022	9	20	0	0

Annexure- 1.1

Annexures

<i>(</i> <b>)</b>	Loss of earning capacity @ ₹ 5422.27 per day	0	103023.13	0	0	108445.4	5422.27	0	0	0	0	0	0
s in CRW/MCS	Detention beyond stipulated days	0	19	0	0	20	~	0	0	0	0	0	0
ulated days	Stipulate d cycle days	20	15	15	15	15	15	15	20	20	20	20	20
eding stip	Cycle days of repair	16	34	8	15	35	16	10	16	14	11	15	2
/cle time excee agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	24/03/2022	30/03/2022	30/03/2022	01/04/2022	02/04/2022	02/04/2022	05/04/2022	07/04/2022	11/04/2022	16/04/2022	20/04/2022	22/04/2022
ue to POH cy eference Para	Workshop In_Date	08/03/2022	24/02/2022	22/03/2022	17/03/2022	26/02/2022	17/03/2022	26/03/2022	22/03/2022	28/03/2022	05/04/2022	05/04/2022	20/04/2022
of coaches du (Ref	AC/Non- AC	ICF AC	ICF NON AC	ICF AC	ICF AC	LHB NON AC	LHB NON AC	LHB NON AC					
ipacity o	Depot	KUR	SBP	SBP	BBS	VSKP	VSKP	VSKP	BBS	VSKP	PURI	PURI	PURI
of earning ca	Coach Type	WGFCWAC	WGSCZ	GS	GSRD	GS	GSLRD	WGSCN	WACCNH	WGACCW	LWSCN	SWJ	SMJ
Loss	Old coach No	14026	06608	11418	08712	11428	16702	16218	07139	05054			
	Coach No.	141479	074707	114675	084758	114680	164467	164470	071459	051305	195915	194960	193546
	SI. No.	325	326	327	328	329	330	331	332	333	334	335	336

Annexure- 1.1

Annexures

Ś	Loss of earning capacity @ ₹ 5422.27 per day	0	108445.4	0	16266.81	0	0	0	0	81334.05	0	0	27111.35
in CRW/MC	Detention beyond stipulated days	0	20	0	3	0	0	0	0	15	0	0	9
ulated days	Stipulate d cycle days	20	20	15	20	15	20	20	15	15	15	20	15
eding stip	Cycle days of repair	9	40	11	23	ω	13	14	12	30	Э	17	20
rcle time excee agraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	25/04/2022	26/04/2022	27/04/2022	28/04/2022	30/04/2022	12/05/2022	16/05/2022	18/05/2022	19/05/2022	26/05/2022	27/05/2022	30/05/2022
ue to POH cy eference Para	Workshop In_Date	19/04/2022	17/03/2022	16/04/2022	05/04/2022	22/04/2022	29/04/2022	02/05/2022	06/05/2022	19/04/2022	23/05/2022	10/05/2022	10/05/2022
of coaches d (Re	AC/Non- AC	LHB NON AC	ICF AC	ICF NON AC	LHB AC	ICF NON AC	LHB NON AC	ICF AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF AC	ICF NON AC
ipacity o	Depot	PURI	VSKP	VSKP	PURI	VSKP	PURI	PURI	SBP	BBS	BBS	SBP	PURI
of earning ca	Coach Type	LWS	WGFAC	WGSCN	LWACCW	GS	LWSCN	WGSCZAC	WGSCN	GS	WGSCN	WGSCZAC	WGSCN
Loss	Old coach No		12001			13428			09210	13417	11214	01153	15218
	Coach No.	194951	121532	061195	194674	134961	195937	028154	094649	134959	114817	021174	154675
	SI. No.	337	338	339	340	341	342	343	344	345	346	347	348

