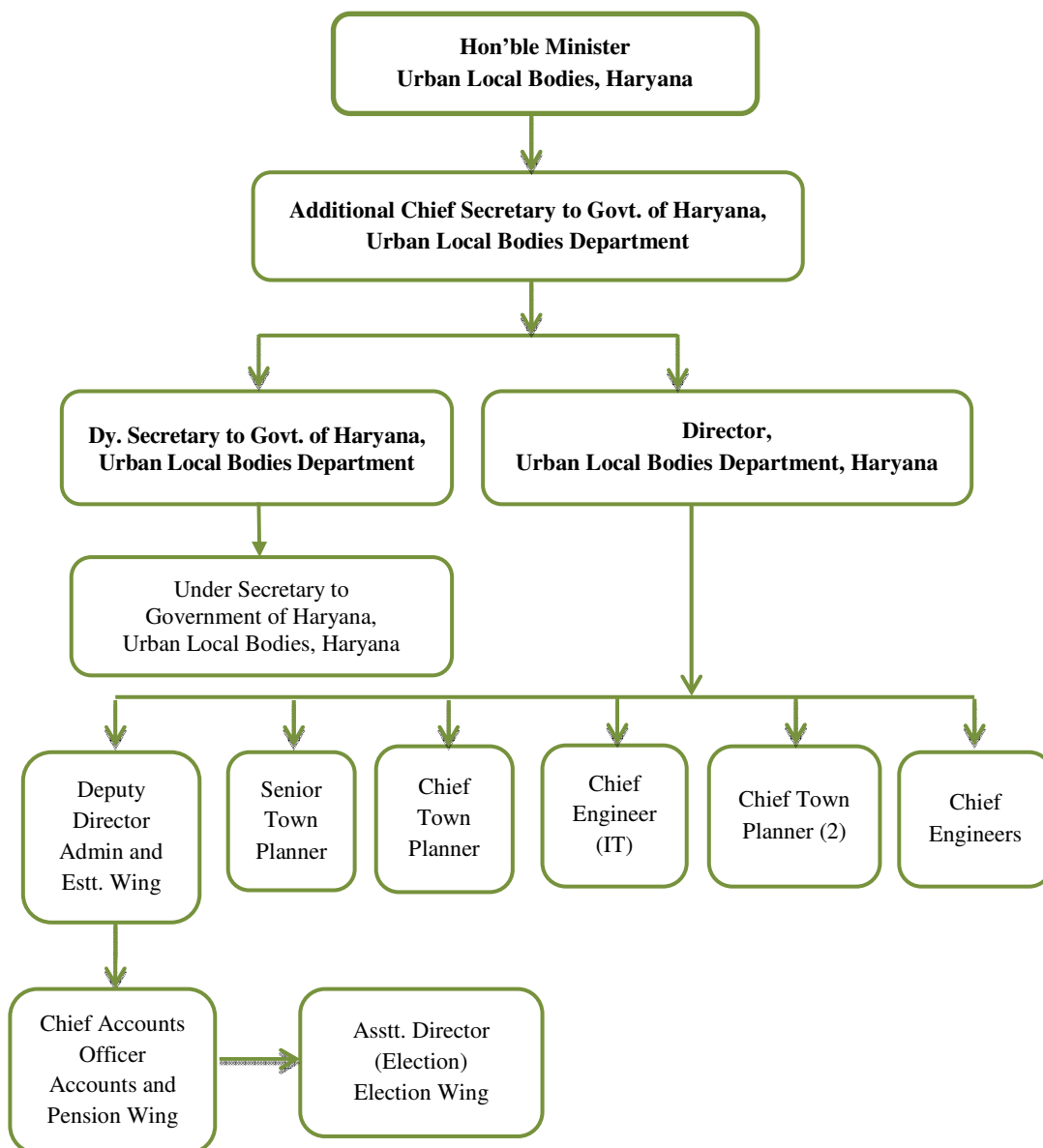


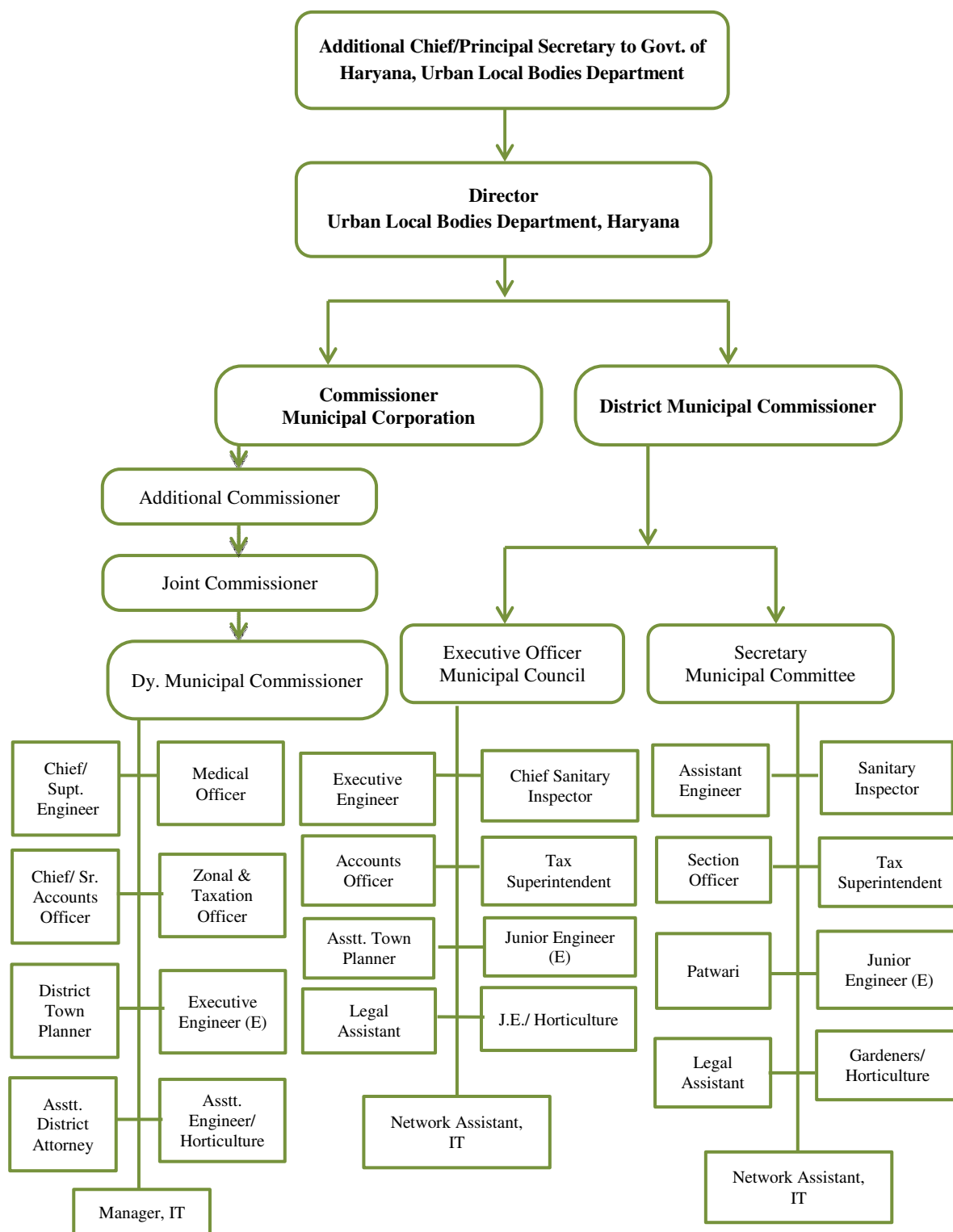
Appendix 1.1

(Reference: Paragraph 1.4; Page 2)

Organisational structure with respect to functioning of ULBs in the State



Source: Website of Directorate, Urban Local Bodies.



Source: Branch-wise Standard for Sanctioned Strengths in Municipalities fixed by GoH in 2018.

Appendix 1.2
(Reference: Paragraph 1.4; Page 2)
Details of parastatals and their functions

