6&+22/ 1'0 $66(' 8&$7,21 (3$570(17

, 7 DXGLWRI H6LKX P DLQWHQDQFH E\ 2GLKD 3UP DU\ (GXFDWRQ 3URJUDP HS XWKRULW\ 2 3(3$

+LJKOLJKW

7KH GHSDUWPHQW (3,6 DQG * ,6 ZDVRXWDGHGXDWHUHXLUHPHQWV DQDOVLVOHGLWRIWGLVFRQWLQXDQFHDQGQRXVH

^3DUDJUDSK

$ QQXDOXSGDWRQRI FKLOGUHRGV LQ&7 6 GDWDEDVHE\ XQDXWKRUL]HG EDFNHQG XHU DQG E\ SDWLQJ WKH OLG GRZQ SURFHGXUH OLG WR XQHDEOHDWRI GDWDIRUSDQQLQJ SXUSRVHV

^3DUDJUDSK

, QWRGXFWRQ

2GLKD3UP DU\ (GXFDWRQ3URJUDP HS XWKRUW2 3(3$ LXQFWRQLQJ XQGHUWKH 6FKRRODQG 0 DW (GXFDWRQ ' HSDUWPHQW60 (' LV WKH 6WDWH, P SOHP HQWLQJ 6RFLHW 6,6 IRUYHLHQJ WKH VXFFHVVXO IP SOHPHQWDWRQ RI 6DLYD 6KLNVKD $ EKLDQ 66$ DQDWRQDOOLDJ VKLS SURJUP HLQWKH6WDWH WRBEHMHVWKHJRDOVRI 8QLYHUVDO(OHP HQWDU\ (GXFDWRQ 8 ((RU IP SOHP HQWDWRQ RI SURJUP HP YDUIRXV GDWZHHWRE EFRQHFWHG FRP SXWLQJ GDQG SURJUHVP RQLWRULQJ

2 3(3$ IP SOHP HQWG,7 V\VWP RI H6LKX 3URMFWRQWLWRI VXE V\VWP V*YJ &KLOG7UFNLQ 6\VWP V &76 * HRJUDSKLFDO, QIRUP DWRQ6\VWP * ,6 DQG (GXFDWRQ3HUVRQQHO, QIRUP DWRQ6\WP (3,6 GXULQJ WRWDFN HDFK FKLOG P IQP LVHEDP IQDWLGXSOFDWDQG IDNHHQURP HQWIRUP XDWRQ SOQVIRU IXWXUHHQWDQW WRWKHHGXFDWRQ V\WP ZDKIQIUDWXFWXUHGHYHOPHQWRI HDFK FKLOGEDVHGRQKLVKHUFKLHYP HQWWRHQVXUHTXDOWHGXFDWRQ

1 HHGIRUFRQGXFWQJ IRORZ XS \$XGLW

,P SOHP HQWDWRQRI ,7 V\VWP RI H6LKX 3URMFWRI2 3(3$ ZDVDXGLWG IRUWKH SHURG DQG P HQWRQZDVP DGHIQ3DUDJUDSK RI &\$ * ∂ VBSRUW&LYLO IRUWKH\HDUHQGHG0 DUFK RQ* RYHQP HQWRI 2GLKDWKDW&76 IDLOHGGXHWR GHHFWVYHVRIWZDUHDQGDEVHQFHRI VXSHUYLVRQDQG P RQLWRUQJ IQIP SOHP HQWDWRQ RI SURMFWDQG(3,6 DQG * ,6 UHP DLQHGIQFRP SOHWHGXFWSDQQLQJ

7KLV\$XGLWIQWKHQDWXUHRI IRORZ XS ZDVFRQGXFWHGZKWKHREMFWVYHWRDWWHV ZKHWKHU UHFRP P HQGDWRQV IQ HDUOHU \$XGLW5HSRUW RQ GHYHORSP HQW DQG P DLQWHQDQFH RI ,7 V\VWP V(3,6 * ,6 DQG &76 IQFXGLQJ IQIRUP DWRQ VHFXUW ZHUHDGRSWHGDGHTXDWO DQGEHTHFWYH) GXULQJ WKHHQVXUHDFKHYP HQWRI XQLYHUVDOHOP HQWV HGXFDWRQXQGHU66\$ \$XGLWZ DVFRQGXFWHGLWKWWWFKFN

RI UHFRUGV RI 2 3(3$ HJKW LWWFW3URMFW&RRUGLQDWRUV ' 3&V HJKW%ORFN (GXFDWRQ2 IILFHUV %(2 V %ORFN 5HVRXUFH &HQWHU &RRUGLQDWRUV %5 &&V DQG 6FKRROVFRYHULQJ WKHSHULRGIURP 7KHILQDOUHSRUWDXWKHQWLFDWHG UHFRUGRIWRWDOLQFRPHRI ,7 V VWXGHQWV ZHUHDQDO\VHGXVLQJ VWXFWXUHG TXHU ODQJXDJH 64 / QWHJUDWHGZLWK &RP P LWWRHUFXP 6HFUHWDU\ RI WKH' HSDUWPHQW KRWLVDOR WKH 6WDWH3URMFW ILFHURI 2 3(3$ IQ $ XJXVW DQG UHPSRQVH RI WKH ' HSDUWPHQWZHUHFRQVLGHUHG DQG VXEVHO IQFRUSRUDWHG IQ WKH5HSRUW $ XGLW WDFNHGWKHGHYHORSP HQWRQIROORZ IQ UHFRP P HQGDWRQV

* $GGKRF DSSURDFK IQ WKH SODQQIQJ RI FRP SXWHUL]DWRQ HIRUWV KRXOG EH DYRLGHG
* 8QTXH&KLOG,' VKRXOGEHDOORWWGIRUHDFKFKLOGIRUWKHUIGHQWLFDWRQ
* ,QSXWDQGYDOLGDWRQFRQWROVKRXOGEHEXLOWQWRHQVXUHFRP SOHWHQHVDQG FRUUHFWQHVVRI WKHGDWD
* ,QLWLDWHVKRXOGEHWDNHQDGLVWFWDFWLRUSURP SWSHURGF DQGUHJXODU XSGDWRQRI GDWEDVH

$ XGLWILQGLQJV

,P SOHP HQWDWRQRI (3,6 6 ,6 VXEV WWP V

' HSDUWPHQW&RP P HQGDWRQ P DGHIQ WKHDUHDUHV $ XGLW5 HSRUWZDGKRF DSSURDFK IQ SODQQIQJ RI FRP SXWHUL]DWRQ FRQWUROV GHVFULEHG ZKHFK UHVXOWHG QQ IDLOXUH DQG GLVFRQWQXDQFH RI ZHE EDVHG (3,6 DQG GHYHORSP HQWRI IQFRP SOHWH DQG XQHDEOH* ,6

' XULQJ 2 3(3$ UHGHMJQHG DQHDUDSSURDFK *LH' LWWFW,QVSHFWRUV RI 6FKRROV RI WZDUH' ,66 WR DZHB EDVHG FHQWDODVHG (3,6 VRI WZDUH WR DGGUHVV GHIFIHQFIHVIQ WKH' ,66 DQG DGGLWRQDOIXQFWRQDOUHTXLUHP HQWRI ' LWWFW3URMFW 2 IILFHV' 32 V 2 3(3$ DQG WKH' ILHFWRUDWH RI (OHP HQWDU (GXFDWRQ' ((IRU P RQLWRUQJ DQG VXSHUYLVRQ DW HDFK VXFK OHYHV %HMGHV 2 3(3$ SODQQHG IP SOHP HQWDWRQ RI D* 36 EDVHG * ,6 VRI WZDUH IRU P DSSIQJ RI DOO HGXFDWRQDO IQWWXWRQV RI WKH 6WDWH DQG FUHDWRQ RI IQIUDWXFWXUHGDWEDVH WR EH XVHG DV GHFLVRQ VXSSRUW WWP WRROIRUWRS P DQJHP HQWQHQXUQJ TXDOW HGXFDWRQ

,P SOHP HQWDWRQ RI (3,6

2 3(3$ IP SOHP HQWG (3,6 IQ ZKWKREMFWYHV RI FRP SXWHUL]DWRQ RI SHUVRQQHO IQRP DWRQ SHQRQ DQG JUDWLW SD\ URO WHDVXU WDQF6WDWH DQG 6KLNWKD6DKD DNV 66 V XQGHU ((DQG 2 3(3$ 7KHGDWEDVHITURP HDFK' LWWFW,QVPHFWRU ,RI 6FKRROV DQG % 2 ZDV WR EHFXP XODWG DWUHPSHFWYH' 32 WKURXJK &' V 9' V ZKFK

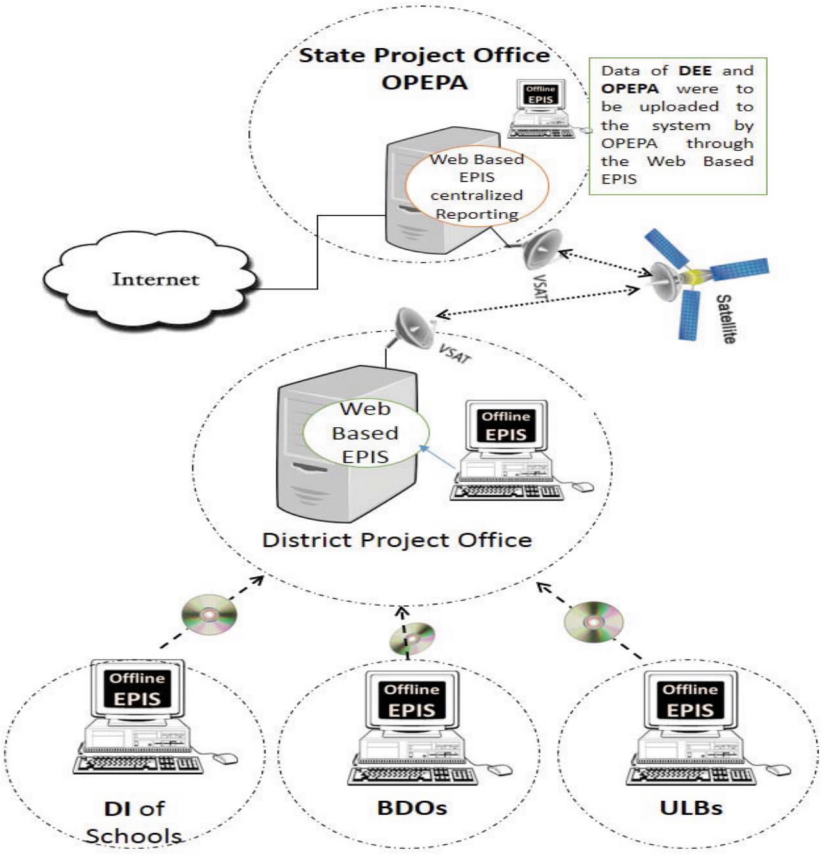
ZRXOG EH IXUWKHU QHFHVVDU\ WR 6WDWH VHOHFW DW2 3(3$ WKURXJK 9 6$ 7 FRQGFWLW IRUQ QDQHFHQWDOLVHG RQOLQH UHSRUWLQJ