Annexures

Ø	Loss of earning capacity @ ₹ 5422.27 per day	97600.86	0	48800.43	65067.24	92178.59	0	5422.27	0	0	16266.81	16266.81	0	0
in CRW/MC	Detention beyond stipulated days	18	0	6	12	17	0	1	0	0	3	3	0	0
ulated days	Stipulate d cycle days	15	15	20	20	20	15	20	15	15	20	20	20	20
eding stip	Cycle days of repair	33	14	29	32	37	9	21	∞	10	23	23	14	11
e- 1.1 cle time excee ıgraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	06/06/2022	16/06/2022	16/06/2022	18/06/2022	22/06/2022	27/06/2022	02/07/2022	12/07/2022	15/07/2022	16/07/2022	18/07/2022	18/07/2022	20/07/2022
Annexur ue to POH cy eference Para	Workshop In_Date	04/05/2022	02/06/2022	18/05/2022	17/05/2022	16/05/2022	21/06/2022	11/06/2022	04/07/2022	05/07/2022	23/06/2022	25/06/2022	04/07/2022	09/07/2022
of coaches d (Re	AC/Non- AC	ICF NON AC	ICF NON AC	ICF AC	LHB AC	LHB AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC	LHB AC	LHB AC	LHB NON AC	LHB NON AC
Ipacity o	Depot	VSKP	PURI	BBS	BBS	PURI	BBS	VSKP	PURI	SBP	VSKP	VSKP	VSKP	BBS
of earning ca	Coach Type	WGSCN	GS	SWGACCN	LWACCN	LWACCN	GSLRD	WGACCN	WGSCN	GS	LWACCN	LWACCW	LWSCN	LWSCN
Loss	Old coach No	15202		10104	16106	07127	11711	14121						
	Coach No.	154657	154021	100069	161320	071479	114894	141518	018234	028453	163133	153088	194881	195873
	SI. No.	349	350	351	352	353	354	355	356	357	358	359	360	361

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Ø	Loss of earning capacity @ ₹ 5422.27 per day	0	0	0	0	0	0	0	16266.81	0	0	0	16266.81
in CRW/MC	Detention beyond stipulated days	0	0	0	0	0	0	0	3	0	0	0	3
ulated days	Stipulate d cycle days	20	15	15	15	20	15	15	20	15	20	15	20
eding stip	Cycle days of repair	10	4	3	9	6	8	7	23	6	10	11	23
e- 1.1 cle time excee igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	23/07/2022	23/07/2022	25/07/2022	26/07/2022	29/07/2022	29/07/2022	01/08/2022	08/08/2022	10/08/2022	23/08/2022	23/08/2022	24/08/2022
Annexur ue to POH cy eference Para	Workshop In_Date	13/07/2022	19/07/2022	22/07/2022	20/07/2022	20/07/2022	21/07/2022	25/07/2022	16/07/2022	01/08/2022	13/08/2022	12/08/2022	01/08/2022
pacity of coaches ( (R	AC/Non- AC	ICF AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF NON AC	ICF NON AC	LHB AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF AC
	Depot	BBS	BBS	SBP	SBP	BBS	BBS	SBP	VSKP	PURI	BBS	BBS	PURI
of earning ca	Coach Type	WGACCN	WGSCN	WGSCN	WGSCZ	LWACCN	WGSCZ	GS	LWCBAC	WGSCN	LWSCN	GS	WGFAC
Loss	Old coach No		16215	10221					08804	11229			12002
	Coach No.	161155	164632	104769	114011	195667	064093	124026	081638	114984	194925	094004	121633
	SI. No.	362	363	364	365	366	367	368	369	370	371	372	373

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S	Loss of earning capacity @ ₹	5422.27 per day	0	0	0	0	0	0	0	0	0	0	5422.27	10844.54
s in CRW/MC	Detention beyond	stipulated days	0	0	0	0	0	0	0	0	0	0	L	2
ulated days	Stipulate d cycle	days	15	20	15	20	20	15	20	20	20	20	15	15
eding stip	Cycle days of	repair	13	6	14	14	12	9	14	9	11	7	16	17
e- 1.1 cle time excee orranh- 1 9 4)	Workshop Traffic Out	date (TRF_OUT)	30/08/2022	31/08/2022	05/09/2022	08/09/2022	17/09/2022	28/09/2022	30/09/2022	30/09/2022	11/10/2022	14/10/2022	14/10/2022	17/10/2022
Annexur ue to POH cy	Workshop In_Date		17/08/2022	22/08/2022	22/08/2022	25/08/2022	05/09/2022	22/09/2022	16/09/2022	24/09/2022	30/08/2022	07/10/2022	28/09/2022	30/09/2022
f coaches d	AC/Non- AC		ICF NON AC	ICF AC	ICF NON AC	LHB AC	LHB AC	ICF NON AC	LHB AC	LHB NON AC	LHB NON AC	LHB AC	ICF NON AC	ICF NON AC
Ipacity o	Depot		PURI	PURI	SBP	PURI	VSKP	JASV	PURI	PURI	PURI	VSKP	SBP	VSKP
of earning ca	Coach Type		WGSCZ	WGSCZAC	WGSCN	LWACCN	LWSCZDA C	GS	LWACCW	LWSCN	rwscn	LWSCZDA C	MGSCN	WGSCN
Loss	Old coach	No			06205				12052					
	Coach No.		061194	111178	064900	194843	193373	064001	121652	196874	194919	193376	084010	084102
	SI. No.		374	375	376	377	378	379	380	381	382	383	384	385