Sr. No.	Parastatal	Functions
1	Haryana Shehri Vikas Pradhikaran (HSVP)	<p>Formed in January 1977. Its main functions are:</p> <ul style="list-style-type: none"> • To promote and secure development of urban areas (including municipal areas) by acquiring undeveloped land. • To carry out physical infrastructure development works like roads & bridges, water supply and sewerage systems, storm water drainage systems and horticulture works on undeveloped land and disposes of the developed land for residential, industrial, institutional and commercial purposes after making zonal/sector plan in accordance with the development plan of the area.
2	Gurugram Metropolitan Development Authority (GMDA)	<p>Established in December 2017 for development of Gurugram Metropolitan Area. The mandate of GMDA is to prepare integrated and coordinated plans for infrastructure development including urban amenities, mobility management, sustainable management of the urban environment and take measures for social, economic and industrial development for metropolitan area in coordination with local authorities, Central Government and other Government agencies and to establish a modern geospatial-based system for planning purposes.</p>
3	Faridabad Metropolitan Development Authority (FMDA)	<p>Established in February 2019 for development of Faridabad Metropolitan Area.</p> <p>The mandate of FMDA is to prepare integrated and coordinated plans for infrastructure development including urban amenities, mobility management, sustainable management of the urban environment and take measures for social, economic and industrial development for metropolitan area in coordination with local authorities, Central Government and other Government agencies and to establish a modern geospatial-based system for planning purposes.</p>
4	Kurukshetra Development Board (KDB)	<p>Established in August 1968. The broad functions for which the Board was constituted are as under:</p> <ul style="list-style-type: none"> • To undertake the overall comprehensive development of various <i>tirths</i> in Kurukshetra including its landscaping, renovation of historical building and tanks. • Provision of sheds and huts, etc. for pilgrims. • Provision of civic amenities for pilgrims. • Provision of suitable accommodation arrangement for tourists. • Maintenance of cleanliness at all the sacred places throughout the year.
5	Haryana Slum Clearance Board (HSCB)	<p>Constituted in April 1990 with the objective to undertake the development or re-development of slum areas, rehabilitation of slum dweller in the State of Haryana (including municipal areas). HSCB is also declared (February 2015) as the nodal agency for implementation of Swachh Bharat Mission (Urban) in urban areas of the State.</p>

Sr. No.	Parastatal	Functions
6	Haryana Urban Infrastructure Development Board (HUIDB)	Constituted in April 2002 to raise resources for provision and upgradation of Urban Infrastructure in all municipalities, upgradation and modernisation of Town Planning and its implementation techniques, training facilities in Urban Management and Human resources Development of Municipalities and Urban Development Department by organising seminars, workshops and conferences on Urban Management, coordinating, planning and implementing the approved schemes/projects of the municipalities and for other such purposes. In July 2015, HUIDB as nodal agency for implementation of 'Atal Mission for Rejuvenation and Urban Transformation' (AMRUT)
7	State Urban Development Authority Haryana (SUDA)	Constituted in October 1991 and further re-constituted in March 2014 for implementation of Deendayal Antyodaya Yojana-National Urban Livelihood Mission (DAY-NULM) which is a centrally sponsored mission. It was also declared (July 2015) as nodal agency for monitoring of Pradhan Mantri Awas Yojana (Urban) Mission (PMAY).

Appendix 2.1**(Reference: Paragraph 2.3; Page 4)****The list of ULBs selected for test check**

ULBs' Type	Sr. No.	ULBs' Name
Municipal Corporation	1	Panchkula
	2	Ambala
	3	Karnal
	4	Yamunanagar
Municipal Council	5	Kaithal
	6	Thanesar
Municipal Committee	7	Naraingarh
	8	Taraori
	9	Asandh
	10	Gharaunda
	11	Radaur
	12	Pehowa
	13	Pundri
	14	Cheeka
	15	Shahabad

Appendix 4.1

(Reference: Paragraph 4.1; Page 15)

Status of the devolution of functions in test-checked Urban Local Bodies

Function number and description		Panchkula	Ambala	Karnal	Yamunanagar	Kaithal	Thanesar	Naraingarh	Taraori	Asandh	Gharaunda	Radaur	Pheowa	Pundri	Cheeka	Shahabad	
1	Urban Planning including town planning																
2	Regulation of land-use and construction of buildings.																
3	Planning for economic and social developments																
4	Roads and Bridges																
5	Water supply for domestic, industrial and commercial purposes																
6	Public health, sanitation conservancy and solid waste management																
7	Fire services																
8	Urban forestry, protection of the environment and promotion of ecological aspects																
9	Safeguarding the interests of weaker sections of society, including the handicapped and mentally retarded																
10	Slum improvement and upgradation																
11	Urban poverty alleviation																
12	Provision of urban amenities and facilities such as parks, gardens, playgrounds																
13	Promotion of cultural, educational and aesthetic aspects																
14	Burials and burial grounds; cremations, cremation grounds and electric crematoriums																
15	Cattle pounds, prevention of cruelty to animals																
16	Vital statistics including registration of births and deaths																
17	Public amenities including street lighting, parking lots, bus stops and public conveniences																
18	Regulation of slaughter houses and tanneries																
Devolved: Where all the sub-activities relating to the function are devolved		Partially Devolved: Where some but not all sub-activities relating to the function are devolved								Not Devolved: Where no sub-activity relating to the function is devolved							

Appendix 4.2

(Reference: Paragraph 4.2.1.5; Page 19)