,' &2 / 6RIWZDUH/ IP LWG ,6/ D* RYHQP HQWDJHQF\ ZDVDWLJHG - XO WKHUHVSRQVLELOLW IRUVXFFHVVIXOP SOP HQWDWRQRI(3,6 DWSURMFWRRWC ODNK ZLWKWHVWSXDWRQIRUFRP SOHWRQZLWKLQ[P RQWKV

3URMHFW RYHUQDQFH

\$ VSHUHWDEOVKHG EHWSUDFWHV IRU IP SOP HQWDWRQ DQ ,7 SURMFWWKDW DGGUHVVFRUH EXVQHVVSURFHVVRI DQ HQWWKHUHXKROGEHDQ ,7 WHUQJ FRP P LWHZLWKUHSUHQWDWRQRI WRS WDNHKROGHUVWRRYHUHWRYHUDOOGLUHFWRQ

Diagram depicting the data synchronisation process (executed every month) in Web Based EPIS for centralised reporting system



\$ YHUVP DOO DSHUWHWMP IQDO 9 6\$ 7 XVHG IQ ZIGHDUHDQHZRUN DVD FRP P XQLFDWRQ P HGLXP

&XVWRP LVDWRQ RI H[LWWQJ VRIWZDUHC ODNK HYHORSP HQWRI ZHEEDVHGDSSOFDWRQ DQG IQWUDWRQ ZLWH[LWWQJ 2 3(3$ SRUWOC ODNK, P SOP HQWDWRQ 1RUIQGLYGXDOVWWC ODNK %DFNRJGDWHQWC ODNK 6NLOGP DQSRZHUDW , 2 IIFHVC ODNK DQGP DQWQDQFHIRUQH\HDUC ODNK

RI WKH ,7 ILUWDWWHV &ODXVH RI WKH 0 HP RUDQGXP RI $ VRFLDWLRQ RI 2 3(3$ DOR VWSXODWHG WKDW6 WDWH3 URMHFW ILFHUU63' VKDOOFRQWLQXH6 WHULQJ * URXS IRUGHYHORSP HQWDQG IP SOHP HQWDWLRQ RI WKHSURMHFW

$ XGLWRUWFHG WKDW63' GLG QRWIRUP D6 WHULQJ * URXS SURUWR WKHGHYHORSP HQW DQG IP SOHP HQWDWLRQ RI (3,6 IQ ' XULQJ IP SOHP HQWDWLRQ RI (3,6 ZKHQ SUREOHP VQONHHURUVIQ WKH VRIWZDUH QRQIQWDWLRQ RI (3,6 IQ GLIIHUHQWIHG RIIFHV HWZ FHUWFHG D6 WHULQJ &RP P LWWH ZDV IRUP HG IQ 1 RYHP EHU 7KLV FRP P LWWH P HWRQ) RQFH DQG ZDV FKDLUHG E\ ' HSXW * HQHUDO 0 DQDJHU * 0 6\ WMP VRI ,' &2 / 6RIWZDUH/ IP LWG ,6/ WKHYHQGRUIRUWKH SURMHFWWQWDG RI EHQJ FKDLUHG E\ DGP IQLWWDWYHDXWRUW IURP 2 3(3$ 7KH ORZ OHYHO RI IQYROYHP HQWRI 2 3(3$ P DQDJHP HQWIQ SURMHFWIP SOHP HQWDWRQ FHDLQ IQGLFDWG ODFN RI SURMHFWWZ QHUWKIS E\ WKH HQWW UHGHUQJ WKH SURMHFW GHYHORSP HQWGLUHFWRQHV

' XULQJ GLVFXVVRQ $ XJXVW &RP P LWWRQHUFXP 6HFUHWDU\ DJUHG WKDWKHDG RI DGP IQLWWDWYH HQWW VKRXOG KDG WKH FRP P LWWH WR P RQLWRUWKH GHYHORSP HQW DQG IP SOHP HQWDWRQ RI (3,6 ZKIFKZ RXOGEHWWNHQ IQRDFFRXQWQIXWUH

, QDGHTXDWH IXQLHP HQWDQDOVLV

$ VRIWZDUHQDP HG µ%(7$ 1 ∂ ZDVIQ XVHIURP IQ %ORFNVRI WKH6 WDWH IRUJHQHUDWRQ RI SD EHOOVRI WKH HP SOR\HHVDQG WDFKHV 7KH6 WDWH* RYHQP HQW IQ * HQHUDO$ GP IQLWWDWRQ * $ ' HSDUW HQWKDG DOR IQLWDWG WKH SURFHVV RI GHYHORSP HQW0 D\ RI + XP DQ5 HVRXUFH0 DQDJHP HQW6 \ WMP + 506 ZDW WKHREMFWVYH WRHQDEOHDOOHMEOVKP HQWRI DOOGHSDUW HQWWRFDUU RXWPHURQQHO P DQDJHP HQWWDOVFWRQVONHUFUXLW HQWSURP RWRQVWDQVHUVONHDYH WDIQIQV GHSXWDWRQV FRXUWFDHV SHQRQ SD\ROOSURFHVVQJ HW WKURXJK DZHEDVHG VVWMP

: DWRXWFRQVGHUQJ WKHXVEIODWV RI + 506 DQG %(7$ 1 WKH2 3(3$ DZ DGHG -XO WKHZ RUN RI GHYHORSP HQWRI \HWDQRWKHUVMP IODU RI WZDUH(3,6 WR DGGUHVVMP IODU+ 5 IXQFWRQDOWHVONHSD URO SHQRQ FRXUWDHV 7KH REMFWVYH RI (3,6 DOR IQFOXGG WKFNQJ RI VFKRROGHYLDQFIHV WFKHUDWRQDOVWRQ DQG P DQDJHP HQWRI WDQVFWRQV DQG SRWQJ V 7KH (3,6 DIP HG WR FRYHU ORFDWRQZ KIFKIQFOXGG EORFNVE\ UHGHMJQIQJ HDUDHUEDQRQG' ,66

: HQRWHG WKDWGXUQJ IP SOHP HQWDWRQ WWJHV WKHUHZ DVIQDGHTXDWIQYROYHP HQWRU GIUHFWRQ E\ 2 3(3$ P DQDJHP HQW\$ VDUHVXOWRXWRI WKH WWJHWG ORFDWRQV (3,6 FRXG QRWEH IP SOHP HQWG IQ EORFNVDV %(7$ 1 ZDV VXFFHHVVIXO0

$ WLWWQW IUFWRU0 ,6 2 3(3$ 3URJUDP P HU632 3URJUDP P HU $ QIXO' LWWFW\QSHFWRU RI 6FKRROV KRUGKD' DW(QW 2 SHDWRU. 1 DJDU(VWEOVKP HQW2 IIFHU' ((DQG 0 DQDJHU([HFXWYH 740

$ VRIWZDUH GHYHORSHG E\ 2 GLVKD &RP SXWU\ $ SSOFDWRQ &HQWH UHDWQJ SD\URO P DQDJHP HQW VWP RI 3DQFKD DW5 DV HSDUW HQW* RYHQP HQWRI 2 GLVKD

' ,V %ORFNV 8 / %V 32 V ((DQG632

UXQQLQJ WKHUHDQG2 3(3$ KDG WRUHGXFH 1 RYHP EHU WKHFRYHUDJHIURP WR ORFDWRQVH[FOXGLQJ ORFDWRQV EORFNVDQG 8 / %V

&KHFNLRI UHFRUGVRI VDP SOHGGLVWULFWHYHDDGWKDWDOO 32 VZHUHQRWXVLQJ (3,6 7KH' 32 VZHUHP DLQ) UXQQLQJ ZLWKFRQWDFWDOHP SOR\HHVDQG WKHUSRUURO UHFRUGVZHUHEHQJ JHQHUDWGDQGP DLQWDLQHGWKURXJK ([FHOVKHHW\$ IWUXVLQJ (3,6 XSWR0 DFK ') ,RI VFKRROVDOR GLVFRQWQXHGWKHVP HDQGDGRSWGWKH +50 6ZKIFKZDVP DGHP DQGDRU IRUDOO' ' 2 VIURP \$ SUIO 7KLVDOR IQGIFDWGIQDGHIXDWUHTUHP HQWDQD) VLEHRUHWDNQJ XS WKH SURMFWZKIFK UHVXOWGIQUHGXFWRQRI VFRSHP IGZDGXUQJ IP SOPP HQWDRQDQGGLVFRQWQXDQFH RI (3,6 IQ' 32 VDQG' ,V

' XUQJ GLVFXVVRQ \$ XJXVW &RP P LWWRQHUFXP 6HFUHWDU\ DGP LWWGODSVHRI SODQQLQJ RQ WKHSDUWRI 2 3(3$ DQGWWDWG \$ XJXVW WKDW(3,6 ZDVEHQJ XVHGIQ6WDW3URMFW2 IIIFH 632 DQG' ((%XWKHIDFWUHP DIQHGWKDWWKEDVF REMFWYHRI (3,6 *YJ WDFNQJ RI VFKRROOMYHDYDFDQFIHV FRXUWFDVHV WFKHU UDWRQDOZDRQ WDQVHUDQGSRWQJ FRXQGQRWEHP HW

3URMFWP RQLWRULQJ 3DP HQWWRYHQGRUZDWKRXWGHMYHOPSP HQWRI RQWDFWG P RGXOH

: HEEDVHG(3,6 ZDVWKVHUYHDVDQHIIHFWYHRQDQH+ XP DQ5 HVRXEH,QIRUP DWRQ 6\VWP +5,6 IRUFHQWDDVHGP RQLWRULQJ DQGUHSRWQJ WRROIRUWKHGHFLVRQ VXSSRUWV\VWP IQWDFNQJ YDFDQFIHVDQGFDSDFLWP DSSIQJ DWYDDIRXVORFDWRQV 2 QHRI WKHREMFWYHVRI (3,6 ZDVWKHP DLQWDQDQFHDQGXWDRQ UHDMGHFLVRQV