Annexures

		_											
Ø	Loss of earning capacity @ ₹ 5422.27 per day	0	0	0	32533.62	0	0	81334.05	5422.27	0	21689.08	0	32533.62
in CRW/MC	Detention beyond stipulated days	0	0	0	9	0	0	15	~	0	4	0	9
ulated days	Stipulate d cycle days	15	15	20	20	15	20	15	15	20	15	20	15
eding stip	Cycle days of repair	9	4	5	26	4	15	30	16	6	19	7	21
e- 1.1 cle time excee igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	18/10/2022	19/10/2022	20/10/2022	22/10/2022	22/10/2022	28/10/2022	28/10/2022	29/10/2022	12/11/2022	15/11/2022	17/11/2022	25/11/2022
Annexur ue to POH cy eference Para	Workshop In_Date	12/10/2022	15/10/2022	15/10/2022	26/09/2022	18/10/2022	13/10/2022	28/09/2022	13/10/2022	03/11/2022	27/10/2022	10/11/2022	04/11/2022
f coaches d (Re	AC/Non- AC	ICF NON AC	ICF NON AC	ICF AC	LHB AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF NON AC	LHB AC	ICF NON AC
apacity o	Depot	PURI	PURI	VSKP	PURI	PURI	PURI	PURI	PURI	PURI	PURI	PURI	VSKP
of earning c	Coach Type	GS	WGSCN	WGACCN	LWACCN	WGSCN	WGACCN	WGSCN	WGSCN	LWSCN	WGSCN	LWLRRM	GS
Loss	Old coach No			04102									
	Coach No.	104031	104134	041391	194851	104032	151302	134057	114025	195896	134023	195948	144213
	SI. No.	386	387	388	389	390	391	392	393	394	395	396	397

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(0	Loss of earning capacity @ ₹ 5422.27 per day	0	0	0	0	0	0	0	0	10844.54	0	0	0
in CRW/MC	Detention beyond stipulated days	0	0	0	0	0	0	0	0	2	0	0	0
ulated days	Stipulate d cycle days	20	20	20	15	20	15	15	15	15	20	15	15
eding stip	Cycle days of repair	15	13	7	9	10	6	5	13	17	14	9	8
e- 1.1 cle time excee graph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	26/11/2022	30/11/2022	30/11/2022	30/11/2022	01/12/2022	05/12/2022	07/12/2022	08/12/2022	12/12/2022	15/12/2022	28/12/2022	28/12/2022
Annexur ue to POH cy eference Para	Workshop In_Date	11/11/2022	17/11/2022	23/11/2022	24/11/2022	21/11/2022	26/11/2022	02/12/2022	25/11/2022	25/11/2022	01/12/2022	22/12/2022	20/12/2022
f coaches d (Re	AC/Non- AC	ICF AC	LHB AC	LHB AC	ICF NON AC	LHB NON AC	ICF AC	ICF NON AC	ICF NON AC				
apacity o	Depot	BBS	PURI	PURI	SBP	PURI	SBP	VSKP	PURI	BBS	SBP	VSKP	VSKP
of earning ca	Coach Type	WGSCZAC J	LWACCN	LWCBAC	WGSCZ	LWSCN	GSLRD	WGSCN	MGSCN	WGSCN	WGACCN	GSLRD	MGSCN
Loss	Old coach No					12223							
	Coach No.	171531	196540	196556	064092	125098	094104	044028	104104	151263	141186	064119	154019
	SI. No.	398	399	400	401	402	403	404	405	406	407	408	409

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Annexure- 1.1

Annexures

0	Loss of earning capacity @ ₹ 5422.27 per day	0	0	0	0	0	0	0	0	0	0	0
in CRW/MC	Detention beyond stipulated days	0	0	0	0	0	0	0	0	0	0	0
ulated days	Stipulate d cycle days	20	15	20	15	20	15	15	20	20	15	15
eding stip	Cycle days of repair	14	8	9	14	13	12	11	15	œ	8	5
cle time excee Igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	28/12/2022	30/12/2022	03/01/2023	10/01/2023	11/01/2023	16/01/2023	16/01/2023	18/01/2023	24/01/2023	27/01/2023	28/01/2023
ue to POH cy sference Para	Workshop In_Date	14/12/2022	22/12/2022	28/12/2022	22/12/2022	29/12/2022	04/01/2023	05/01/2023	03/01/2023	16/01/2023	19/01/2023	23/01/2023
f coaches di (Re	AC/Non- AC	LHB NON AC	ICF NON AC	LHB NON AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF NON AC	ICF AC	LHB NON AC	ICF NON AC	ICF NON AC
ipacity o	Depot	PURI	VSKP	PURI	PURI	PURI	PURI	BBS	VSKP	VSKP	VSKP	BBS
of earning ca	Coach Type	LWSCN	GSLRD	RWSCN	MGSCN	RMSCN	WGSCZ	MGSCZ	WGACCN	LWSCN	GS	MGSCN
Loss	Old coach No											
	Coach No.	195902	044076	196880	134024	196532	084254	154142	161218	201015	164286	134148
	SI. No.	410	411	412	413	414	415	416	417	418	419	420