Statement showing the numbers of House Meetings held and shortfall in the meetings held in test checked ULBs during 2015-20

Sr. No.	Name of ULBs	Meetings required*	Meetings held	Shortfall in meetings	Shortfall of meetings
		(In numbers)			In per cent
1	Municipal Corporation, Panchkula	39	5	34	87.18
2	Municipal Corporation, Ambala	39	9	30	76.92
3	Municipal Corporation, Karnal	55	21	34	61.82
4	Municipal Corporation, Yamunanagar	55	18	37	67.27
5	Municipal Council, Kaithal	56	20	36	64.29
6	Municipal Council, Thanesar	49	16	33	67.35
7	Municipal Committee, Naraingarh	47	16	31	65.96
8	Municipal Committee, Taraori	47	20	27	57.45
9	Municipal Committee, Assandh	47	15	32	68.09
10	Municipal Committee, Gharaunda	47	12	35	74.47
11	Municipal Committee, Radaur	31	14	17	54.84
12	Municipal Committee, Pehowa	47	20	27	57.45
13	Municipal Committee, Pundri	57	16	41	71.93
14	Municipal Committee, Cheeka	47	12	35	74.47
15	Municipal Committee, Shahabad	47	12	35	74.47
		710	226	484	68.17

* Excluding the period when House was dissolved.

Appendix 4.3
(Reference: Paragraph 4.2.1.6; Page 19)

Detail of the Subject Committees constituted and number of meeting in test checked ULBs held during the period April 2015 to March 2020

Sr. No.	Name of Subject Committee	MC, Panchkula		MC, Ambala		MC, Yamunanagar	
		Whether constituted or not	If Yes, no. of Meeting held	Whether constituted or not	If Yes, no. of Meeting held	Whether constituted or not	If Yes, no. of Meeting held
1	Finance and Contract Committee	Yes	-	Yes	1	Yes	-
2	Accounts and Audit Committee	No	-	No	-	No	-
3	Building Regulation Committee	Yes	1	Yes	-	Yes	-
4	Water Supply, Drainage and Disposal Committee	Yes	2	Yes	-	No	-
5	Assessment of various Taxes and Fees Committee	Yes	1	Yes	1	Yes	-
6	Extension and Prevention of Fire Committee	No	-	No	-	No	-
7	Education and Social Welfare Committee	No	-	Yes	1	No	-
8	Planning Improvement and Resource Committee	No	-	No	-	No	-
9	Beautification, Sanitation and Public Health Committee	No	-	Yes	1	Yes	-
10	Rural and Slum Development Committee	No	-	Yes	-	No	-
11	Market, Slaughterhouse and Trade Committee	No	-	No	-	No	-
12	Vigilance Committee	No	-	No	1	No	-
13	Implementation Committee	No	-	Yes	-	No	-
14	Any other Committee so constituted by the Corporation	No	-	No	-	Yes	-
	Total number of meetings held of all Subject Committees	-	4	-	5	-	-

Appendix 4.4

(Reference: Paragraph 4.2.5.1; Page 23)

Statement showing the delay in constitution of SFC and implementation of recommendations

SFC	To be constituted as per the Constitution	To be constituted with reference to previous SFCs	Actually constituted	Delay in constitution w.r.t previous SFC (in months)	Month of submission	Month of acceptance	Delay in acceptances# (in months)	Period covered as per Report of SFC	Period for which recommendations on devolution were accepted
1 st	By May 1994 [@]	Not applicable	May 1994	-	March 1997	September 2000	35	1997-98 to 2000-01	2000-01
2 nd	1999-2000	May 1999	September 2000	15	September 2004	December 2005	8	2001-02 to 2005-06	2005-06
3 rd	2004-05	September 2005	December 2005	2	February 2008	August 2008	-	2006-07 to 2010-11	2006-07 to 2010-11
4 th	2009-10	December 2010	April 2010	-	June 2014	March 2015	2	2011-12 to 2015-16	-
5 th	2014-15	April 2015	May 2016	12	September 2017	September 2018	5	2016-17 to 2020-21	2018-19 to 2020-21

[@] Within one year from the commencement of the 74th CAA.

[#] After adjusting six months period for acceptance of report as recommended by SFCs.