: HQRWHGWKDWGDWZDVWDQP LWWGIQ&' VE\ WKH' LWWFWWR2 3(3\$ IQWDGRI V\QFKURQLVDWRQ WKURXJKWKHZHE DSSOFDWRQ 7RDQDXGLWXHU WR IXQIVKWKH ZHE DSSOFDWRQRI (3,6 IRUYHUIFDWRQ2 3(3\$ SURGXFHGD' 9' FRQWQIQJ VRP HUHSRUWIIQVDQGGDWSHUWQIQJ WR KRUGKD' LWWFWZKIFKGIGQRWFRQWQ WKHIQWQHGZHE DSSOFDWRQDVHQYLVJHGIQ WKHSURMFWSURSRVDO 7KLVIQGIFDWG WKDWWKHP RGXOHZDVQRWGHMYHOPSHG

%XW2 3(3\$ SDIG \$ XJXW ±0 D, C ODNKZKIFKIQFOXGHGZHE EDVHGDSSOFDWRQFRWWRUC ODNKZDWRXWYHUI\IQJ WKHGHDYHUDEOHV

7KXVGXHWRQQGHYHOPSP HQWRI WKHZHE P RGXOH2 3(3\$ FRXOGQRWDFKIHYHWKH HQYLVJHGREMFWYHVRI (3,6 ZHVXSHUYLVRQDQGP RQLWRUIQJ WKURXJKFHQWDDVHG UHSRWQJ \V WWP IRUGHFLVRQVXSSRUW

' XUQJ GLVFXVVRQ &RP P LWWRQHUFXP 6HFUHWDU\ WWDWG WKDW2 3(3\$ VKRXOGVKDUH HYLGHQFHRI HIXWQFHRI P RGXOHWR\$ XGLWLDYDLODEOH+ RZHYHUWKHVP HZDVQRW VKRZQ\$ XGLW6HSWP EHU

7KXVGXHWRSRRUSURMFWSODQQLQJ RZQHUVKLS DQGP RQLWRUIQJ RI2 3(3\$ ZHB EDVHG (3,6 VRIWZDUH FRXOG QRWEH GHYHORSHG DQG IP SOPHQWDRQ RI WKH FXWRP LVHGYHUVRQRI (3,6 IDLOHGIQVSLWRI HIXSHQGLWXHRI C ODNK

, P SOHP HQWDWLRQ RI * HRJUDSKLFDO, QIRUP DWLRQ 6\ VWHP * , 6

2 3(3$ GHFLGHG WR GHYHORS DVWDWH* OREDO3RVLWLRQLQJ6\VWHP *36 EDVHG * HRJUDSKLFDO, QIRUP DWLRQ6\VWHP *, 6 VRIWZDUHZDV DOORFDWHG LQ DOOKHHGXFDWLRQDO IQIUDVWUXFWXUHGHMDOVZLWKSKRWRJUDSKVWRDFWVDGHFLVRQVXSSRUWV WHRSWLRQ WKHVRS P DQDJHP HQWRI 2 3(3$ IRUVSHG\ DQGDFFXUDWHGHFLVRQ SURYLGLQJ IQIUDWUXFWXUHLH VFKRROVEXLOGLQJVWRDGMXVWHVWLPDWHV WR HQVXUHTXDOLW\HGXFDWLRQ" HSLWHVSHQGLQJ C FURHRQWKHSURMHFW2 3(3$ IDLOHGWRDFKLHYHWKHREMHFWLYHVIRUHDRQVGHMDOHGXQGHU

' DWDTXDOLW\

$ NH\ HOHP HQWRI WKH SURMHFWZDV WR FUHDWH DGDWDEDVH KDYLQJ ORFDWRQDO IQIRUP DWRQDQGDYDLODEOHP HQWHVIQ VFKRROVIQ2 GLVKD7KHZRUN ZDVDZDUGHG WR2 &&/ WKHYHQGRUIQ$ SULO WR FUHDWHWKHIQIUDWUXFWXUHGDWDEDVHZLWKIQ WKUHHP RQWKV2 &&/ VXEP LWWGLWQ' HFHP EHU WR2 3(3$ 6HYHUDOHHURUVIQ WKHGDWDEDVHUHFRUGVIRXQG E\ 63' 2 3(3$ 2 &&/ UHVXEP LWWGWKHGDWD0 DUFK EXWZDVP LQDUHURUV7KHHQWHGDWRQ* ,6 VXEP LWWGE\ 2 &&/ ZDVWREHVFUXWLQL]HGDQGSD P HQWZDVWREHUHDDGWKH TXDOLW\RI ZRUNGRHE\ $ SURMHFWHYDOXDWRQFRP P LWWHHYDOXDWHGWKH FRQP LWWHRQ) YHULFLHGWKHVRWO QXP EHURI VFKRROVYJVj YJV7KHDFWXDOQXP EHURI VFKRROVXSLYH HGDJDQWZKLFK ERWKSKRWRJUDSKVDVZHOODV* 36 UHDGLQJ VZHUHSUHP HQWZDWRXWH[P IQIQ RWKHU HURUV7KHIIQDOSD P HQWZDVUHDDGE\ $ SURJ VRWKHYHQGRUEDGRQWKH YHULFLFDWRQ SRWXEP LWWGE\ WKHFRP P LWWH7KHFRP P LWWHKRZHYHU OHIWD JDS IQ HQVXUQJ WKHTXDOLW\RI GDWDDVVXEP LWWGE\ 2 &&/ GXULQJ IIQDO YHULFDWRQ

$ QDO VLVRI GDWDE\ $ XGLWSHUMQIQ WR SKDVH, ZRUN UHYHDOHGWKHIROORZ IQ HURUV

* 2 XWRI UHFRGVRI VFKRROVFUDWFDOHURVQHVFKRROVKDYIQ GXSOFDWH ORQJLWXGH DQGODWXGH P IWIQ SKRWRJUDSKV GXSOFDWH SKRWRJUDSKV HWZHUHQRWFHGIQ VFKRROV SHUFHQW6XFKNIQGRI HURUVZRXOGHDG WR P LVOHDGIQJ IQIRUP DWRQ WKHWRS P DQDJHP HQWIQ WKIQJ GHFLVRQ SURYLVRQRI QHZ VFKRROVIQIUDWUXFWXUHIDFLOLWHVWRWKHUHTXHG VFKRROV$ V DQIQWMQFH RP HRI WKHHURUVDUHIIQGXWMDWGE\ORZ

, QXWMDWRQ ' IIHUHQWSFKRROVKDYIQ GHORQJIWXGHDQGODWXGH

1 DP HRI WKH' DWDFW	6FKRROI DP H	/ DWXGH	/ RQJIWXGH
* DQMP	. RIQSKXOD3 6		
* DQMP	. XWP EDUL3 6		
* DQMP	6IDOMQJL3 6		
* DQMP	7 DEXGLD3 6		

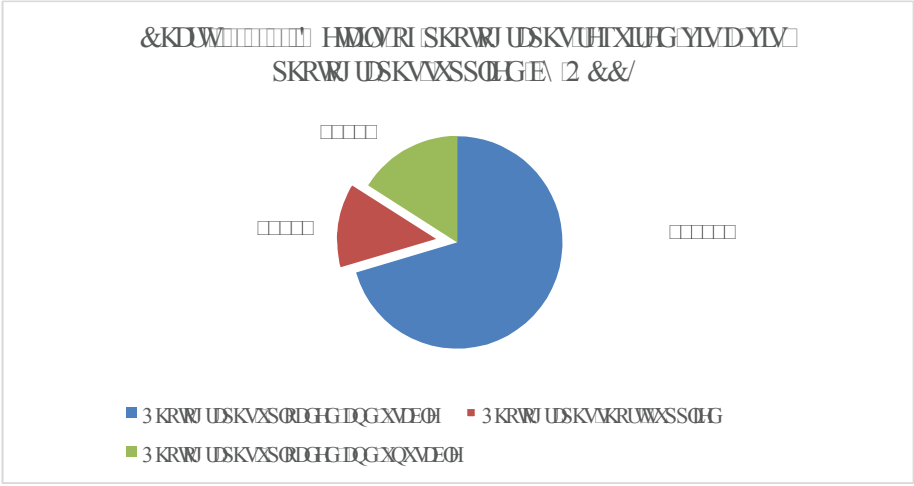
,QGXVWULDORQ6FKRROVKDYLQJ3XEOLF6FKRROV

1DPHRI6WDWH'LVWULFW	6FKRRO1DPH	3KRWRJUDSK	0DLQ3KRWRJUDSK	0DLQ3KRWRJUDSK
$QJXO	6DUDZDW6KLVKX0DQGLU	,0*B	1XOO	1XOO
$QJXO	'$9 3XEOF6FKRRO	,0*B	1XOO	1XOO
$QJXO	1LJDPDQGD,QWHUQDWLRQDO6FKRRO	,0*B	1XOO	1XOO

,QGXVWULDORQ6FKRROVZKHHWKHSKRWRJUDSKVZHUHGXSOLFDWHGDFURVV6FKRROV

1DPHRI6WDWH'LVWULFW	6FKRRO1DPH	3KRWRJUDSK	3KRWRJUDSK	3KRWRJUDSK
$QJXO	'DDEHKHDVKL66	3,0*B	3,0*B	3,0*B
$QJXO	%UXW36	3,0*B	3,0*B	3,0*B
$QJXO	7HQWKRL66	,0*B	,0*B	,0*B
$QJXO	1XDVDKL36	,0*B	,0*B	,0*B

*2&&/KDGWRVXSSOUHSKRWRJUDSKVIURPHDFKVFKRROI7KLVPHDQWVXEPLWWRQRI SKRWRJUDSKV IQUHVSHFWRI VFKRROVDFURVV2GLVKD%XWDXGLWRUWGVKDWRQO\ *SHUFHQWSKRWRJUDSKVZHUHXSORDGHG



