

Chapter 4: Financial Management

Release of funds for the district was not centrally channelised as the funds were routed both through the district administration and the Line Departments/Implementing Agencies. Neither the district administration nor any other authority was vested with the responsibility to maintain consolidated accounts of the funds inflow to the district and expenditure incurred thereagainst.

The receipt, utilisation and accountal of developmental funds was done on mere release of funds to implementing agencies rather than on their actual utilization. As such, the reported progress and achievement of these schemes depicting the outcomes did not reflect the true picture and thus, resulted in skewing the planning process for overall development.

The total quantum of funds received by the district during 2004-09 and the expenditure thereagainst was not available with the district authorities.

Funds received and Reported Expenditure

The details of funds received and expenditure for all the schemes covered in audit, collected from the various implementing departments/ agencies are given in Table No. 1. The hierarchical flow of funds from the State to the District level and to the selected Blocks, GPs/ VCs level of the relevant schemes viz. SGRY and NREGP are subsequently shown separately while discussing the individual schemes.

Table No. 1

(Rupees in crore)

Sl. No	Name of the programme/ scheme	Total funds received	Total Expenditure incurred
1.	District Rural Development Agency (DRDA) Administration	5.59	5.65
2.	Sarva Shiksha Abhiyan (SSA)	104.81	110.58
3.	Jawaharlal Nehru National Urban Renewal Mission (JNNURM)	29.87	9.82
4.	Tripura Vision Centre (TVC)	2.37	1.15
5.	Sampoorna Grameen Rozgar Yojana (SGRY)	61.87	69.87
6.	National Rural Employment Guarantee Programme (NREGP)	308.36	295.45
7.	Pradhan Mantri Gram Sadak Yojana (PMGSY)	NA*	107.32
8.	National e-Governance Plan (NeGP)	10.87	1.17
9.	Agartala City Area Network (ACAN)	5.30	5.30
10.	Management of Municipal Solid Waste (MMSW)	9.57	8.89
Total		538.61**	615.20

* Not made available by the Implementing Department/ Agency

** This excludes the figure of PMGSY

Source: Departmental figures

It is thus, evident that the release of funds for the district was neither centrally channelised nor any authority vested with the responsibility to maintain consolidated accounts of the funds flowing to the district and expenditure incurred. Funds were shown as utilized immediately on mere release to the various implementing agencies before their actual utilization. As such, the reported progress and achievement of these schemes depicting the outcomes do not reflect the true picture.

Recommendation

A uniform system should be put in place for receipt, utilization and accountal of funds showing actual utilization of funds and a system needs to be evolved for showing actual utilization of funds as distinct from mere release of funds.