Annexures

Ø	Loss of earning capacity @ ₹ 5422.27 per day	0	5422.27	0	0	0	0	0	0	0	0	0
in CRW/MC	Detention beyond stipulated days	0	٢	0	0	0	0	0	0	0	0	0
ulated days	Stipulate d cycle days	20	15	15	15	15	20	20	20	15	15	20
eding stip	Cycle days of repair	12	16	4	13	5	9	9	7	6	2	5
e- 1.1 cle time excee graph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	04/02/2023	06/02/2023	10/02/2023	13/02/2023	14/02/2023	14/02/2023	14/02/2023	15/02/2023	20/02/2023	20/02/2023	25/02/2023
Annexur ue to POH cy eference Para	Workshop In_Date	23/01/2023	21/01/2023	06/02/2023	31/01/2023	09/02/2023	08/02/2023	08/02/2023	13/02/2023	11/02/2023	13/02/2023	20/02/2023
f coaches di (Re	AC/Non- AC	LHB NON AC	ICF NON AC	ICF NON AC	ICF NON AC	ICF NON AC	LHB NON AC	LHB NON AC	LHB NON AC	ICF NON AC	ICF NON AC	LHB AC
apacity o	Depot	PURI	BBS	VSKP	SBP	VSKP	VSKP	BBS	BBS	SBP	VSKP	BBS
of earning ca	Coach Type	LWSCN	MGSCN	GS	CS	GS	LWSCN	LWSCN	LWSCN	MGSCN	GS	LWFAC
Loss	Old coach No	12234										16001
	Coach No.	125136	154044	114260	144212	164312	195880	194949	194947	074167	134527	161521
	SI. No.	421	422	423	424	425	426	427	428	429	430	431

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0	Loss of earning capacity @ ₹ 5422.27 per day	0	0	0	0	0	0	0	5422.27	0	0	0	0
in CRW/MCS	Detention beyond stipulated days	0	0	0	0	0	0	0	~	0	0	0	0
ulated days	Stipulate d cycle days	20	15	20	15	15	20	15	15	20	15	15	20
eding stip	Cycle days of repair	4	11	14	7	11	6	12	16	16	8	6	6
e- 1.1 cle time excee graph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	27/02/2023	07/03/2023	09/03/2023	10/03/2023	15/03/2023	16/03/2023	16/03/2023	16/03/2023	22/03/2023	22/03/2023	22/03/2023	24/03/2023
Annexur ue to POH cy eference Para	Workshop In_Date	23/02/2023	24/02/2023	23/02/2023	03/03/2023	04/03/2023	10/03/2023	04/03/2023	28/02/2023	06/03/2023	14/03/2023	13/03/2023	18/03/2023
f coaches d (Re	AC/Non- AC	LHB NON AC	ICF NON AC	ICF AC	ICF NON AC	ICF NON AC	LHB NON AC	ICF NON AC	ICF NON AC	LHB AC	ICF NON AC	ICF NON AC	LHB AC
apacity o	Depot	PURI	VSKP	BBS	PURI	PURI	PURI	VSKP	SBP	VSKP	SBP	KUR	PURI
of earning ca	Coach Type	LWSCN	WGSCN	WGACCN	ЧРН	WGSCZ	LWSCN	WGSCZ	GS	LWACCN	WGSCN	WGSCN	LWLRRM
Loss	Old coach No									12148			
	Coach No.	195811	164150	071273	184079	098623	201400	118601	104243	121697	104258	124283	194831
	SI. No.	432	433	434	435	436	437	438	439	440	441	442	443

Annexures

			1	1	1	
(0	Loss of earning capacity @ ₹ 5422.27 per day	0	21689.08	0	0	76947433.57
in CRW/MC	Detention beyond stipulated days	0	4	0	0	16141
ulated days	Stipulate d cycle days	20	15	20	20	Total
eding stip	Cycle days of repair	16	19	11	9	
e- 1.1 cle time excee igraph- 1.9.4)	Workshop Traffic Out date (TRF_OUT)	25/03/2023	25/03/2023	27/03/2023	31/03/2023	
Annexur ue to POH cy eference Para	Workshop In_Date	09/03/2023	06/03/2023	16/03/2023	25/03/2023	
f coaches d (Re	AC/Non- AC	LHB AC	ICF NON AC	LHB AC	LHB NON AC	
apacity o	Depot	VSKP	VSKP	VSKP	PURI	
of earning cá	Coach Type	LWACCW	GS	LWSCZDA C	RWSCN	
Loss	Old coach No	09061				
	Coach No.	091375	134285	193369	201358	
	SI. No.	444	445	446	447	