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*7KH VFKRO SKRWRJUDSKV ZHUH VDYHG LQ WKH GLVNV IQ IRQH DV FRUHSSRQGLQJ EORFN FRGH 7KHQDP HVRI WKH ILOHVWRUHG LQ WKH GDWDEDVH IHOG 7KURXJK WKLV QQN ZH ILOHQDP HRI WKH IP DJH WKH VWMP FRXQG UHWULYHWKH IP DJHRI WKH VFKRO EHQRWHG WKDWKHZHUHXQDEOH WROLQNDQ\ RI WKH GDWDEDVH ILOHQDP HVIQ WKHGDWDEDVHZKIFKZRXOGQRWHHWKH QQNHG IP DJH ILOHQDP HV

WKHUHE\ RQO SKRWRJUDSKVZHUHWDJHGWRVFKRROVUHQGHULQJ SKRWRJUDSKVZLWKRXWXVH

7KXVWKHGHYHORSPHQWRIHURUSURQHDQGIFRP SOHWH* ,6 VRIWZDUHZKFKFRXOG QRWEHSXWWRXVHIRUSODQQLQJ DQGGHFLVLRQSXUSRVHVEHFDXVHRIWKHXQUHDOLDEOH RI WKHGDWDUHQGHUHGE\ SHQGLQJUHRI C FURUHIQUXFWXRXV

' XULQJ GLVFXVVLRQ $ XJXVW &RPP LWWHRHUFXP 6HFUHWDU\ WDWHG WKDWWKH SDPHQWZDVUHDHGWR 2 3(3$ RQ WKHEDVLV RI UHFRP PHQGDWRQV RI WHFKQFDO FRP PLWWHH

%XW FRP PLWWH KDG UHSUHPHQWDWRQ IRP 2 3(3$ DQG LW VKRXG KDYH UHFRP PHQGHG IRUUHDHDVHRI SDPHQWV WUDGLWLRQFFXUDF\ DQGFRP SOHWHVV RI WKHGHDYHUDEOHVPSURYLGHGE\ 2 &&/

5 HYLDORI SKDVH,, SURSRVDOGHSLWHUURQHRXVGDWDEDVH

,Q WKHFLUFXP VWQFHV RI SUREOP VRI GDWDUHDEOLW DQG XVDEIW RI * ,6 LWZDV GHFLGHG IQ QRWWRJR DKHDG ZLWK SKDVH, RI WKHSURMHFW+ RZHYHU RQ WKH EDVLV RI FRP PXQFDWRQ UHFHLYHG IURP 0 V* HR, QIRWFK/ IP LWHG ' HFHP EHU WKHHDGHUSURSRVDORI SKDVH,, ZRUNFRUGHYHORSP HQWRI ZHEEDVHG* ,6 V\ VWP ZDV DUEWDULO UHYLVHG -DQXDU 2 3(3$ HQJDJHG IQ IGHQW\ IQJ WKHDSSURPULDWHYHQGRUFRUGHMJ QIQJ ZHEEDVHG* ,6 WKH0 IQIVW RI + RXVQJ DQG8 UEDQ3RYHUW\ $GMLQLVWDWRQ* R, IGHQWLHG SURPULHWRUV ZKRGHDOW IQ* ,6 VRIWZDUH2 3(3$ KRZ HYHUDZ DGHGWKHZRUNRI SURMHFWPSOP HQWDWRQ WR* HR, QIRWFK IQ0 DUFK ZKFKZDVRQEHRI WKHYHQGRUVRI 2 &&/ GXUQJ SKDVH, ZRUN7KHZRUNZDVVSOWQWRIIYHZRUNV DQGIDZDGWR* HR, QIRWFK IRUC ODNKZDWRXWQYLWQJ RSHQWQGHUHWQGHUQ WKHJURQG RI VQJOH VRXUFHSURFXHP HQWDQGZDWRXW[SORUQJ SRWEELW RI RWKHUHQJLEOHYHQGRUV

7KH* ,6 DSSOFDWRQ ZDV WR EH GHYHORSHGZLWK[LWQJ GDWEDVHZLWK2 3(3$ GHYHORSHGE\ 2 &&/ GXUQJ SKDVH, ZRUN ZKFK FRQWQXHG IQ ODWXGH IQ UDWXFH SKRWRJUDSKV HWF WKH IRUHJRQJ SDUDUDSK* HR, QIRWFK ZDV WR FRP SOHWHWKHZRUNVZLWKLQ[P RQWKV IURP WKHGDWRI ZRUN RUGHU7KHDSSOFDWRQ VRI WZDUHRQ* ,6 ZDVIQWDOHGIQ WKH VHUYHUDW2 3(3$ DQG WWWHGIQ $ XJXVW 7KH SKDVH, ZRUN WDWHG WKDWWKH EHHQFRP SOHWHGE\ * HR, QIRWFK ZDV GHIFLHQWDV WKH ORFDWRQ DOGDWRI VFKRROV QOXGHG DWRI WKH GDWDXWH ZDVIQFRUUHFWDG WKHGHYHORSHGZHEEDVHG* ,6 V\ VWP ODFNHG SURYLVRQ RI KDEWDWRQ EDVHGDQDO VVZKFKZDVDEDVF UHIXUHP HQWRI * ,6 WR JHWWKH IQFRP DWRQ RQ KDEWDWRQVZKFKZDVQHGHG1RUSODQQLQJ IXUWKHU VFKRROQJ IDFLOWHV

' XULQJ GLVFXVVLRQ $ XJXVW &RPP LWWHRHUFXP 6HFUHWDU\ DVNHG2 3(3$ WR IXUQVK MXWWFDWRQ WKDWWKLVZHEEDVHG* ,6 VRIWZDUHDFTXLUHGE\ 2 3(3$ ZDV

$ UF* ,6 6HLVHUVWQGQG GLG GLVRQ C ODNK $ UF* ,6 $ UF(GLVRUC ODNK $ SSOFDWRQ GHYHORSP HQWZDWKGXDOOQ XDJHSRUWC ODNK DWP IJUDWRQ DQGIQWHOODWRQ WWWQJ HWC ODNK 3UQWQJ RI P DSVDQGSOFHP HQWRI WFKQFDOH[SHUWC ODNK

WKHRQO VRIWZDUHDYDLODEOHIQWKHP DUNHW2 3(3$ KRZHYHUFRXGQRWXQGHUVWDQG WXWLFDWRQDVRI 6HSWHPEHU

, P SOHPHQWDWRQRI &KDSWHU 7 UDFNLQJ 6\ WHP &7 6

$ GDWDEDVHRI DOOFKLOGUHQRI \HDUVZKWHUQDP HDJH VH[FDWHJRUDQDWLRQVIRUQRWDWQGIQJ VFKRRODQG RWKHUQGIFDWRUVZDVGHYHORSHGRQWKHEDVLVRI GDWDFROOHFWHGRQ2 UWRD &KLOG&HQVXV 7KLVGDWDEDVHZDVORDGHGIQWR6WDWHGDWDEDVHVHLYHUDQG GLWLFWHYHLV7KHREMHFWLYHVZDVWRGHYHORSDQRQOLQH&7 6ZKLFKWKHFXUHQW VWDWXVRI HFKLOGZRXOGEHDYDLODEOHIQWKHZHE7KH&7 6YDOLGDWRQDQG XSGDWQJ SURFHVZDVDGRSWGWRXSGDWHFKDQJHVRI WKHFDVHGXFDWRQSURJUHVV IQGLFDWRUV SHUFHQWJHRI P DUNVHFXUHG IQWKHDQQXDO H[P IQDWRQ VFKRROGURSRXWRI VFKRROVDQGQHZ DGP LVWRQVRI WKHFKLOGUHQIRUWKH\HDV DQG 7KHUHJWUDWRWKHUFKLOGXSXLY ZDVFRQGXFWGQ DQG WKHFKLOGGDWZDVXSGDWGIRUWKH\HDV DQG XSGDWQJ SURFHVZDVDGRSWGWRXSGDWHFKDQJHVRI WKHFDVHGXFDWRQSURJUHVV IQGLFDWRUV SHUFHQWJHRI P DUNVHFXUHG IQWKHDQQXDO H[P IQDWRQ VFKRROGURSRXWRI VFKRROVDQGQHZ DGP LVWRQVRI WKHFKLOGUHQIRUWKH\HDV DQG 7KHUHJWUDWRWKHUFKLOGXSXLY ZDVFRQGXFWGQ DQG WKHFKLOGGDWZDVXSGDWGIRUWKH\HDV DQG XSGDWQJ SURFHVZDVDGRSWGWRXSGDWHFKDQJHVRI WKHFDVHGXFDWRQSURJUHVV IQGLFDWRUV SHUFHQWJHRI P DUNVHFXUHG IQWKHDQQXDO H[P IQDWRQ VFKRROGURSRXWRI VFKRROVDQGQHZ DGP LVWRQVRI WKHFKLOGUHQIRUWKH\HDV

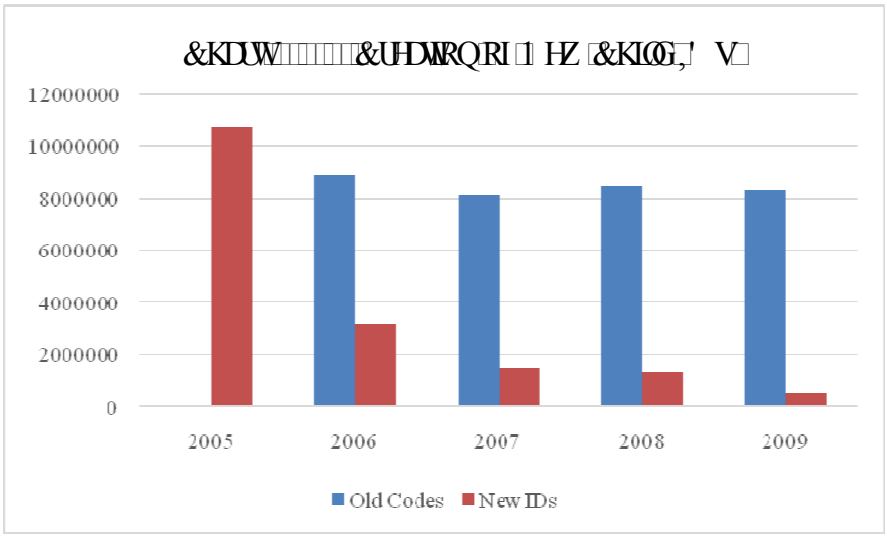
$ XGLWQRWHGWKHIROORZ IQJ GHILFLHQFLHV

1 RQ DOORP HQWRI 8 QLTXH&KLOG,'

' XHWRQRQ DOORP HQWRI 8 QLTXH&KLOG,' VRHDFKFKLOGIRUWKHUHJLVWHUHGQWLFDWRQ DVUHFRP P HQGHGIQHDUHUS XGLVS HSRUWVREMHFWVRI FRQWUROXRVVDFNLQJ RI HDFKFKLOGIRUHGXFDWRQDOODQGHFRQP LFVWDWXVFRXOGGQRWEHDFKLHVHG