Appendix 4.5

(Reference: Paragraph 4.2.5.2; Page 25)

List of 5th SFC recommendations which are yet to be implemented

Sr. No.	Recommendations
1	To consider Ambala Cantonment in the list of beneficiaries of SFC.
2	To strengthen the Directorate of ULBs of the State based on the scientific assessment of the human resource requirements for various functional responsibilities entrusted to it by clearly defined roles and responsibilities of various administrative verticals in the Directorate.
3	A 'Standard Operating Procedure' for (how to start levying or collect a new tax or a toll or a fee), be prepared at the State Level and be circulated in all ULBs so that the ULBs wanting to take such initiative have clarity on what is permissible, how rate can be determined and what is the procedure.
4	A clear 'Standard Operating Procedure (SOP)' for collection of taxes should be circulated to all municipalities and internal control mechanisms should be prescribed for adoption thereby, and the municipalities may be instructed to adhere to that SOP.
5	To adapt Water Policy, 2013 of the Government of India for its context, including measures to recover cost of supply through differentiated user charges from the beneficiaries. The user charges should be structured not in nominal terms, where real value declines with time. A formula based user charges which help preserve real value merits serious consideration.
6	Research on augmentation of revenue should be a continuous exercise where the potential may be explored for newer ways of earning revenue and for exploiting the existing ways to the optimum. A professional institution suggests Swarna Jayanti Haryana Institute for Fiscal Management may be helpful in this regard.
7	A uniform form of accounting with uniform coding should be adopted and used in all ULBs in Haryana.
8	To adopt application 'National Asset Directory' developed by Government of India to record the assets of ULBs for ULBs in the State.
9	Internal control mechanisms be established for the ULBs at the State Level in the form of statements in specified formats to be filled and transmitted to the appropriate officer of the Directorate of ULBs in the form of MIS and a small software programme may be made to identify larger deviations and risk areas so that corrective actions can be taken accordingly.
10	Role mapping for the work positions in ULBs and SOPs for such roles including the reporting and MIS and responsibility factor may be done and the information be placed at a defined and known medium which can be accessed easily, but with appropriate checks and balances.
11	Budget Document of the ULBs should be based on a uniform format. This would include the function wise estimation of expenditure and revenue attributed to the function. Also, appropriate explanations should be given for the differences between budget estimates and actual realisation.

Appendix 5.1

(Reference: Paragraph 5.1.2; Page 38)

Statement of events for recruitment to the post of Accountant in ULBs during 2015-20

Sr. No.	Description of events	Date	Time taken	Total time taken
1.	Need assessment at DULB after collecting information in respect of vacancies in ULBs	19.12.2011		
2.	Forwarding proposal for recruitment to 39 posts to HSSC by DULB	18.01.2012	By State Government, 1,520 days	2471 days
3.	HSSC returned back the proposal on instruction of State Government (Order dated 28.10.2014) to hold the recruitment process till future order	24.11.2014		
4.	State Government issued instruction to send revised proposal to HSSC	29.04.2015		
5.	Forwarding proposal for recruitment to 40 posts to HSSC by DULB	02.07.2015		
6.	Forwarding proposal for recruitment to 35 posts to HSSC by DULB after attending queries on the proposal received from HSSC	18.03.2016		
7.	Advertisement for recruitment by HSSC vide advertisement no. 06/2016	02.12.2016		
8.	DULB received a list of 35 candidates from HSSC after selection	08.10.2018		
9.	DULB issued offer of appointment to 32 candidates after document verification	29.10.2018		

Note: The number of days are calculated considering one month=30 days & one year=365 days.

Statement of events for recruitment to the post of Various Class-IV posts in ULBs during 2015-20

Sr. No.	Description of events	Date	Time taken	Total time taken
1.	State Government issued instruction to send proposal to General Administration Department (General Services-I Branch) in the O/o Chief Secretary (CS), GoH	21.06.2013		
2.	Forwarding proposal for recruitment of class vi staff to CS, GoH by PS, ULB	21.11.2013	By State Government, 1720 days	1905 days
3.	Advertisement for recruitment by CS, GoH	22.02.2014		
4.	State Government issued instruction to send revised proposal to CS, GoH as advertisement dated 22.02.2014 was to be re-advertised due to increase in upper age from 40 years to 42 years	06.07.2015		
5.	Forwarding proposal for recruitment of 130 posts to CS, GoH by DULB after need assessment	29.12.2016		
6.	State Government issued instruction to send revised proposal to HSSC and proposal sent earlier to CS, GoH treated as withdrawn	22.12.2017		
7.	Forwarding proposal for recruitment of 822 posts to HSSC by DULB after need assessment out of 967 received from ULBs (reasons for sending 145 less is not available on records)	11.08.2018		
7.	Advertisement for recruitment by HSSC vide advertisement no. 04/2018	26.08.2018	By HSSC, 161 days	
8.	DULB received a list of 822 candidates from HSSC after selection	22.01.2019		
9.	DULB make allotment to ULBs to issue offer of appointment to candidates after document verification	23.01.2019		
10.	ULBs issued offer of appointment to candidates after document verification	11.02.2019		

Note: The number of days are calculated considering one month=30 days & one year=365 days.