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		Date of Complaint of users about material shortage (material causing concern)	14/09/2022				
		material availability as % of AAC	84.3	53.4	76.3	88.5	72.1
		Quantity issued during three years	5661	176	87	583	1032
0.000	SOM	Availabile stock (OB+ procured)	6069	179	06	584	1277
	- 1.9.7.3)	Total procurement during 3 years	4703	176	82	583	1200
ity of mate	Paragraph	Opening balance in Apr-2020	1366	3	8	<b>F</b>	11
	(Reference	Total of AAC of 2020-21 to 2022-23	7200	335	118	660	1770
	ordreinen	ABC category	A	٩	A	A	۷
		Vital_Safety Must change	Safety	No	No	QN	N
		DESCRIPTION	Brake beam without bush for bmab coaches	Secondary spring for lhb non-ac coaches (outer)	Brake calliper unit	Valve regulated lead acid batteries for train lighting application of 110 v dc	Battery box suitable for 110v dc tl system without fibre glass tray
		PL_NO	30921995	33500691	33501841	45170113	45178318
		SI. No.	-	2	с	4	£

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Annexures Annexure- 1.2

	Date of Complaint of users about material shortage (material causing concern)			12/01/2021 and 10/04/2023	14/09/2022	
	material availability as % of AAC	82.9	92.1	97.2	95.7	64.2
	Quantity issued during three years	402	10037	85175	107186	1465
/MCS	Availabile stock (OB+ procured)	431	10128	80668	107160	1733
erials in CRW 1- 1.9.7.3)	Total procurement during 3 years	411	6226	76986	98493	1729
ility of mate Paragraph	Opening balance in Apr-2020	20	349	12922	2998	7
t of availab (Reference	Total of AAC of 2020-21 to 2022-23	520	11000	92520	112000	2700
Statemen	ABC category	A	A	Y	۷	B
	Vital_Safety Must change	No	NO	0N	No	No
	DESCRIPTION	Self priming mono block pump assembly with controller for lhb coaches	Decorative thermosetting synthetic resin bonded laminated sheet	Servogem rr-3 (ioc) grease for application on axle box cylindrical roller bearing	Super ior kerosene oil (sko)	Led based emergency light unit
	PLNO	47900349	75400250	80034810	80090400	45133979
	N. N.	Q	2	8	6	10

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		Date of Complaint of users about material shortage (material causing concern)			15/04/2021, 09/02/2023 and 10/04/2023					
		material availability as % of AAC	1.6	82.4	92.3	80.0	93.4	68.1	36.1	63.3
		Quantity issued during three years	0.401	376	3320	3	2828	3659	12.112	7435
Annexure- 1.2 of availability of materials in CRW/MCS	/MCS	Availabile stock (OB+ procured)	0.461	383	3321	4	3008	4495	20.955	8917
	erials in CRW, 1.9.7.3)	Total procurement during 3 years	0.12	240	2235	0	2539	3574	20.955	4000
	ility of mate Paragraph	Opening balance in Apr-2020	0.341	143	1086	4	469	921	0	4917
	t of availab (Reference	Total of AAC of 2020-21 to 2022-23	28	465	3600	5	3220	6600	58	14080
1	Statemen	ABC category	в	۵	В	в	в	В	в	U
		Vital_Safety Must change	No	No	No	No	No	No	No	No
		DESCRIPTION	M channels 100 mm	Draw hook for high capacity draft gear of coaching stock	Top foot plate for icf	Saloon sliding doors for lhb 1st ac	Polycarbonate glass unit for fixed window	Brushes paints	Ms flat 25 x6 mm	Rubber stopper for main door
		PL_NO	90221035	30210392	30920991	33560614	33572537	71010350	90350212	30017208
		No. No.	11	12	13	14	15	16	17	18