2 3(3$ GHVYHORSHGDFKLOGGDWDEDVH &7 6 FRQWQLQJ FKLOGIQIRUP DWRQDNHFKLOG QP H JXDGLDQ YLOODJH VFKRROFODVV GDWRI ELUWK DQXDODWWQGDQFH P DUNV VHFXUHG HWV DI WUFRQGXFWQJ DGRRUVWRGRRUVXSYHV GXULQJ 8 QGHU&7 6 HDFKFKLOGZDVWREHSURYLGHZ DXQLTXHFKLOGFRGHWKDFNLVKHUHGXDWRQDO DQG VRFIRHFRQP IF VWDWXV7KHGDWDEDVHZDVXSGDWGHYHU \HDUXS WR XQWO IQWRGXFWRQ RI 5 LJKWWR(GXFDWRQ $FW 7UDFNLQJ WKHVWDWXV RI DFKLOGLV SRWLEOHIRQ WKURXJKDGRSWRQ RI XQLTXHFKLOG,' 2 3(3$ FOLP HGWKDWWKDG DGRSWG WKHUHFRP P HQGDWRQ P DGHIQ WKLV UHJDUG IQ WKH $ XGLW5 HSRUWRI &RP SWROOHUDQG$ XGLWRU* HQHUDORI ,QGLD

7KHFKLOGGDWEDVHZDVEXLOWGXULQJ DQG WKLVZDVJDQ YDOGDWGWKURXJK $ FFRUGIQJO FURUHFKLOG,' VZHUHDOORWWGWRDOOWKHFKLOGUHQRI WR \HDUV RI DJH,QVXEVHTXHQW HDUV &7 6XSGDWRQZDVGRQHIRUWKHFKLOGUHQRI WR \HDUVDJHJURXS+ HQFH GXULQJ WKH\HDUV WR WKHFKQFHVRI IGHQWLFDWRQRI QHZ FKLOGUHQZRXOGEHP HDJUHDQWWZKRP QHZ FKLOG,' VZHUH DOORWWGXULQJ %XWLWZDVREVHUYHGWKDW ODNKQHZ FKLOG,' VZHUH DOORWWGXULQJ 7KHUHZHUH FURUHFRGHVIQUHSHFWRI DOOGLVWEWRQGDOORWWG GXULQJ DVGHSLFWWGIQWKHFKDUWEHORZ



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2 3(3$ GLG QRWXSGDWH WKH FKLOG GDWEDVH GXULQJ GXH WR GHD) HG VRI WZ DUH P RGLIFDWRQ SURFHVV IQ WQH ZDK 5 7($FW WFUHDWG DQRWKHU VRI WZ DUH EDVHG RQ 5 7(UHIXLUP HQWGXULQJ DWD FROWRI C ODNK ,Q WKH QHZ VRI WZ DUH QHZ IXQFWRQDOWLV IQ WKH WR 5 7($FW Z HUH DGGHG DQG WKH IXQFWRQDOWLV ONH SURYLVRQ RI XQLTXH FKLOG,' IQFRUP DWRQ RQ DSSHDUDQFH IQ DQQXDO H[DP IQDWRQ P DUNV VHFXUHG HW Z HUH UHP RYHG 7KH FRGIQ SDWWQ IQ UHVSHFWRI YIODJHV VFKRROVDQG FKLOGUHQ Z HUHFKDQJHGDQG WKH QHZ GDWEDVH OR WW WKHOQN WR WKH HDUOHUGDWEDVHV RI WR

: HIXUWKHUQRWHG WKDWGXH WR IP SURSHUUHDWRQDOIQWJUW FRQWDQW IP SRVHG IQWR WKHGDWEDVHGHMJQV WKHUHZ HUHP XOWSOHFKLOGQDP HVP DSSHGWR VIQJOHFKLOG ,' 7KHUHZ HUH VXFK FDVHV IQ DQG FDVHV IQ GDWEDVHV

7KXV ZDWRXWDXQLTXH FKLOG,' 2 3(3$ IDLOHGWR WDFNHDFK FKLOGIRUHGXFDWRQDO WWDXVRQDQDQQXDOEDVLV WKHUE\ GHHDQJ WKHREMFWYHRI IP SOHP HQWWRQ WKH VRI WZ DUH" HVSLW WKH UHFRP P HQGDWRQV P DGHIQ WKH HDUOHU$ XGLW5HSRUW VXFK ILUHJXDUWHVQRWRQ) SHUVWG EXWKHP DWWUZ DVQRWORRNHGIQWR ZKOHP DNQJ P RGLIFDWRQWR WKH&7 6 IQ

' XULQJ GLVFXVVLRQ $XGLW &RPPLWWHH PHPEHUV FRQILUPHG WKH SURSRVDO RI 2 3(3$ IRUP DSSLQJ WKHFKLOGGDWD RI DQG P DQXDOO WHFKQLTXHFKLOG,' KDVQRWEHHQ DGRSWHG VLQFH

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$ QDO VLVRI GDWEDVHUHYHDOHG WKDWWKHUHZ HUHLQFRQVLVWHQFLHVLQWKHGDWEDVHDV EHORZ

L **$ EVHQFHRI UDQJHFKHFNV** HIRXQG WKDWWKHUHZ DVQR DJHOLPLWDWRQ IQ WKH ILHOG FDSWXUQJ WKH GDWD*LH* WKH FODVV DWWQGHG E\ WKH FKLOG7 KLV UHVXOWG IQ HURQHRXV GDWD FDSWXUH DFURW WKH \HDUV FKFHNHG IQ $ XGLW 7 KHVHHUURUV ZHUHQRWG WR WKH HQWLWURP FDVHV RI VR FDVHV IQ

6IP ILDUYDOGDWRQ FRQWROVZHUHODFNLQJ IRUTIOOQJ FKLOGFDWRU 6&67 2%&2 WKHVRUP RWKHUWRQJXH EDVHGGRQDQJHVSRNHQ IQ WKH6WWM UHDJIRQ UHDVRQ1RUVFKRROGRSRXWHWW OHDGIQJ WR XQUHDEOHGDWDQ ZURQJ P DQDJHP HQWIQRUP DWRQIRUSODQQIQJ

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LL **1 RUHHLHQWDOIQWJUW FKLOG** $ XGLWQRWHG WKDWWKHGDWHQW VFUHQ DFFHSWG FKLOG? WLOODJH FRGHVZKFK ZDVQRWYDOGDWEDG E\ WKH YLOODJH P DWMUGDW7 KLVUHQGHUHG FKLOGUHFRUGVRI DQG UHFRUGV RI ZLWKRXWDQ\ YLOODJH7 KXV WKHFKLOGSRSXODWRQ FRQWV VXFK YLOODJHVZRXOGP LVOHDG WKHSODQQIQJ IRUIQIUDWWXFWXUH, QWWQFHVRI VXFKFDVHVDUHDVIROORZV

, OOXWWDWRQ

&KLOG,'	9 LOODJH&RGH	5 HP DUNV
' %&[	' %* 9 [	1 RWDYDLODEOHIQ YLOODJH
' &[	' %* 9 [	GR
' %&[	' %* 9 [	GR
' %&[	' %* 9 [	GR
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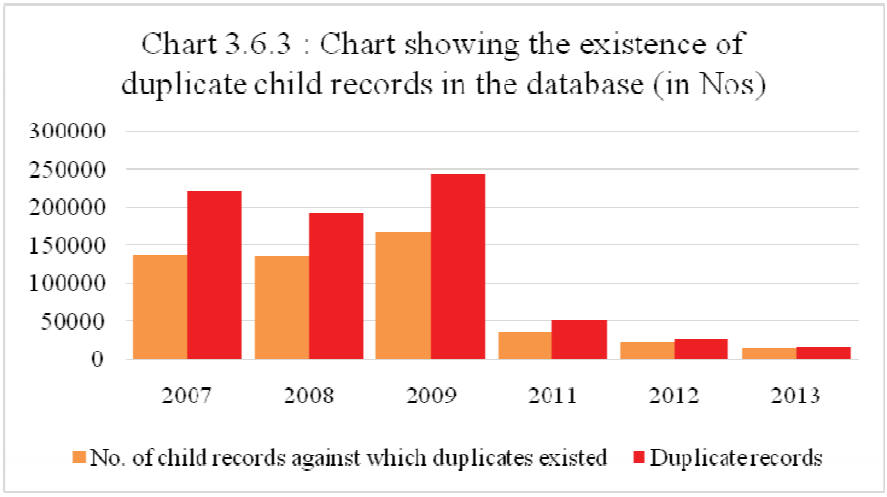
$ VSHU* R, IQWXFWRQV VWP RI YLOODJH HGXFDWRQ UHJIVWUV9 (5 ZDV IQWRGXFHGDYLOODJH OHYHOWR WDFNDOOFKLOGUHQIRP 7KH 9 (5 VZHUHWREHP DIQWHGE\ WKH9 ILOODJH(GXFDWRQ&RP P LWWHHV9 (&V2 QH RI WKHSXUSRVHV RI VXFK VXUYH\ ZDV WR HOP IQDWJKRWWFKLOGUHQZKRVHQDP HV DSSHDUIQP RUH WKDQRQHVFKROO%XW+ HDG0 DWWUV9 (&VZKRZHUHUHSRQWEOH IRUXSGDWQJ9 (5 VGLG QRWP DNHUHJXDUXSGDWRQIRUZKFK2 3(3$ IQWRGXFHG H9 (5 V WWP DIWUFRQGXFWQJ DIUHMKRXVHKROGVXUYH IQ&KLOG&HQVXV DW DFRWWRI C FURUH7KIVGDWEDVHZDVYDOGDWG IQ DWD FRWWRI C FURUH,WZDXSGDWG IQVXEVHTXHQWHDUXS WR H[FHSWRUWKH\HDU