Appendix 5.2
(Reference: Paragraph 5.2.2; Page 40)

Statement showing the specialised manpower in ULBs in the State

(Figures in bracket in percentage)

Post	10 Corporations			19 Councils			53 Committees		
	Standard for an ULB	Shortage in SS w.r.t. Standard	Vacancy w.r.t. SS	Standard for an ULB	Shortage in SS w.r.t. Standard	Vacancy w.r.t. SS	Standard for an ULB	Shortage in SS w.r.t. to Standard	Vacancy w.r.t. SS
Taxation									
ZTO	3	5 (17)	19 (76)	-	-	-	-	-	-
TS	2	4 (20)	16 (100)	1	8 (42)	8 (73)	1	52 (98)	1 (100)
TI	4	+36 (90)	31 (41)	2	31 (82)	7 (100)	1	51 (96)	2 (100)
Engineering									
SE	1	0	2 (20)	0	0	0	0	0	0
EE	3	1 (3)	+2(6)	1	0	6 (32)	0	0	0
AE	6	0	5 (8)	2	2 (5)	18 (50)	1	3 (6)	32 (64)
JE	8	+38 (47)	53 (45)	4	3 (4)	34 (47)	2	52 (49)	9 (17)
Sanitation									
CSI	2	+4 (20)	15 (62)	1	5 (26)	10 (71)	0	0	0
SI	6	23 (38)	15 (41)	2	14 (37)	6 (25)	1	33 (62)	4 (20)
ASI	10	43 (43)	38 (67)	6	114 (100)	0	2	106 (100)	0
Public Health									
MO	1	+1 (10)	9 (82)	0	0	0	0	0	0
VS	1	2 (20)	8 (100)	1	19 (100)	0	0	0	0
AVS	2	13 (65)	7 (100)	2	38 (100)	0	0	0	0
Accounting									
SAO	1	2 (20)	2 (25)	0	0	0	0	0	0
AO	0	+ 8 (0)	2 (25)	1	9 (47)	5 (50)	0	0	0
SO	2	+3 (15)	6 (26)	2	32 (84)	6 (100)	1	53 (100)	0
Acct.	2	+17 (85)	31 (84)	2	9 (24)	12 (41)	1	1 (2)	25 (48)

SS: Sanctioned Strength, ZTO: Zonal Taxation Officer, TS: Tax Superintendent, TI: Tax Inspector, SE: Superintendent Engineer, EE: Executive Engineer, AE: Assistant Engineer, JE: Junior Engineer, CSI: Chief Sanitary Inspector, SI: Sanitary Inspector, ASI: Assistant Sanitary Inspector, MO: Medical Officer, VS: Veterinary Surgeon, AVS: Assistant Veterinary Surgeon, SAO: Senior Accounts Officer, AO: Accounts officer, SO: Section Officer and Acct: Accountant.

Appendix 5.3

(Reference: Paragraph 5.2.3; Page 41)

Status of Human Resources in test checked ULBs as on January 2020

Sr. No.	ULBs	No. of Sanctioned Post	Vacant Post	Vacancy Position (in per cent)	Outsourced Staff	No. of Employees per 1000 population
Municipal Corporations						
1	Panchkula	1,021	955	93.54	917	1.99
2	Ambala	816	752	92.16	121	0.61
3	Karnal	335	73	21.79	18	0.61
4	Yamunanagar	306	115	37.58	18	0.29
Municipal Councils						
5	Kaithal	74	27	36.49	13	0.32
6	Thanesar	227	108	47.58	18	0.68
Municipal Committees						
7	Naraingarh	15	9	60.00	2	0.27
8	Sahabad	107	60	56.07	74	2.19
9	Pehowa	23	10	43.48	4	0.34
10	Taraori	79	51	64.56	26	1.61
11	Radaur	17	6	35.29	4	0.72
12	Gharaunda	113	90	79.65	22	0.92
13	Assandh	81	65	80.25	50	1.88
14	Cheeka	56	27	48.21	49	1.55
15	Pundari	38	26	68.42	13	1.02
Total		3,308	2,374	71.77	1,349	0.84

Appendix 6.1

(Reference: Paragraph 6.1.3; Page 51)

Details of revenue sources, status of levy and statutory provisions in Test Checked ULBs during 2015-20