Complaint of users 29-06-2021 and shortage 14-09-2022 (material causing 09/02/2023 concern) 09/02/2023 material Date of about 25.8 92.2 87.6 82.9 82.6 19.5 73.3 79.7 availability material as % of AAC 1272 203 178 200 519 5281 5491 Quantity during three issued years 6245 1305 228 255 5650 224 520 ω Availabile stock (OB+ procured) Statement of availability of materials in CRW/MCS procurement during 3 0 169 135 5350 140 0 0 6160 years Total Reference Paragraph- 1.9.7.3) Annexure- 1.2 Opening balance in Apr-2020 1305 300 ω 59 120 520 2 85 Total of AAC of 2020-21 to 1489 275 348 6840 2670 6776 281 31 2022-23 category ABC C C C C C C C ပ Vital\_Safety \_Must change å å å ۶ å å ۶ å DESCRIPTION Draft key cotter Modified coach (nozzle/connect or) with strainer openable window of nonreseervoir (40 ltr.) Frp housing for Pull rod for 16t Roof ventilator watering inlet Additional air complete for lower spring for coaches ITEM ac coaches emergency Bracket for centre piv icf bogies Sleeve 30054229 30216023 30321335 30446119 30547015 30500035 30060461 30164047 PL\_NO 19 26 20 5 22 23 24 25 SI. No.

Complaint of users shortage (material causing 11/10/2022 09/02/2023 concern) material 29/06/2021 Date of about 80.4 85.2 96.4 88.8 93.0 49.0 68.0 62.7 75.7 availability material as % of AAC 515 3994 132 3565 16633 2380 400 24 2641 Quantity during three issued years 950 25 4636 164 3393 6100 3113 405 19871 Availabile stock (OB+ procured) Statement of availability of materials in CRW/MCS procurement during 3 0 2400 126 3294 2855 300 5760 180 16711 years Total Reference Paragraph- 1.9.7.3) Annexure- 1.2 Opening balance in Apr-2020 2236 340 225 650 25 38 66 258 3160 Total of AAC of 2020-21 to 5765 5412 7158 26256 3507 420 51 241 1021 2022-23 category ABC C C C C C C C C C Vital\_Safety Must change Must change Must change \_Must change Safety å å å ۶ å Door handle for lavatory door of lhb coach DESCRIPTION tensile bolts for Double seated window glass plate(bolster) Bush(caliper Ihb coaches Liquid soap Locking pin ITEM control arm Set of high Axle cover (threaded) Sleeve lw container hanger) normal 03187 Stop 30548860 33500575 33569873 30638665 33500289 33500435 33500472 33500496 33509890 PL\_NO 34 35 28 29 30 31 32 33 27 SI. No.

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Annexures

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		Date of Complaint of users about material shortage (material causing concern)								
		material availability as % of AAC	85.1	83.1	53.1	52.6	0.06	95.6	17.4	86.8
		Quantity issued during three years	244	260	696	1200	ω	345	4	167
nexure- 1.2 lity of materials in CRW/MCS	/MCS	Availabile stock (OB+ procured)	596	285	792	1200	റ	459	4	171
	erials in CRW 1- 1.9.7.3)	Total procurement during 3 years	0	09	0	0	ε	210	0	116
	ility of mate Paragraph	Opening balance in Apr-2020	596	225	792	1200	9	249	4	55
Ar	t of availab (Reference	Total of AAC of 2020-21 to 2022-23	700	343	1491	2280	10	480	23	197
	Statement	ABC category	υ	с	U	ပ	U	U	ပ	C
		Vital_Safety Must change	N	No	No	Safety	No	No	No	Vital
		DESCRIPTION	Glass unit for hopper window upper	Snack table for 1st ac Ihlhb coach	Thread linen black	Axle end steel high tensile cap screws	Bottle cooler 90 Itrs capacity	Battery charging terminal cum fuse box	Automatic voltage regulator	Double inlet centrifugal
		PL_NO	33572562	33595422	36900254	38034645	43150019	45014279	47810002	48991363
		SI. No.	36	37	38	39	40	41	42	43

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		t.						
		Date of Complain of users about material shortage (material causing concern)				14/09/2022 and 09/02/2023		
		material availability as % of AAC	50.7	76.3	92.0	30.8	75.7	78.1
		Quantity issued during three years	7650	3270	449	2146	069	4216
nexure- 1.2 ity of materials in CRW/MCS	/MCS	Availabile stock (OB+ procured)	5513	4870	449	2147	690	4546
	erials in CRW - 1.9.7.3)	Total procurement during 3 years	5213	0	195	200	590	2030
	ility of mate Paragraph	Opening balance in Apr-2020	300	4870	254	1947	100	2516
An	t of availabi (Reference	Total of AAC of 2020-21 to 2022-23	10870	6383	488	6970	912	5820
	Statement	ABC category	U	U	U	υ	v	o
		Vital_Safety Must change	Vital	No	No	No	°N	Safety
		DESCRIPTION	Hexagonal head bolt with nut of product grade c, size m12 x 65	Vinyle hose reinforced	Polymorised floor topping	Sealing rubber for double	Unsaturated polyester based knifing putty [two packs], colour- grey,	Special screws for axle box guide arrangement
			73030715	75035820	75321350	75480001	77419893	30011085
		No.	44	45	46	47	48	49