$ QDO VLVRI DERYHFKLOGGDWEDVHUHMHDOHGWKDWQFDVHRI ODNKFKLOGUHQNH IGHQWLILHVONHQP HGDWRI EIUWK JXDGLDQQP HDQGYLOODJHFRGHZDVH DFWWKH VP HIQGIFDWQJ GDWUHGXQGDF\7KIV DOR IQGIFDWG SRWELOLW RI JKRWWFKLOGUHQ IQ VFKROV7KH SUHMHFH RI JKRWWLQWRQFHV KDG GLUHFWP SOFDWRQ RQ * RYHQP HQWH FKHIXUIQ VRIDUDVP IGGD P HDOTUHHWH WRRN XQIRUP HWDUH FRQFHQHGEHMGHVZURQJ UHSRWQJ RI VRWOILJXUHVIP SDFWQJ WHSODQQIQJ



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' XUIQJ GLVFXVRQ \$ XJXVW &RP P LWRHUFXP 6HFUHWDU\ DJUHGDQG WRDMG WKDWKLVZRXOGEHWNHQFDUHRI E\ IODJIQJ GXSOFDWHFKLOGUHFRUGVEDVHGRQQP H RI WKHFKLOG SDUHQWQP H GDWRI EILWKDQG YLOODJHIQWKHVRIWZDUHIURP

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' DWXSGDWRQ WR &76 ZDVDQ DQXDOSURFHVV 7KHFKLOGUHFRUGVRI WKHHDOOHU\HDU ZHUHSUIQWGE\ WKH' 32 VIQ\SHFILIHGIRUP DW YLOODJHZLVH VFKRROZLVHIURP WKHVV\VWP DQGGLVWEXWGWR WKH9 (&RI HDFK YLOODJHDORQJ ZLWKEODQNIRUP DW WKURXJK WKHUHPSHFWVH %RFN 5HVRXFH &HQWU &RRGLQDWRU %5 && &OXVWU 5HVRXFH &HQWU &RRGLQDWRU &5 && 7KHVHSUIQWGUHFRGVZHUHYDOGDWGE\ HQXP HDURUV+HDGDWWMVWMFKLVIURP P DQXDODWWQGDFHUHFRGVDGP LWRQ UHJLVWMVIRUIQVFKRROFKLOGUHQDGIURP KRXVHVXUYH IQFDVHRI FKLOGUHQZKR ZHUHRXWRI VFKRROWDDVHUHGWRRWKHUVFKRROVQ FDVHZKHUHDFKLOGZDVIQWKH ODWEXWZDVQRWQWKHVFKRRODWWQGDQFHUHJLWMUWKHHQXP HDURUP DUNHGWKHFKLOG UHFRUGDVGHOHWMGWDQVHUHGWRRWKHUVFKRROVQ,QFDVHZKHUHDFKLOGZDVIQ WKH ODWEXWZDVQRWQWKHVFKRROWDDVHUHGWRRWKHUVFKRROVQ,QFDVHZKHUHDFKLOG UHFRUGVGHOHWMGWDQVHUHGWRRWKHUVFKRROVRUWRRWKHUVFKRROHWDVWKHFDVHP D EH DQGDJDLQQWHIWMQJ FKLOGUHQ XSGDWGWKH FODW RI WKHFKLOG SHUFHQWMH RI P DUNVVHFXUHGQXP EHURI DWWQGDQFHVHWQ WKHIRUP DW7KHYDOGDWRQSURFHVZ DVUHYLHZHGE\ WKH&5 &&V%5 &&V7KHVHYDOGDWGP DQXDOUHFRUGVZHUHVHQW WR WKH' 32 ZKHUHGDWIRUP WKHVHUHFRGVZHUHHQWHUHGQWR WKH &76 7KH GLVWMFWWKHQVHQWKKLVGDWWR WWDWHRUDDGPQ7KHQHZRUNDGP IQLVWMRU DQGSURJUP P HURI WKH6WDWH3URMHFW2IIIFHXVHGWRFRQVROGDWHGDWDIQWKH 6WDWHVHLYHU)RUWKLVNRE WKH2 3(3\$ SDJG SHUFKLOGWKHQXP HUDWRVIRUGDWD FROOHFWRQDQGG SHUFKLOGIRUGDWDHQWIRUWKH\HDV DQG

) RUP D=,Q6FKRO&KLOGUHQDQG) RUP E=1HZ FKLOGUHQVFKRROEODQNIRUP

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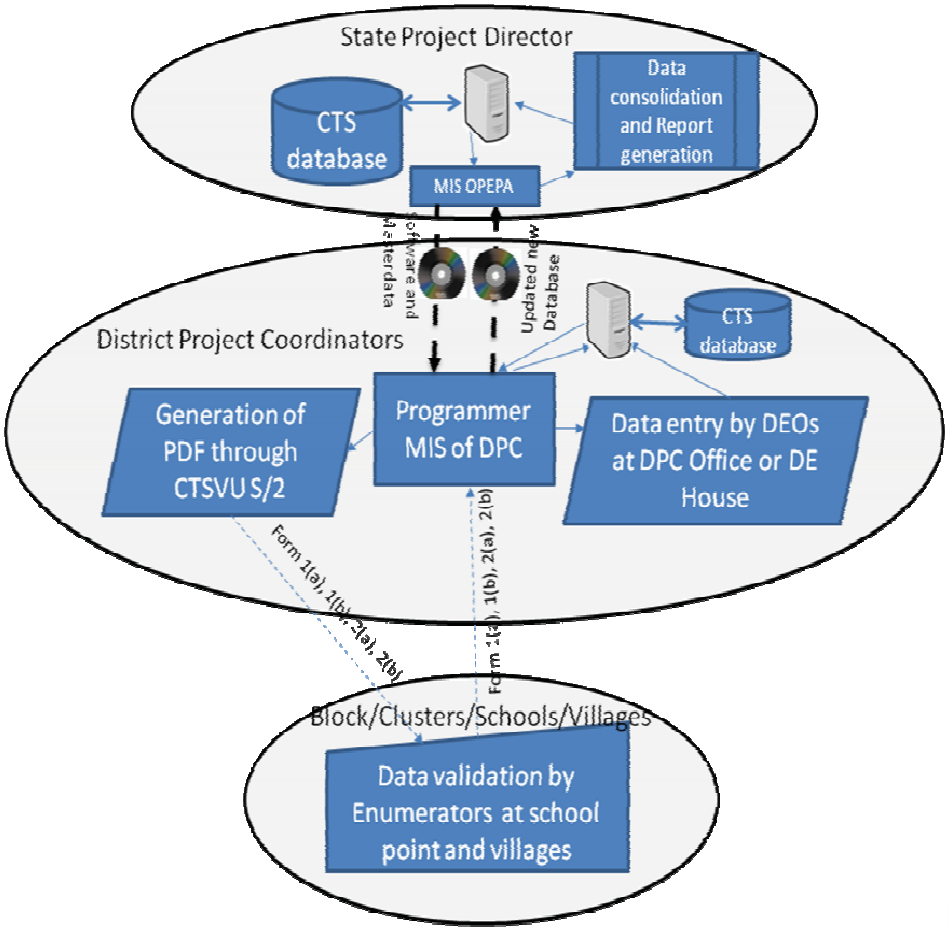

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*□ ' DWD XSGDWRQ XVLQJ EDFNHQG VFULSWV HGRQ HLDVWQJ GDWD 7KH□ &7 6 DSSOLFDWRQ ZDV GHMJQHG IQ DP DQQHUWKDWHYHU GDWD HQWU □□ XSGDWRQ E\ XVHUZRXOG WJ JHUWKHFDSWXUHRI HLFDWWP HRI FUHDWRQ □□ XSGDWRQRI UHFRUGXS WRP IQDVHRQGOMYHOQWKHGDWEDVH□□

$ FRP SDUVRQ EHWZHQGDWRI FUHDWRQ FKLOGGDWRI □□□□□DQGWKDW RI □□□□□UHYHDOHGWKDWWP HRI FUHDWRQ DFKLOGUHFRUGRI □□□□□ZDV HLFWV VP HIQWKHFRUHSRQGLQ UHFRUGRI □□□□□ZKLOH\HDUSRWRQRI FUHDWRQ GDWRI □□□□□ZDV IQFUHDVHGE\ □RQH IURP □WKDWRI □□□□□IQ □ UHSHFWRI □□□GLVWLFWDQGE\ □WZR IQFDVHRI □RQHGLVWLFW* DQWP □IQ □□□□□□□□□□□□□□□*SHUFHQWFDVHVRXWRI □□□□□□□□□□UHFRUGVDVGHMOHGIQ □ *$SSHQGL[□□□□□□□□$ QLOXWDRQRI VXFKFDVHVIVDVEHORZ □□

□

,QXVWUXFWLRQV	6DPSOH&DVHV%KDGLDN'LVWULFW&RXUW RI:HGJHZRUWK&RXQW\ P DUNVDQGLDWRQGDQFHRI'FKLOGGXULQJ:HHN\HDUV DQG&UHVSHFWIXO)

&KLOG,'	' DWHRI&RQWDFW	&ODVV	0 DUN VHFXUHG	$ VVLQGDFH	' DWHRI&RQWDFW	&ODVV	0 DUN VHFXUHG	$ VVLQGDFH
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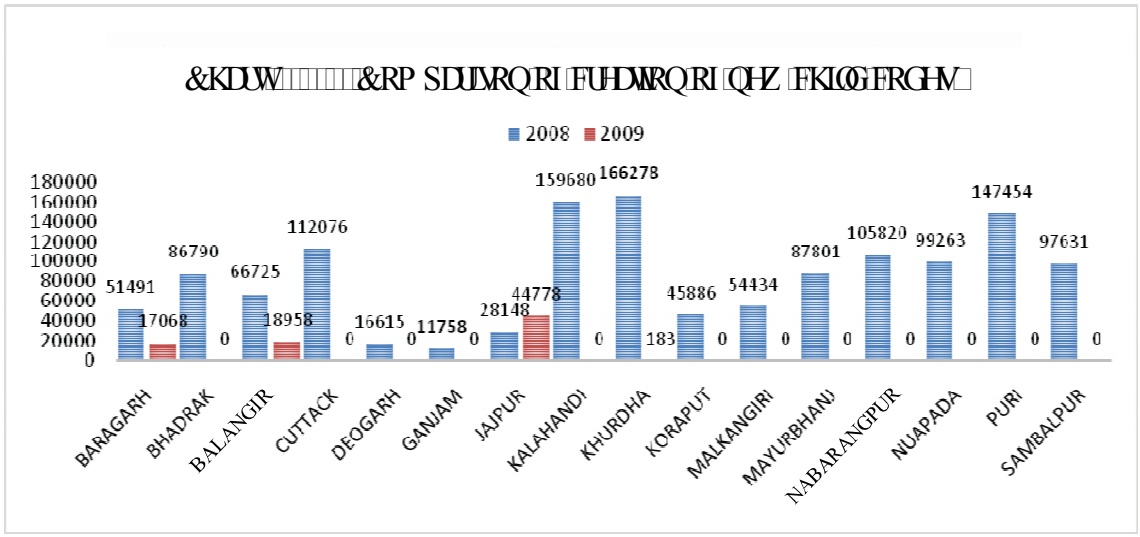
' %&[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

