Table of Contents

	Reference to					
	Paragraph	Page				
Preface		iii				
Executive Summary		v				
Chapter I						
Introduction						
74 th Constitutional Amendment Act	1.1	1				
Trend of urbanization in Andhra Pradesh	1.2	1				
Profile of Urban Local Bodies	1.3	2				
Legislations governing Urban Local Bodies	1.4	3				
Organisational Structure of Urban Governance in Andhra Pradesh	1.5	3				
Audit framework	1.6	3				
Acknowledgement	1.7	5				
Chapter-II						
Compliance to provisions of 74th Constitutional Amend						
Comparison of State level legislations with 74th CAA	2.1	7				
Chapter III						
Empowerment of Urban Local Bodies and their functions Actual status of devolution of functions	3.1	11				
Role of ULBs in implementation of functions	3.2	12				
Inclusion of villages into Municipalities	3.3	18				
Up-gradation of Municipalities	3.4	20				
Institutional mechanisms for and in urban local bodies	3.5	21				
Powers of the State Government over ULBs	3.6	29				
Formation and Functioning of SMART Cities in Andhra Pradesh	3.7	30				
Parastatals, their functions and impact on Urban Local Bodies	3.8	30				
Chapter IV						
Effectiveness of implementation of select function						
Property Tax	4.1	35				
Building Permissions	4.2	42				
Water Supply	4.3	45				
Solid Waste Management	4.4	48				
Public amenities	4.5	51				
Chapter V						
Financial Resources of Urban Local Bodies						
Sources of revenue	5.1	57				
Estimation of requirement of funds/expenditure	5.2	74				
Resource-expenditure gap	5.3	76				

	Reference to			
	Paragraph	Page		
Chapter VI				
Human Resources of Urban Local Bodies				
Limited powers to ULBs over manpower	6.1	79		
Sufficiency and functioning of staff	6.2	81		
Constitution of Local Government Services	6.3	85		
Constitution of Common Municipal Services	6.4	86		
Capacity Building for human resources of ULBs	6.5	87		

	APPENDICES					
Appendix	Subject	Reference to				
No.		Paragraph	Page			
1.1	List of functions devolved to ULBs as per Twelfth Schedule (Article 243W)	1.1	89			
1.2	Criteria for constitution of Nagar Panchayat/Municipalities/Municipal Corporation	1.3	90			
1.3	Organisation Chart of Municipal Administration and Urban Development (MA&UD)	1.5	92			
1.4	Details of Parastatals and their functions	1.5	93			
1.5	List of 20 ULBs selected	1.6.3	95			
3.1	Status of functions devolved to ULBs	3.1	96			
4.1	Statement showing the details of permissions applied for OCs issued during the year 2016-21 in test-checked ULBs	4.2(v)	98			
4.2	Statement showing volume of Water Supply and Frequency in selected ULBs	4.3(i)	99			
5.1	Statement showing the details of funds released to ULBs with a delay under 14th FC grants.	5.1.1.1(a)	100			
5.2	Statement showing the details of funds released to ULBs with a delay under 15th FC grants	5.1.1.1(b)	101			
6.1	ULB wise required strength and sanctioned strength	6.1.3 (i) & (ii)	102			
6.2	Statement showing the details of post-wise sanction strength and excess/short proposals relating to Mangalagiri-Tadepalli Municipal Corporation	6.1.3(ii)	103			
6.3	Details of posts sanctioned without support criteria	6.2.1	105			
6.4	ULB wise required sanctioned strength and persons in position	6.2.1	106			
GLOSSARY			111			