Date of Complaint of users shortage (material causing concern) material 29/06/2021 about 67.2 92.5 54.6 61.5 26.4 55.0 52.8 90.4 63.0 69.7 15.7 availability material as % of AAC 1444 808 149 100 4965 5073 00 53 22 8 67 Quantity during three issued years 1859 75 1044 244 24 75 120 22 6297 2 5997 Availabile stock (OB+ procured) Statement of availability of materials in CRW/MCS procurement during 3 0 0 15 0 0 0 1200 192 0 0 977 years Total Reference Paragraph- 1.9.7.3) Annexure- 1.2 Opening balance in Apr-2020 თ 629 22 52 22 2 120 22 5997 6297 67 Total of AAC of 2020-21 to 2010 284 350 218 142 6632 140 10000 1554 141 39 2022-23 category ABC C C C C C C C C C C C Vital\_Safety \_Must change å å å å å å å g å å å assembly for vic moving coil type Hinge complete Hinge complete DESCRIPTION Filter for water Screw joint for Pin complete Can 1268554 Spring guide bolt m-16x56 Ht hex head Toilet paper of sanitation ITEM brake pipe 3 10113.0 S.less alu Voltmeter holder ver 03 upper 30257050 30520034 33500540 33571144 33990025 43055266 45147012 33509530 33568364 33590199 33568327 PL\_NO 50 54 55 56 59 51 52 53 58 60 SI. No. 57

Annexures

cerimp socket

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	Date of Complaint of users about material shortage (material causing concern)			
	material availability as % of AAC	0.0	33.3	33.3
	Quantity issued during three years	0	5	5
/MCS	Availabile stock (OB+ procured)	0	8	9
2 erials in CRW I- 1.9.7.3)	Total procurement during 3 years	0	8	9
inexure- 1.2 llity of mate Paragraph	Opening balance in Apr-2020	0	0	0
An t of availab (Reference	Total of AAC of 2020-21 to 2022-23	288	24	18
Statement	ABC category	۵	Δ	D
	Vital_Safety Must change	No	No	No
	DESCRIPTION	Seamless tube (hfs) -65 mm nominal bore	Trip coil bhel drg. No. 3	Reset coil
	PL_NO	62303910	31152053	31152077
	No.	61	62	63

88.8 52.6 86.8 84.3 68.0 62.7 75.7 50.7 availability material as % of AAC 132 2380 2641 16633 1200 167 7650 5661 during 3 Issued years 6009 3113 5513 164 3393 1200 171 9871 Available (Opening **Balance+** Receipt) stock Statement of availability of Vital/Safety and Must Change Items in CRW MCS 126 2855 0 116 4703 3294 5213 16711 in the 3 Receipt years 258 1200 1366 38 66 55 Opening Balance 3160 300 Apr-2020 Reference Paragraph- 1.9.7.3) 7200 5412 26256 3507 2280 10870 241 197 Total of AAC during 2020-23 Annexure- 1.3 category ABC UU C ပပ ∢ ပ C Vital\_Safety\_Must change item Must change Must change Must change Safety Safety Safety Vital Vital ITEM\_DESCRIPTION Hexagonal head bolt Brake beam without grade c, size m12 x 65 Axle end steel high tensile cap screws, Stop plate(bolster) with nut of product Axle cover normal (threaded) control Sleeve lw 03187 size: 1 inch dia bush for bmab Double inlet Locking pin centrifugal coaches arm 33500435 33500575 33500496 38034645 30921995 73030715 33500289 48991363 PL\_NO