$ VLGXVWDDG DERYH LWLV HYLGHQWKDWKHGDDXSGDWRQ SURFHVV DV GRQHE\ UXQQLQJ EDFNHQG SURFHGXUHV RQ WKH HLWQJ GDW &ODVV RI HDFK FKLOGGXULQJ ZDVLQFUHDVHGE\ RQHIQ ZKHUHDVP DQVVFXUHGDQGWRWDOGDWQGQFHVDJLQWHPLQHGE\ RQHIQ WKH\ HDV7KXV SHUFHQWDJH RI VHDFKFKLOGGUHP DLQHGVP HIQERWK WKH\ HDV7KXV *HQHUDOO\ FKLOGUHP DQG WKHLU FKLOGGXHP DLQHGVP HIQ WKURXJK WKH GHIQHGGDWHQW SURFHVVDWGLVWFWDOYHO

* 1RQHZ FKLOGFRGHVJHQHUDWHG 7KHHQXP HUDWRUVUHIXUHGWRFRQHFW WKH FKLOGUHQ GDW IURP VFKRROVDQG YLOODJHV UHJDGLQJ FKLOGUHQ DGP LWGIRUTILWWP HIQ VFKRRODQGQHZ() IGHQWLHGRXWRI VFKRROIQ IRUP EDQGIRUP EUHSHFWYHO) KLOHHQWMIQJ WKHVHGDWIQR WKHGDWEDVHQHZ FKLOG,' VDUHJHQHUDWGE\ WKHVV WWP)RUWKH\HDV DQG QHZ FKLOG,' VZHUHIRXQG FUHDWGUHSHFWYHO)



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: HDOR QRWHG WKDW WKH GDWD XSGDWHG E\ XVLQJ EDFNHQG SURFHGXUHV HDUOLHU\HDUV DZHUH

* 7 IP HIRI FUHDWRQ RI FKLOG UHFRUG ZDV ¥ 7KHUHZHUH SHUFHQW FKLOG UHFRUGV RI SHUFHQW FKLOG UHFRUGV RI DQG SHUFHQW FKLOG UHFRUGV RI ZKHUH WP HRI YDOGDWRQ FUHDWHG GDWD ZDV µ] HUR KRXUV] HUR P IQXWV] HUR VHFRQGV] HUR P IQDMVHFRQGV LH WKDW S DW P IGQLJKW IQ DOO GLWUFW DVJLYHQ IQ \$SSHQGL[WZDV XQDEOH WKDW SHUFHQW RI HQWULHV ZHUHP DGHDWKDWRQHWP H 7KLV IQGLFDWHV SRWHQWLDO WKDWGDWHDVH ZDV WP SHUHG E\ ZD\ RI FRS\ IQ RI FKLOGUHFRUGV IURP GDWDEDVHRI SUHYLRXV\HDUV

* &RS\ RI FKLOGUHFRUGV IURP GDWDEDVH \$ QDO VLV DOR UHYHDOHG UHFRUGV RI UHFRUGV RI DQG UHFRUGV RI ZHUHVP SO) FRSLHG IURP WKH GDWDEDVHDVGDWDRI FUHDWRQ

RI UHFRUGV RI DJLQWHFK VXFK FKLOGZDVH[DFWV HIQWKH VWJHWWEOHV *LH DQG WEOHVUHVSHFWLYHO

(YLGHQFH RI VXFK FRS\ LQJ RI UHFRUGV *LH UHFRUGFUHDWRQGDWZDVDOR WP SHUHG ZLWK

7R DQDXGLWTXHV WKLXLQLVK WKHDQXDO&76 GDW' 9' VXEP LWWGE\ WKHGLWWFW GXULQJ WR6 WWMIRUFRVRQGDWRQ WKH63' WWMG WKDWDOOWKHVH' 9' VJRW GP DJHGDQGFRXQGQRWEHIXQLVKHGWDXGLW

)URP WKHDERYHIWFDQEHQRWHGWKDWE\ SDWLQJ WKHXSGDWQJ SURFHVV GDWZHUH HQWHUHG IQWR WKH GDWEDVH E\ P DQLSXODWQJ GDW IURP WR7KLV XQDXWKRUVHG XSGDWRQFDQEH DVFHUWQDEOH ZKHQP DJP XP FRS\ IQJ RI UHFRUGV ZDV REVHUYHG IQ GLWWFW DQGSDP HQWRI C ODNK ZDVP DGH WRZDUGVGDWHQW DQGGDWEFRQHFWRQ 7KLVIQFOXGHGSDP HQWRI C ODNK WRWKHE WWQWRI GDWXSGDWG WKURXJKEDFNHQGTXHU

6XFK IUHJXDU XSGDWRQ P DGH WKH GDWEDVHV XQHDEOH DQG IQFRUHFWZKIFK IQGLFDWG WKDWWKHUHZDVQR VXSHUYLVRQRQWKHTXDOWRI GDWIQWKH&76 GDWEDVH 7KLVKDG DOR DIHFWG WKHUHDORXWRP HRI WKHSURMHFW*LH SODQQLQJ UHQGHUQJ WKH GDWEDVHXQXVDEOH

' XUQJ GLVFXWRQ $ XJXWW &RP P LWWRQHUFXP 6HFUHWDU\ H[SUHVHGGHHS FRQFHQ RYHU VXFK DFWWYLWHV ZKIFK GP DJHG UHSXWDWRQ RI WKH SURMHFW DQG HQIXUHG IRP 2 3(3$ WKH EDVLV RQ ZKIFK SD P HQWRQ GDWD HQWW ZDV P DGH 5HSO IRP *RYHQP HQWKDVQRWEHHQUHFHLYHG$ XJXWW

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$ VSHU3DUD RI *XLGHQHV IRU,QGLDQ* RYHQP HQW HEVLWV HFK DQG HYHU EIWRI FRQWQQXEDWKHGRQ D* RYHQP HQWZ HEVLW VKRXOGEH YHUIIHG DQG FKFHNHGWKRUXJKO DV WKH SXEOF H[SHFWQRWKIQ OHV WKDQ DXWKQWF DQG DFFXUDWH IQIRUP DWRQ IRP D FUHGLEOH VRXUFH VXFK DV DQ RIIFLDO* RYHQP HQWZ HEVLW ,QFRUHFWUHSRUWZ IOOXRWRQO P LVOHDGWKH VWDNHKROGHUVEXWZ IOODIIHFWWKH XVHRI IQIRUP DWRQ IRUGHFLVRQP DNQJ SURFHVVHV

$ QDO VLV RI WKH FIWj HQ FHQWF UHSRUW UHYHDOHG IQFRQVWWQFIHV GLVFUHSDQFIHV IQ WRWDO IIJXUH DP RQJ GLWWFW EORFNV DQG JUP SDQFKD DWODYHO UHSRUW UHJDGIQJ FKLOG SRSXODWRQ FKLOG HQURP HQW RXWRI VFKRRO FKLOGUHQ GURSRXW WMFKHVV WHQJ WK HWF) RU H[DP SOH WKH IRORZ IQJ µ6 HSRUWRQ 7RWDO &KLOG 3RSXODWRQ? VKRZ HG WKH FKLOG SRSXODWRQ RI $ QJXO EORFN DV IQ WKH GLWWFW UHSRUW

FKLOGUHFRUGVDWKHUDWRC

3UHSDUHG E\ WKH' HSDUW HQWRI $ GP IQLWWDWH5HRUP VDQG 3XEOF :RUN DQG1 DWRQDO,QIRUP DWRQ7HFKQRORJ \ DQG1 DWRQDO,QIRUP DWV&HQWH1 ,&

Z KHUHDVWKHWRWDOFKLOGSRSXODWLRQRI DOOWKH* 3 VIQ\$ QJXOEORFNVKRZ HG IQ WKHEORFNUHSRUWDVGHSIFWLGEHORZ

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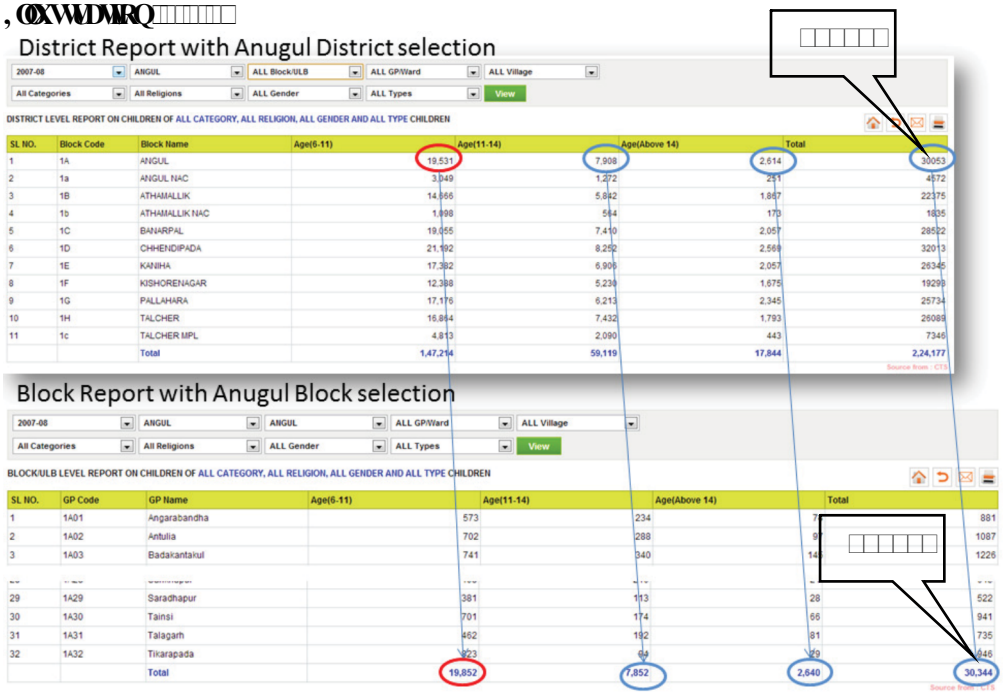

