



### 1.1 Commonwealth Games

The Commonwealth Games (CWG) is a multi-sport event held every four years among the Commonwealth Countries. The Members of the Commonwealth Games Federation (CGF), which is responsible for direction and control of the CWG, are the 71 Commonwealth Games Associations (CGA) from 53 countries.

### 1.2 Commonwealth Games 2010

The XIX Commonwealth Games (CWG-2010) were successfully hosted in Delhi from 3 to 14 October 2010. These Games represented the largest ever multi-sport event held in

India, surpassing the IX Asian Games (held in Delhi in November- December 1982) and the I Asian Games (held in Delhi in March 1951).



*The official Games mascot "Shera"*



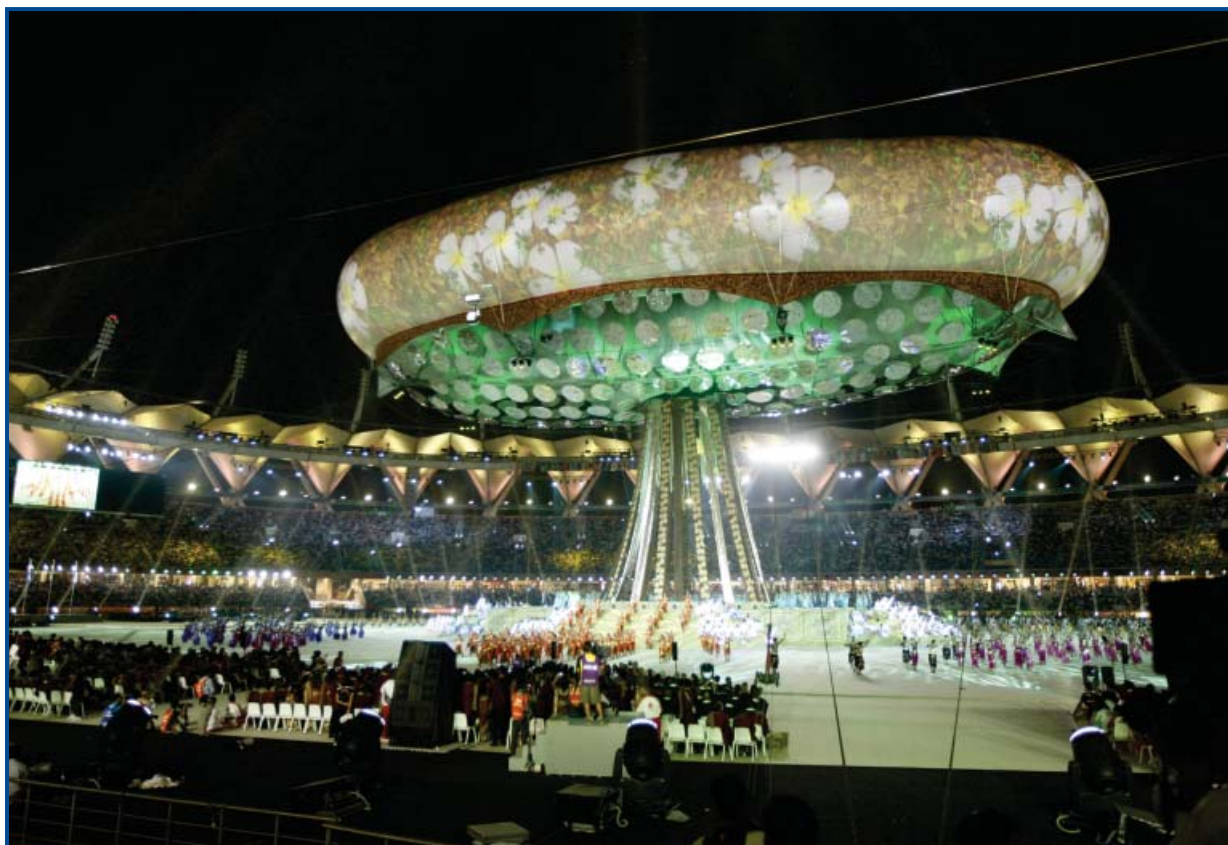
*The Games logo*

## Chapter 1 - Introduction

The hosting of CWG-2010 was the culmination of the bid in May 2003 by the Indian Olympic Association (IOA), with the support of the Government of India (GoI) and the Government of the National Capital Territory of Delhi (GNCTD), for hosting the XIX Commonwealth Games 2010. Delhi won the right to host the Games with 46 votes against 22 cast in favour of the other bidding city Hamilton, Canada, at the Commonwealth Games Federation (CGF) General Assembly in November 2003. A Host City Contract (HCC) was signed in November 2003 between the

Commonwealth Games Federation (CGF), IOA, GoI, GNCTD, and the Organising Committee (yet to be formed).

