## Preface

This Audit Report has been prepared in accordance with the Performance Audit Guidelines and the Regulations on Audit and Accounts, 2007 of the Comptroller and Auditor General of India.

The Government of India approved (January 2005) the National Highways Development Programme (NHDP) which envisaged development of 55,225 km (as on 31 March 2013) of roads at an estimated cost of ₹ 2,47,635 crore. The development of such roads was entrusted to National Highways Authority of India (NHAI) which was to execute this under seven phases. In Phase I and II of NHDP, projects were taken up for execution primarily under the Engineering, Procurement and Construction (EPC) mode. Under this mode, projects were entirely funded by the GoI / NHAI. With a view to further augmenting inflow of scarce budgetary resources and to encourage private sector participation, from Phase III onwards, GoI started awarding NHDP projects under the Public Private Partnership (PPP) mode.

Audit took up the performance audit of NHAI to examine implementation of 94 projects under Phases II, III, IV and V of NHDP, out of total 207 projects awarded (as on 31-3-2012) under PPP mode.

Audit wishes to acknowledge the co-operation received from NHAI and the Ministry of Road Transport & Highways in the conduct of audit.