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' XULQJ GLVFXVVRQ \$ XJXVW WKH2 3(3\$ DJUHGWKDWHURUVZDVGXHWRGHDO IQFRQVROGDWRQRI IQIRUP DWRQ

%DFNXS DQG VHFXULW\ FRQVLGHUDWLRQV

,QIRUP DWRQ EDFNXS DQG VHFXULW\ SROIF\ VKRXOG WDNH P DQDJHP HQW FRP P LW P HQW DQG VHQVRXUJ DQLVDWRQ VIDSSURDFKWR P DQDJIQ IQIRUP DWRQ VHFXULW\IQ RUGHUWR DFKIHYHJRDOVRI WKHIRUJDQLVDWRQ, QIRUP DWRQ VHFXULW\SROIF\ P D\ EHGRFXP HQWHG DQG FRP P XQLFDWHG WKURXJKRXW WKH RUJDQLVDWRQ WR XVHUV IQ D IRUP WKDW IV DFFHVVLEOHDQGXQGHUVWDQGDEOHWR WKHIQWHQGHGXVHU

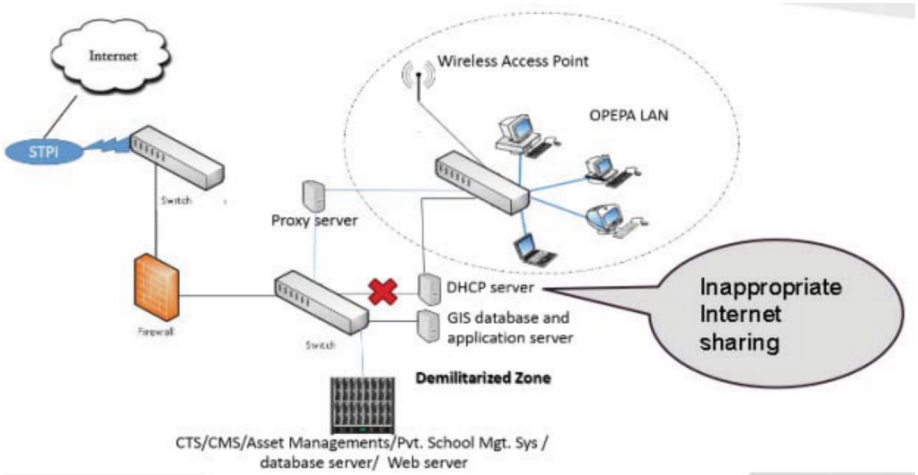
2 3(3$ KRZHYHU KDG IDLOHG IQ IUDP IQ VHFXUW DQG EDFNXS SROF\ DQG WR GRFXP HQWLWSURSHUO ZKLFK KDG P DGH WKH ,7 V\VWP V DQG DWHW\XQHUDEOH WR VHFXUW UDVNDVGLVFXVHGEHORZ

* ,Q 2 3(3$ QR IQIRUP DWRQ VHFXUW SROF\ GRFXP HQWH[LVWG WR SURWF YDOXDEOH ,7 DVHW' DW DQG EDFNXS SROF\ ZHUH QRWGRFXP HQWG DQG P DLQWDLQHGDW 3(3$ DWEDVHZHUHP DQXDO EDFNHGXS WR DGLIIHUHQW IRFHUIQ WKHVP HVHUZHNO DQG WKHQ FRSLHG WR H[WHUQDO KDUGGLVN ZKLFK VKRXOG KDYHEHHQ DYRLGHGDVEDFNXS VNHSWLQ WKHVP HVHUFRXG OHDG WR QRQ UHVWRUDWQ IQFDVHRI GLVDVWU6\VWP IQVSHFWRQDOVR UHYHDOHG WKDWWKH VFKHGXOHUIRU EDFNXS ZDV QRWDFWDWG1 HWZRUN DGP IQIWDWRU H[SODIQHG WKDWGXH WR ODFN RI VSDFH IQ WKH VHUYHU VFKHGXOHUFRXG QRWEH DFWDWGDVIWZ RXGFUHDWH DWODJ HQXP EHURI EDFNXS ILOHVDQGWRXVEDFNXS ZHUH P DQXDOO P DGH DQG FRSLHG WR DQ H[WHUQDO KDUGGLVN ZHHNO ' RFXP HQWG EDFNXS WWKQJ SURFHGXHVDQGWKHEDFNXS KDUGGLVN KRZHYHU ZDV QRWWKRZQ WR \ XGLW%DFNXSV KDG QRWBEHQ NHSWQD JHRJUDSKLFDO GLVWDQFH ZHUHQRWWHJXDOO WWWGDQGP RQLWRUHG

* 6HLYHUZ ZHUHFRQFHWGWR IQWQHWWKURXJK DIILHZ DOOEXWGHDXWHWKQJ RI WKH VHLYHU DQG ILHZ DOO ZHUHQRWFKDQJHG DWWUIQWWDRQ RI ODYH V\ WWP V P DNLQJ WKHV\ WWP VYXQHUDEOHH VWLQDOODWFNVDV WKHVHZHUH IQ' HP IQDWDUDG=RQH ' 0 = HIDXOWXVHUZH ≥ DGP IQIWDWRU¥ ZDV QRW GLVDEOHG IQ DOO WKH VHLYHUV DQG WKHUHZHUH FRQQQXRXVDWWP SWIURP DQ H[WHUQDO,3 XVIQJ µDGP IQIWDWRU DV XVHQDP H WRORJ IQWR WKH VHLYHUV DSSOFDWRQ DQG GDWEDVH ZKFK ZHUH DQ DWWP SWRKDFN WKH V\ WWP V) ILHZ DOOORJ VZHUHQRWP RQIWRUHG

* \$ WDSSOFDWRQ OHYHO WKH DFFHVV DXGLWORJ V RI WKH VHLYHU IQWQHGG IRU DFFRXQWEIOW RI DXWKRUIVHG WDQVFWRQV ZHUHQRWG &6 &0 6 DSSOFDWRQ GLG QRWFDSWXUH DFFHVV DXGLWORJ V DV WKH WEOHWRF HDSWXUH VXFK ORJ V FRQWQHG QR UHFRUGV IRUP RQIWRUQJ SXUSRVH 7KIVIQGFDWG WKDWWKH DSSOFDWRQ KDG QR SURYLVRQ WR VDYHDFFHVV ORJ V

* 7KHUHZDVDSUR[\ VHUYHUEXW$ XGLWQRWFHGWKDWWKRFDWRQRYHUWKH/$ 1 ZDVIQDSSURSULDWHDV\VWHP VRYHU/$ 1 DFFHVVHGWKHIQWHUQHWWKURXJKWKH ' +&3 VHUYHUDQG E\SDVVHGWKH SUR[\ VHUYHU7KLV PDGH V\VWHP V YXOQHUDEOHWR P DZDUHDQG7URMDQDWWDFNVDVQRFRQWHQWILOWHULQJFRXOGEH HQFRUHGIQSUR[\ VHUYHU7UDIILFRXOGQRWEHP RQLWRUHGDVIQWHQGHGZDV DYDLODEOHWRXVHUVGLUHFWO\WKURXJK' +&3



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' XHWRDEVHQFHRI DSSURSULDWHDFNXS DQGVHFXULW\SROLFLHV7 \ WMP DQGDWHW ZHUHSURQHWRVHFXULW\ULVN

' XULQJGLVFXVVLRQ $ XJXVW WKH&RP P LWWHHUHFRP P HQGHGVHFXULQJWKH IDFW

&RQFOXVLRQ

7KHUHFRP P HQGDWQQVP DGHIQWKH3DUDJUDSK RI&&$ * ∂ V5HSRUWWDYLO IRUWKH \HDUHQGHG0 DUFK ZHUHDFFHSWHG E\ WKH2GLVD3UP DV (GXFDWQQ 3URJUDP H $ XWKRUWW2 23(3$ 2 QDIRORZ XS DXGLWZHIRXQGWKDWWKHVH UHFRP P HQGDWQQVZKFK ZHUHWKOOSHWQHQWZHUHORWFDUULHGRXW7KHVXE V WMP V(3,6 *,6 DQG&76 XQGHUWKHH6LKXSURMHFWZHUHUHYLHZHG HIRXQG WKDWWKHVFRSHRI P SOP HQWDWQRI (3,6 JRWWHYHUHV FXWMOHGDQGLW SUP DV REMHFWLYHVDNHYDFDF\ WDFNQJRI WKFKUVUHP DQXQLXOLQHG7KH*,6 RIWZDUH FRQWQHGHURVDNHZURQJGHSIFWQRIORFDWQP LWQJSKRWUDSKVHW ZKFK IQKIEWWGKDEWWQRED DQDOVLVDQGUHQHUHGWKH*,6 XQIWRUXVE\ WKHWRS P DQDJHP HQWRI 23(3$,QFDWHRI WKH&76 ZHIRXQGWKDWWKHXQITXHFKQGZ DV QRWDGGUHVHGDQGQRWEHYQDGRSWGIQWKHDSSOFDWQQXSJUDGHGXUQJ 7KXV REMHFWLYHRI &76 WR WDFNHDFKFKQGIRUHGXFDWQQOOQGHFRP P IF WWXVFRXG

QRWEHDFKLHYHG) XUWKHUPRUH LQRUGHU WR FRQGXFW DJRRG GHYHORSPHQW □ DQQXDO GDWD XSGDWH RU IRUZKLFK IXQGV ZHUH DOORWWHG DQG VSHQW 6LJQLILFDQW SURSRUWLRQ RI □□□□ *SHUFHQW RI FKLOGUHQ ZDV XSGDWHG UXQQLQJ EDFNHQG VFULSWV WKHUHE\ YLRODWLQJ WKH SURFHVV DQG UHQGHULQJ WKH VRIWZDUH LQFRUUHFW DQG EDFNXS □ IQIUXFWXRXV 7KHUH ZHUH DOR GHILFLHQFLHV QRWHG LQ WKH VHFXULW DQG EDFNXS SURFHGXUH 7KXV WKH NH REMHFWLYHV RI H6LKX V WKP WR WDFN FKLOG P LQIP LVHGXSOFDWLRQ IDLOHG WR RP HQWDQG IRUP XDWLRQ RI SODQV WR SURYLGH TXDOLW HGXFDWLRQ DLQHGDJH) XQLXDLOHG

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