The organisation of the Games was to be delegated by the IOA to the Organising Committee. However, all the Indian parties were jointly and severally responsible for all commitments, including financial liabilities without limitation, relating to the organisation and staging of the Games. In particular, GoI undertook to bear the financial liability for hosting of the Games, by underwriting any shortfall between revenues and expenditure.



### 1.3 Commonwealth Youth Games – 2008, Pune

The Commonwealth Youth Games are a small-scale version of the Commonwealth Games, designed for children and young people. The III Commonwealth Youth

Games took place in Pune, Maharashtra, from 12 to 18 October 2008, and were viewed, in part, as a test event for the XIX Commonwealth Games.

## Highlights of XIX Commonwealth Games 2010

- 4336 athletes and 2115 officials representing 71 CGAs participated in CWG-2010.
- Competitions were held in 17 sports disciplines viz. archery, athletics, aquatics, badminton, boxing, cycling, gymnastics, hockey, lawn bowls, netball, rugby 7s, shooting, squash, table tennis, tennis, weightlifting and wrestling.
- In addition, 15 events were contested across four para sports viz. athletics, powerlifting, swimming and table tennis for elite athletes with disabilities under the Inclusive Sports Program.
- The events in 17 disciplines were held in competition venues in 12 stadiums and training/practice venues in 22 stadiums/ complexes. Details are given in **Annexe 1.1**.
- 108 Commonwealth Games records and two world records were set at the Games.
- Triple jumper from Jamaica, Trecia-Kaye Smith, was conferred the prestigious David Dixon award.
- With five gold medals in swimming, Alicia Coutts (Australia) was the most successful athlete. Gagan Narang (India), who won four gold medals in shooting, was the most successful male athlete.
- Australia was the most successful CGA at CWG-2010, with 74 gold, 55 silver and 48 bronze medals.
- India gave its best ever performance in Commonwealth Games by securing second position in the medal tally with 38 gold, 27 silver and 36 bronze medals. It also won all the medals in the women's discus throw event.

## Major assets created/upgraded

- Creation of world class sporting infrastructure through renovation/ upgradation of sporting venues;
- Construction of several flyovers and roads and an elevated corridor;
- Upgraded metro connectivity and airport infrastructure;
- Induction of additional low-floor buses (AC and non-AC), and construction of new/upgraded bus queue shelters
- Streetlighting; and
- Restoration of heritage monuments (Safdarjung tomb, Purana Qila complex, Humayun's tomb complex, group of monuments at Hazrat Nizamuddin complex and Lodi Garden etc)

## 1.4 Organisation of CWG-2010 – a complex, long-term and multi-dimensional project

The organisation of the Games (and, indeed, any other multi-sport international events) constitutes a complex, long-gestation, multi-dimensional project with numerous participants/ activities.

Figure 1.1 - Organisation of CWG 2010



### Governance and Management for CWG-2010 involved:

- Putting in place adequately empowered governance structures;
- Identification of activities, and delineation of responsibilities of different agencies;
- Funding and budgeting arrangements;
- Setting up of the “Organising Committee” (OC) for conducting the Games;

- Arrangements for monitoring, oversight and co-ordination; and
- Planning for legacy.

### Development of sporting venues involved:

- Finalisation of 17 sporting disciplines (15 mandatory disciplines – as per CGF guidelines - and 2 optional disciplines – tennis and archery);
- Identification of stadiums as competition venues and training venues;



- Finalising plans for construction of new venues and renovation/ upgradation of existing venues;
- Venue building, testing and hand-over to the Organising Committee (OC) in time for the Games.

#### City Improvements involved:

- Transport improvements – roads and flyover projects to improve connectivity, road signages, traffic management, purchase of buses, construction of bus depots and bus queue shelters etc;
- Civic amenities – street lighting, public toilets, street “furniture”, streetscaping and beautification, restoration of heritage structures;
- Tourist accommodation and facilitation; and
- Power supply and other infrastructure arrangements.

#### Conduct of CWG-2010 involved:

- Games Planning and overlays;
- Sports and technology arrangements;
- Ceremonies (Queen's Baton Relay and Opening and Closing Ceremonies);
- Catering arrangements for athletes, officials and others;
- Workforce and volunteers;
- Games branding and image and look; and
- Revenue generation to offset the cost of organising CWG-2010.

#### Other services included:

- Security and law and order arrangements;
- Health services for the Games family; and
- Broadcasting and media coverage for the Games.



The organisation of CWG-2010 was a mammoth exercise. Notwithstanding the issues and concerns raised in this Audit Report, the Games were successfully conducted and received high praise nationally and internationally. Many of the objectives of hosting CWG-2010 – in terms of building state of the art sporting infrastructure as a lasting legacy; and large scale improvement of city infrastructure – were largely achieved.

We acknowledge the tremendous efforts put in by various agencies (both Government and non-Government) in working to very tight deadlines and under difficult circumstances to make CWG-2010 a grand success.