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Annexures

Annexures

		material availability as % of AAC	112.0	100.0	113.1	416.7	109.1	102.6	122.1	125.0	113.6	159.1
ACS		Issued during 3 years	61651	0	7836	67	1711	0006	466	5	35	6529
	<b>60</b>	Available stock (Opening Balance+ Receipt)	88331	0	8626	50	1246	10258	487	5	75	104666
		Receipt in the 3 years	48680	0	8625	44	1098	9400	451	0	0	99917
Change Ho	спануе не .7.3)	Opening Balance Apr- 2020	39651	0	L	9	148	858	96	5	52	4749
ire- 1.3 and Must (	y anu wusu ragraph- 1.9	Total of AAC during 2020-23	78900	0	7626	12	1142	10000	399	4	99	65780
Annex	eference Pal	ABC category	с	D	A	A	В	В	В	Ф	С	С
Statement of availability of	ень ога vанаршиу о (Re	Vital_Safety_Must change item	Safety	Vital	Safety	Vital	Safety	Safety	Must change	Vital	Must change	Must change
	Oldiel	ITEM_DESCRIPTION	Locking plate for anchor link screws	Sink wash d type	Ball joint traction lever	60 kva transformer,rcf spec. No. Edts076	Secondary vertical damper to drawing/specification rcf	Top liner of hytrel washer for primary suspension	Gangway bridge mounting	Pump fuel for cummins die	Entrance hand rail	Nylock nut, m-12 stainless steel
		PL_NO	30070442	36431552	33500010	48991089	33509001	30017191	33612717	45212156	33581423	33599403
		SI. No.	10	11	12	13	14	15	16	17	18	19

## **Abbreviations**

## Abbreviations

Abbreviation	Full Form
AAC	Anticipated Annual Consumption
AE	Actual Expenditure
AMC	Annual Maintenance Contract
BBS	Bhubaneswar
BE	Budget Estimate
BG	Broad Gauge
BSES	Baseline Socio-Economic Survey
C&AG	Comptroller and Auditor General
CBC	Centre Buffer Coupler
CBR	Coach Body Repair
CMM Module	Coach Maintenance Management Module
COFMOW	Central Organisation for Modernisation of Workshops
COIS	Coaching Operations Information System
COP	Cover over Platform
CR	Central Railway
CRW/MCS	Carriage Repair Workshop, Mancheswar
CSMT	Chhatrapati Shivaji Maharaj Terminus
CWE	Chief Workshop Engineer
CWM	Chief Workshop Manager
DCF	Discounted Cash Flow
DEMU	Diesel Electric Multiple Unit
D&G	Direction and General
DN	Down
Dy.CME	Deputy Chief Mechanical Engineer
Dy.CMM	Deputy Chief Materials Manager
ECoR	East Coast Railway
ESP	Engineering Scale Plan
FOB	Foot Over Bridge
GM	General Manager
GAD	General Arrangement Drawing
GCC	General Conditions of Contract
GoM	Government of Maharashtra
HQ	Headquarters
ICF	Integral Coach Factory
ICMS	Integrated Coaching Management System
IDEA	International Data Encryption Algorithm
IOH	Intermediate Overhauling
IR	Indian Railways
IRCA	Indian Railway Conference Association

Abbreviation	Full Form
IRCON	Ircon International Limited
IRSDC	Indian Railway Station Development Corporation
LHB	Linke Hofmann Busch
LOA	Letter of Acceptance
MCDO	Monthly Confidential Demi Official
MCGM	Municipal Corporation of Greater Mumbai
MCS	Mancheswar
MEMU	Mainline Electric Multiple Unit
M&P	Machine and Plant
MMRDA	Mumbai Metropolitan Region Development Authority
MoR	Ministry of Railways
MPT	Mumbai Port Trust
MRVC	Mumbai Railway Vikas Corporation Limited
MUTP	Mumbai Urban Transport Project
NCO	Neutral Control Organization
NOC	No Objection Certificate
NTC	National Textile Corporation
NTXR	Neutral Train Examiner
OCV	Other Coaching Vehicles
OHE	Over Head Equipment
PAM	Punctuality Assessment and Monitoring
PAPs	Project Affected Persons
PCDO	Periodical Confidential Demi Official
PCME	Principal Chief Mechanical Engineer
PCVs	Passenger Coaching Vehicles
PI	Panel Interlocking
POs	Purchase Orders
POH	Periodical Overhauling
PTC	Proving Test Certificate
PVC	Price Variation Clause
RB	Railway Board
RDSO	Research, Design and Standards Organization
RFCTLARR	Right to Fair Compensation and Transparency in
Act, 2013	Land Acquisition, Rehabilitation and Resettlement Act, 2013
RITES	Rail India Technical and Economic Service
RLDA	Rail Land Development Authority
ROB	Road Over Bridge
ROR	Rate of Return
RRI	Route Relay Interlocking
R&R	Rehabilitation and Resettlement

Abbreviation	Full Form
SBP	Sambalpur
SIP	Signal Interlocking Plan
SPARC	Society for Promotion of Area Resource Centre
SPV	Special Purpose Vehicles
SS	Shop Schedule
SSE	Senior Section Engineer
S&T	Signal and Telecommunications
TOR	Turn Over Ratio
VSKP	Visakhapatnam
WISE	Workshop Information System
WR	Western Railway
ZRs	Zonal Railways
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