Sr. No.	Revenue sources	Status of levy in test checked ULBs	Whether the ULB is empowered to fix the rate of Tax/Fee/charge Independently (Yes or No)	State Government Order & Circular Reference		
				HMC Act, 1994		
1	Property Tax	Levied	No	Section- 87 (1)		85/HA16/1994/S87/2013 and 86/HA24/1973/S69/2013 dt. 11.10.2013
2	Fire Tax/Fire Event Charges	Levied	No	Section-87 (2f)		Section- 35, Haryana Fire Service Act, 2009
3	Entertainment Duty	Not levied	No	-		Notified by the Government, however, rates for entertainment duty to be collected not notified. Haryana Municipal Entertainment Duty Act, 2019
4	Tax on Profession	Not levied	No	Section- 87 (2a)		Not notified by the Government
5	Development Tax	Not levied	No	Section- 87 (2c)	Section- 70 (1) (viiiid)	Not notified by the Government
6	Tax on Vehicle and Animal	Not levied	No	Section-87 (2b)	Section- 70 (1) (ii & iii)	Not notified by the Government
7	Show Tax	Not levied	No	Section- 87 (2d)	Section- 70 (1) (v)	Not notified by the Government
8	Toll Tax	Not levied	No	Section-87 (2f)	Section- 70 (1)(vi)	Not notified by the Government
9	Sanitation Tax	Not levied	No	Section-87 (2f)	Section- 70 (1)(viiiib)	Not notified by the Government
10	Tax on boat	Not levied	No	Section-87 (2f)	Section- 70 (1)(vii)	Not notified by the Government
Non-Tax Revenue						
1	Rent/Lease Money of Land	Levied	Yes	Section-327 (a-i)&(b)	-	

Sr. No.	Revenue sources	Status of levy in test checked ULBs	Whether the ULB is empowered to fix the rate of Tax/Fee/charge Independently (Yes or No)	State Government Order & Circular Reference		
				HMC Act, 1994		
2	Advertisement permission fee	Partially levied in Municipal Corporations and Councils. Not levied in Municipal Committees	No	Section-122	Section 200 (p) and Haryana Municipalities Outdoor Advertising Policy, 2010	HMC Advertisement Bye-laws-2018
3	Trade License Fees	Levied in the Municipal Corporations	Yes	Section-330, 331, 335 & 336	-	
4	Trade License Fees (Dangerous and Offensive Trade)	Levied in the Municipal Councils and committees	No	-	Section-128	HM (dangerous and offensive trade) Bye-laws, 1982 and Bye-laws Amendment, 1997
5	Scrutiny/Building Application Fee	Levied	No			Haryana Building Code, 2017
6	Development Fee/Charge	Levied	No	-	-	Haryana Management of Civic Amenities & Infrastructure Deficient Municipal Areas Act, 2016
7	Mobile Tower Fee	Levied in Municipal Corporations and Councils. Not levied in Municipal Committees	No	-	-	HMC (Communication & Connectivity Bye-laws, 2013 and HM (Communication & Connectivity Infrastructure Amendment Bye-laws, 2013
8	Cable lying fee (Road Cut Charge/Road Damage Recovery Fee)	Levied in Municipal Corporations and Councils. Not levied in Municipal Committees	No	-	-	HMC (Communication & Connectivity Bye-laws, 2013 and HM (Communication & Connectivity Infrastructure Amendment Bye-laws, 2013
9	Dog Registration Charge	Levied in Panchkula & Thanesar	No	Section-311	-	HMC Bye-laws, 2008 (Registration & Proper Control of Dogs) and HM Bye-laws, 2005 (Registration & Proper Control of Dogs)
10	Birth & Death Registration Charge	Levied	No	-	-	As per Haryana Compulsory Registration of Births and Deaths Act, 1969 & Haryana Registration of Births and Deaths Rules, 2002
11	Marriage Form/Certificate Fee	Levied	No	-	-	As per Haryana Compulsory Reg. of Marriages, 2008

Sr. No.	Revenue sources	Status of levy in test checked ULBs	Whether the ULB is empowered to fix the rate of Tax/Fee/charge Independently (Yes or No)	State Government Order & Circular Reference		
				HMC Act, 1994		
12	Tehbazari fee/fare fee	Five test checked ULBs. Except MC Panchkula and nine Municipal Committees	Yes	Section-327 (a-i & ii)		Haryana Municipal (Licensing of the Tent Owners) Bye-laws, 1999
13	Parking fee	Not levied		Section-327(a-i) & (b)	-	
14	Slaughtering Fee	Not levied		Section-327 (a-iv)		Haryana Municipal (Regulation of Slaughter house) Bye-laws, 1977
15	Charges for unauthorised construction	Levied	No		Section 203-A	State Government notification 19/4/2012--6C-1 dated 26 June 2018 Haryana Municipal (Charging of Composition Fees for Regularisation of Unauthorised Construction) Rules, 2003
16	Lightening fee	Not levied	No	Section-88(iv)	Section-70 (1) (xi)	
17	Service Charges in lieu of property tax		No	Section-92	-	Hon'ble Supreme Court's decision dated 19 November 2009 & Instructions vide O.M. dated 15/17 December 2009 of Ministry of Urban Development, GOI

Appendix 6.2

(Reference: Paragraph 6.2.1.2; Page 54)

Budget making process from preparation to approval

City	Budget proposed by	Budget approved by	Budget per capita (₹)
Panchkula	House of the Corporation	State Government	2,617
Ambala	Finance and Contract Committee House of the Corporation	State Government	3,580
Karnal	House of the Corporation	State Government	3,569
Yamunanagar	House of the Corporation	State Government	1,527
Kaithal	House of the Council Deputy Commissioner	Divisional Commissioner	1,730
Thanesar	House of the Council Deputy Commissioner	Divisional Commissioner	1,581
Naraingarh	House of the Committee	Divisional Commissioner	1,987
Taraori	House of the Committee	Divisional Commissioner	2,380
Asandh	House of the Committee	Divisional Commissioner	1,931
Gharaunda	House of the Committee	Divisional Commissioner	2,321
Radaur	House of the Committee	Divisional Commissioner	1,390
Pheowa	House of the Committee	Divisional Commissioner	1,794
Pundri	House of the Committee	Divisional Commissioner	1,081
Cheeka	House of the Committee	Divisional Commissioner	2,422
Shahabad	House of the Committee	Divisional Commissioner	1,658

Appendix 6.3

(Reference: Paragraph 6.2.2; Page 55)

Statement showing variation in budget in each category of ULBs

Amount: ₹ in crore										
Municipal Corporation, Panchkula										
Year	Budgeted			Actual				Variation (per cent)		
	Income	RE	DE	Grants	Income	RE	DE [#]	Income	RE	DE
	A	B	C	D	E	F	G	H = (E-A)/E *100	I = (F-B)/F *100	J = (G-C)/C *100
2015-16	76.81	31.80	44.00	27.46	44.97	26.15	20.36	-41.45	-17.77	-53.73
2016-17	85.77	34.88	48.80	37.49	52.54	29.64	48.16	-38.74	-15.02	-1.31
2017-18	89.42	45.56	56.67	68.24	61.85	41.11	73.04	-30.83	-9.77	28.89
2018-19	98.92	48.56	61.67	36.79	75.95	58.55	100.40	-23.22	20.57	62.80
2019-20	123.15	64.48	64.91	56.81	50.42	61.33	40.83	-59.06	-4.89	-37.10
Municipal Council, Kaithal										
Year	Budgeted			Actual				Variation (per cent)		
	Income	RE	DE	Grants	Income	RE	DE	Income	RE	DE
2015-16	36.98	19.42	15.05	15.62	12.80	12.29	16.32	-65.39	-36.71	8.44
2016-17	29.99	20.46	8.90	24.59	13.81	12.34	19.60	-53.95	-39.69	120.22
2017-18	37.12	27.65	8.90	63.47	14.57	14.04	15.80	-60.75	-49.22	77.53
2018-19	37.12	30.22	6.90	35.25	34.16	18.05	29.24	-7.97	-40.27	323.77
2019-20	31.91	26.44	6.00	63.85	14.16	24.20	58.05	-55.63	-8.47	867.50
Municipal Committee, Cheeka										
Year	Budgeted			Actual				Variation (per cent)		
	Income	RE	DE	Grants	Income	RE	DE	Income	RE	DE
2015-16	11.41	6.06	5.31	5.74	5.83	4.05	6.13	-48.90	-33.17	15.44
2016-17	11.65	6.84	4.80	14.97	5.25	3.82	11.61	-54.94	-44.15	141.88
2017-18	11.96	7.86	3.74	10.34	6.49	5.29	10.31	-45.74	-32.70	175.67
2018-19	12.15	9.29	2.80	4.97	6.08	4.27	2.30	-49.96	-54.04	-17.86
2019-20	11.85	9.41	2.80	10.66	5.54	5.69	4.93	-53.25	-39.53	76.07

RE: Revenue Expenditure, DE: Development Expenditure

#: Development Expenditure includes Capital Expenditure